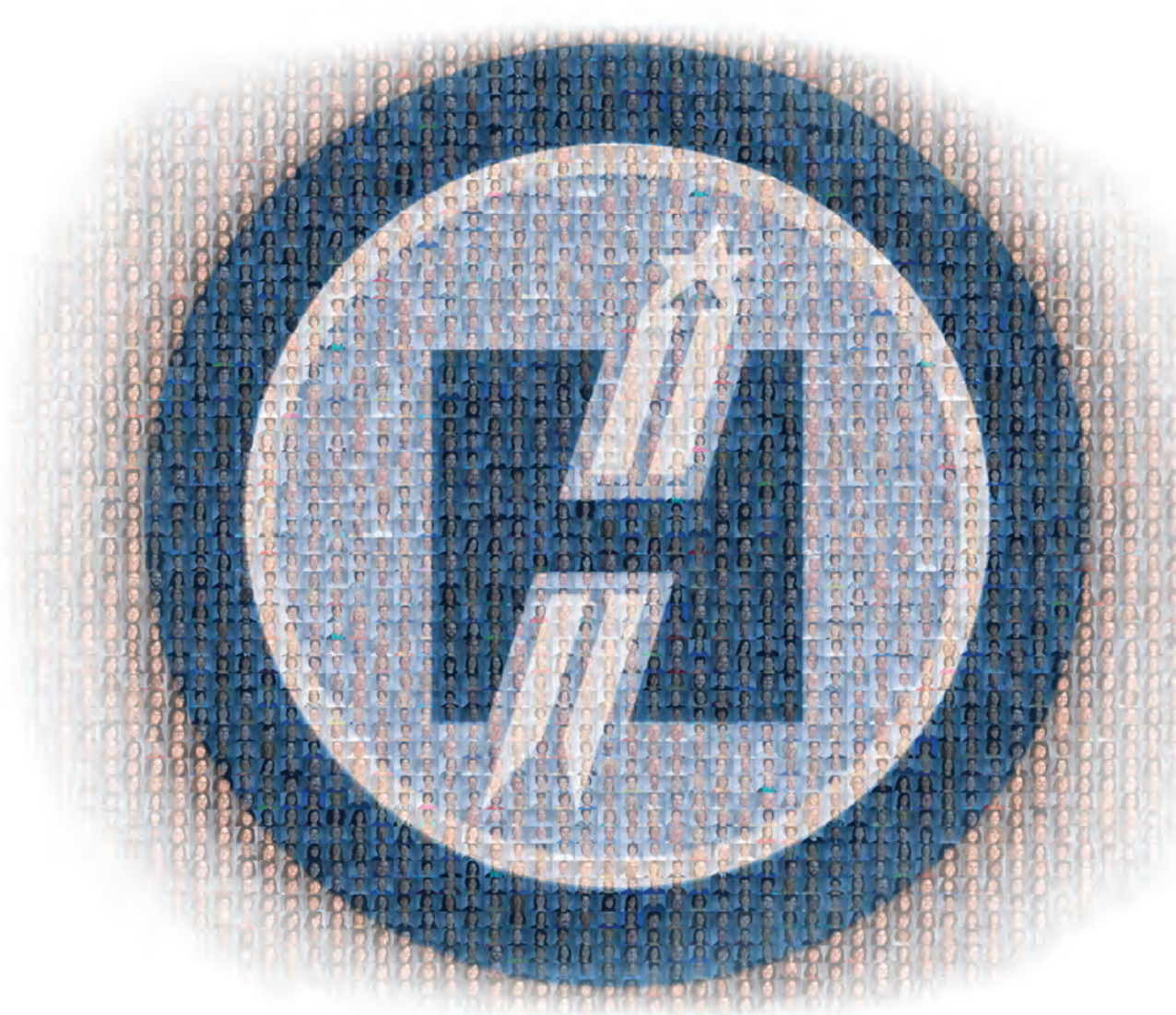




# Comprehensive Annual Financial Report

Hilliard City School District | Board of Education | Hilliard, Ohio



For Fiscal Year Ended  
June 30, 2011

# Hilliard City School District

Hilliard, Ohio



## Comprehensive Annual Financial Report

*For Fiscal Year Ended June 30, 2011*

**Issued by:**  
*Office of the Treasurer*

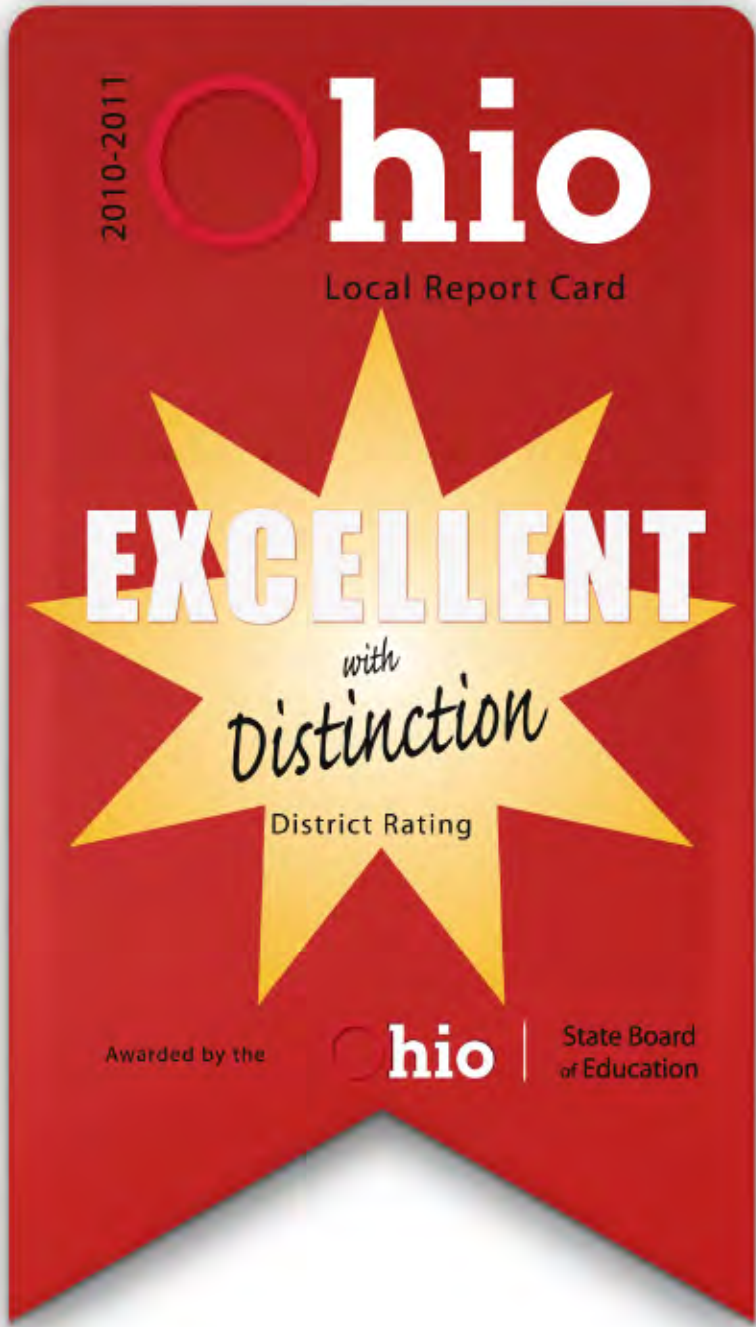
**Brian W. Wilson**  
*Treasurer/C.F.O*

# Hilliard City School District

Hilliard, Ohio



# Introductory Section



# HILLIARD CITY SCHOOL DISTRICT

## COMPREHENSIVE ANNUAL FINANCIAL REPORT JUNE 30, 2011

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**Hilliard City School District  
Elected Officials and Administrative Staff  
as of June 30, 2011**

**BOARD OF EDUCATION MEMBERS**

President  
Vice President  
Member  
Member  
Member

Mr. Doug Maggied  
Mrs. Lisa Whiting  
Mr. Paul Lambert  
Mr. Andy Teater  
Mr. David Lundregan

**APPOINTED OFFICIALS**

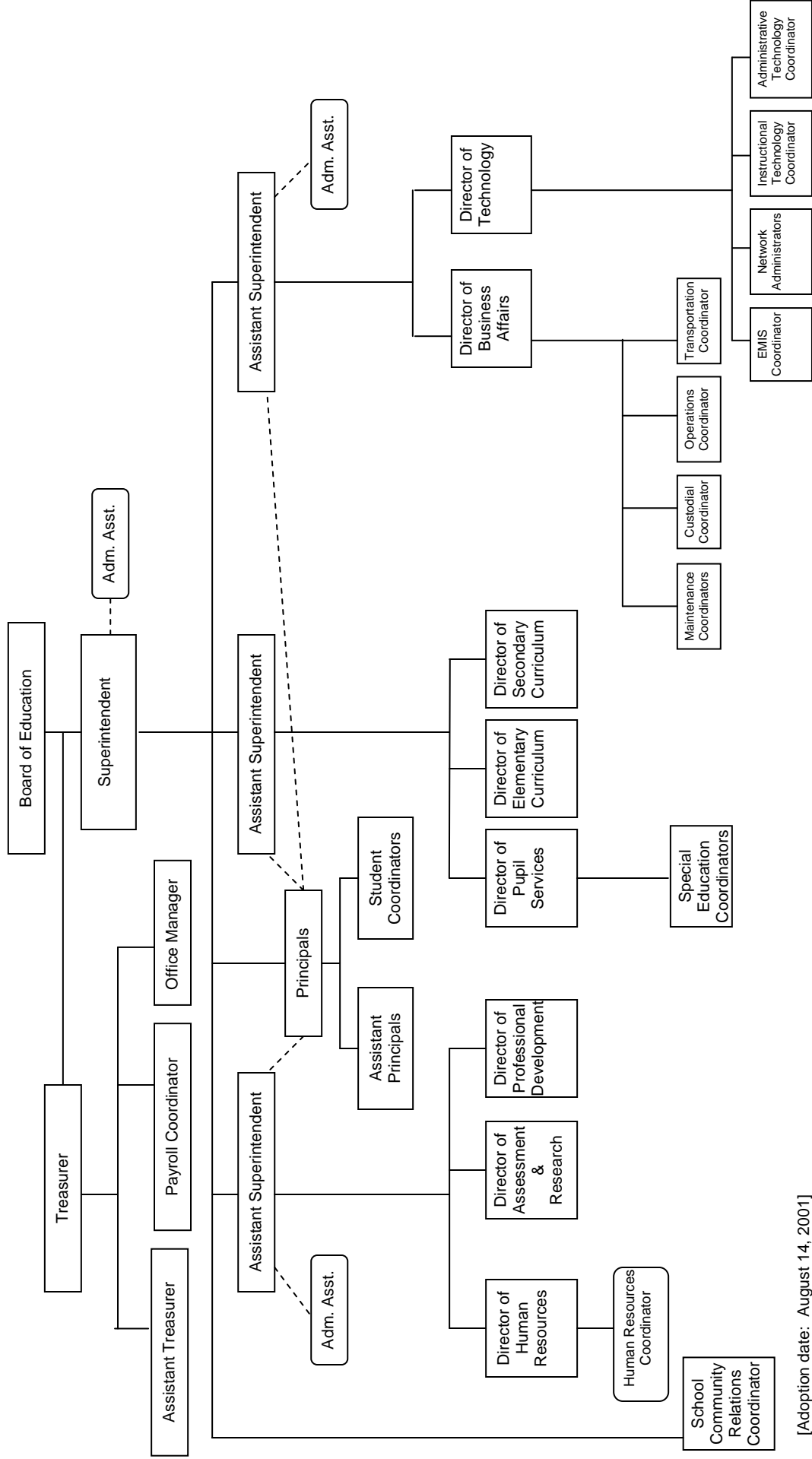
Superintendent  
Treasurer

Dale A. McVey  
Brian W. Wilson

**ADMINISTRATIVE STAFF**

Assistant Superintendent	Leslie McNaughton	Principal, Hilliard Davidson High School	John Bandow
Assistant Superintendent	Tim Hamilton	Principal, Hilliard Darby High School	Ryan McClure
Assistant Superintendent	Andy Riggle	Principal, Hilliard Bradley High School	David Stewart
Assistant Treasurer	Melissa Lee	Principal, Hilliard Heritage Middle School	Joyce Brickley
Director, Business Affairs	Jeff Franklin	Principal, Hilliard Memorial Middle School	Doug Lowery
Director of Technology	Rich Boettner	Principal, Hilliard Weaver Middle School	Craig Vroom
Director, Secondary Curriculum	Steve Estep	Principal, Hilliard Station Sixth Grade School	Bruce Stephanic
Director, Elementary Curriculum	Jill Menchhofer	Principal, Hilliard Tharp Sixth Grade School	Cori Kindl
Director, Pupil Services	Nancy Schott	Director, Alton Darby Preschool	Sharon Balduf
Director, Assessment and Research	Craig Heath	Principal, Alton Darby Elementary School	Barbara Orr
Director of Professional Development	Linda Romano	Principal, Avery Elementary School	Kathy Curtis
Director, Human Resources	Roy Walker	Principal, Beacon Elementary School	Jane Leach
Director, School Age Child Care	Camille Bates	Principal, Britton Elementary School	Robert Spicer
Coordinator, Human Resources	Debbie Youngblood	Principal, Brown Elementary School	Brian Blum
Coordinator, Payroll/Accountant	Joann Bury	Principal, Darby Creek Elementary School	Vicky Clark
Coordinator, School Community Relations	Amanda Morris	Principal, Hilliard Crossing Elementary School	Cindi Montgomery
Coordinator, Instructional Technology	Gary Orr	Principal, Hilliard Horizon Elementary School	Britanie Risner
Coordinator, Administrative Technology	Jerry Drobnick	Principal, Hoffman Trails Elementary School	Shelli Miller
Coordinator, Transportation	Terry Timlin	Principal, J.W. Reason Elementary School	Greg Hennes
Coordinator, Custodial	Archie Armentrout	Principal, Norwich Elementary School	Michael Heitzman
Coordinator, HVAC	John Kudart	Principal, Ridgewood Elementary School	Tamar Campbell-Sauer
Coordinators, Maintenance	Dave Huston	Principal, Scioto Darby Elementary School	Kayla Pinnick
	Mike Abbott	Principal Washington Elementary	Jennifer Lowery
	Keith Rabley	Coordinators, Special Education	Mike Abraham
	Steve Hoyda		Melva Bobbitt
Network Administrators	Marty Hugo		Jill Donahue
			Deb Cochran

# Hilliard City School District Organizational Chart



[Adoption date: August 14, 2001]  
 [Re-adoption date: July 26, 2004]  
 [Re-adoption date: January 24, 2005]  
 [Re-adoption date: January 22, 2007]

CROSS REF.: CCB, Line and Staff Relations  
 Hilliard City School District, Hilliard, Ohio



# Hilliard City School District

Dale A. McVey, Superintendent • Brian W. Wilson, Treasurer/CFO

October 3, 2011

To the Citizens and Board of Education of the Hilliard City School District:

We are pleased to submit to you the Comprehensive Annual Financial Report (CAFR) of the Hilliard City School District (the "District"). This CAFR, which includes an unqualified opinion from the Auditor of the State of Ohio, conforms to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental entities. Responsibility for the accuracy of the data presented and the completeness and fairness of the presentation, including all disclosures, rest with the District's management. To the best of our knowledge and belief, this CAFR and the enclosed data are accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The District's MD&A can be found immediately following the independent accountants' report.

This report includes all funds of the District. The District provides a full range of traditional and nontraditional educational programs, services and facilities. These include elementary and secondary curriculum at the general, college preparatory and vocational levels, a broad range of co-curricular and extracurricular activities, special education programs and facilities.

In addition to providing these general activities the District has administrative responsibility for state funds distributed to St. Brendan's School, Sunrise Academy and Dublin Prep Academy, private schools located within the School District boundaries. In accordance with GASB Statement 24, this responsibility is included in the reporting entity as a special revenue fund. While these organizations share operational and service similarity with the District, all are separate and distinct entities. Because of their independent nature, these organizations' financial statements are not included in this report.

## **PROFILE OF THE SCHOOL DISTRICT**

The District was organized in the late 1800's and is a fiscally independent political subdivision of the State of Ohio. The District is a public school system located primarily in Franklin County, with a small portion (less than 1%) extending into Union County. The District's area is approximately 60 square miles in and around the City of Hilliard. Also included are portions of the cities of Columbus and Dublin, as well as Norwich, Brown, Washington, Prairie, and Franklin Townships. Located approximately 15 miles northwest of the downtown area of the City of Columbus, the District is largely suburban in character and continues to be one of the faster growing school districts in the State of Ohio.

The Board of Education (the "Board") of the District is composed of five members elected at large by the citizens of the District. The Board serves as the taxing authority, contracting body, and

**Ready For Tomorrow**

5323 Cemetery Road • Hilliard, OH 43026 • Phone (614) 771-4273 • FAX (614) 777-2424

[www.hilliardschools.org](http://www.hilliardschools.org)

## HILLIARD CITY SCHOOL DISTRICT

policy initiator for the operation of the District. The Board is responsible for the adoption of the annual operating budget and the approval of all expenditures of the District. The Board is a body politic and corporate, as defined by Section 3313.02 of the Ohio Revised Code, and has only those powers and authority conferred upon it by the Code.

The District had an estimated enrollment of 15,635 students for the fiscal year end June 30, 2011 compared to 15,487 students for the fiscal year ended June 30, 2010. This makes the District the ninth largest public school district in the State of Ohio. These students are housed in 14 elementary schools (grades pre-k to 5), 2 sixth grade centers, 3 middle schools (grades 7 to 8), and 3 comprehensive high schools (grades 9 to 12). The age of buildings varies with the oldest built in 1956 and the latest which opened in the fall of 2009. Of the District's 22 instructional buildings, 13 have been built since 1989 of which 5 opened in 2002, 1 in 2007 and 1 in 2009. Additionally, the District operates an administration building, a maintenance/resource center facility, a transportation compound and a support services center. The District estimates enrollment to be 15,639; 15,700; and 15,870 for the fiscal years ended June 30, 2012, 2015, and 2020 respectively. The District's enrollment figures do not include students living within the District's attendance area who attend charter schools. Currently, the District has 284 students attending 30 different charter schools.

### **Economic Condition and Outlook**

**Local Economy** - The School District is in the Columbus, Ohio Metropolitan Statistical Area (MSA), which is comprised of the counties of Delaware, Fairfield, Franklin, Licking, Madison, Morrow, Pickaway and Union, and is the thirty-first largest MSA of 362 in the United States at the time of the 2000 census.

Employment in Franklin County has improved slightly with unemployment in June of 2010 of approximately 9.2% decreasing to 8.2% as of June 2011. Employment in the District is diversified with a majority in the service sector. One of the largest employers in the District with 932 employees is Boehringer Ingelheim Roxane, Inc., a pharmaceutical company located in the Columbus portion of the District. Another employer within the Columbus portion of the District is UPS with approximately 903 employees. Employers in the Hilliard portion of the District include Verizon Business Network with approximately 417 employees and Redemtech Inc with approximately 411 employees. Additionally, the District is home to many trucking and small manufacturing companies as a result of Interstates 270 and 70 intersecting the District.

The City of Columbus and the City of Hilliard are aggressive in recruiting new businesses and will make use of all economic incentives to increase the tax base. Both entities have made use of tax abatements and Tax Increment Financing to attract businesses. Through negotiations with the cities the District has been reimbursed for property taxes it would have otherwise collected ranging from complete reimbursements to the minimums required by law.

**Long-term Financial Planning** – The financial forecast of General Fund operations for the next five years demonstrates that the District's fiscal year 2012 ending General Fund cash balance is projected to be approximately at \$2,813,094. Negative ending cash balances are projected beginning in fiscal year 2015.

The projected declining General Fund cash balance is a reflection of the challenge of Ohio school district financing. The District had been flat-funded (no increase in state funding) since 2005. The State of Ohio implemented a new Evidence Based Funding Model (EBM) in FY 2010 called PASS (Pathway to Student Success). Under the new model, educational services shown by research or demonstration projects to be effective in student learning are identified and the costs associated with these evidence-based practices were defined to obtain an adequate funding amount. The State share of the costs is then determined by subtracting the charge off. The

## HILLIARD CITY SCHOOL DISTRICT

charge off is based on the District's class 1 effective property tax millage on residential and agricultural property. To avoid extreme drops in funding during the transition to the new model, for Fiscal Year 2011, the District was guaranteed at least 98% of their FY2010 amount resulting in a 2% decrease to foundation revenue received. In Fiscal Year 2012 the Bridge funding model replaced the PASS model until a new funding mechanism can be formulated. Under the Bridge formula, the District's Fiscal Year 2011 total state funding is divided by a per pupil costs formula from the ADM count the first full week of October 2010. The Statewide per pupil adjustment amount must be determined by the Department of Education such that the State's total education aid obligation does not exceed the aggregate appropriated amount. A supplemental funding provision for Fiscal Years 2012 and 2013 guarantees to each school district operating funding in an amount equal to at least the amount of State operating funding (excluding any State Fiscal Stabilization Fund money) the district received for Fiscal Year 2011 under the Evidence Based Model. In addition, the Department of Education is required to pay an additional amount for high performing schools equivalent to \$17 per student to each school district that is rated as "Excellent with Distinction" or "Excellent" on the annual district and school academic performance report cards. At present, the District is rated as "Excellent with Distinction."

In addition, there is no permanent reimbursement plan to replace tangible tax revenues eliminated through House Bill 66 passed in June 2005, and possible further eroding of the Districts tax base through future legislation. The budget passed in 2009 modified the reimbursement plan for school districts for lost tangible taxes. These reimbursements were to begin to be phased out in 2011, but the reimbursement was extended at 100% for two years to 2013. The biennium budget for FY12-13 changed the schedule for tangible personal property reimbursement dramatically to reduce the replacement revenues over the next two fiscal years and to continue at this reduced rate in future years. In fiscal year 2011, the District received approximately \$12 million through this reimbursement. It anticipates receiving \$9 million in FY12 and \$6 million in FY13. The District is anticipating a 10% reduction to state aid for 2012 based on the changes to foundation and the tangible personal property phase out.

### MAJOR INITIATIVES AND ACCOMPLISHMENTS

#### *Accomplishments for 2011*

**Financial** – The District received the Certificate of Excellence in Financial Reporting from the Government Finance Officers Association for the sixteenth consecutive year and the Award for Outstanding Achievement in Popular Annual Financial Reporting for the sixth consecutive year. In addition, the District received the Meritorious Budget Award from the Association of School Business Officials International for the fifth time for the FY2011 budget document.

**Instruction** – The Hilliard City School District received a State rating of Excellent with Distinction on the 2010-2011 local report card. Specifically, the District met 26 out of 26 required State performance indicators, satisfied the State's Adequate Yearly Progress (AYP) subgroup performance targets by using the academic growth projection, exceeded a year's growth in students' reading and math achievement in grades 4 through 8, and received a performance index score exceeding 100 or 103.5.

Of the Districts twenty-two schools, ten received a rating of excellent with distinction, eleven received a rating of excellent, and one received a rating of effective. Finally, 98.2% of our students with disabilities who were assessed with alternate assessments earned a passing score with 98.8% of those students receiving an advanced or accelerated score.

# HILLIARD CITY SCHOOL DISTRICT

## ***Initiatives for 2012***

**Financial** – The District will apply to receive the Certificate of Excellence in Financial Reporting for its 2011 CAFR and the Award for Outstanding Achievement in Popular Financial Reporting for its 2011 PAFR from the GFOA. The District will also submit its 2012 Budget Document to the Association of School Business Officials International for the Meritorious Budget Award.

**Instruction** – Implementing new state and national standards in kindergarten and first grade will be an important focus for the 2011-2012 school year. Additionally, teachers in grades two through twelve will become familiar with the new standards to prepare for future implementation. Expenditures will be made to provide the appropriate professional development to accomplish this work.

Furthermore, the 2011-2012 school year will mark the third year of implementation of the District's pre-engineering program. Funds will continue to be expended to provide additional equipment and materials to prepare for the fourth pre-engineering course and expansion into the middle school level in the fall of 2012. Students who complete all four courses at the high school level will be able to earn engineering credit at various universities. Also during the 2011-2012 school year, the READ 180 literacy intervention program will be expanded into the sixth grade buildings. Expenditures will support this implementation and the need for ongoing professional development for READ 180 in grades six through twelve.

The Performing Arts Course of Study (grades k-12) will be revised which will require funds to be expended for research, planning, and resources. The Performing Arts Course of Study revision will be finalized by the end of the 2011-2012 school year, with implementation planned for the fall of 2012. The District believes performing arts play a vital role in the academic and personal success of our students. Finally, additional expenditures will be made to begin research and planning for a revision of the social studies course of study in grades seven through twelve. This revision process will conclude by the end of the 2012-2013 school year, with implementation planned for the fall of 2013.

## **FINANCIAL INFORMATION**

### **Internal Controls**

The management of the District is responsible for establishing and maintaining internal controls designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with GAAP. The internal controls are designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived from its implementation; and (2) the valuation of cost and benefits requires estimates and judgments by management.

### **Budgetary Controls**

The budgetary process is prescribed by provisions of the Ohio Revised Code and entails the preparation of budgetary documents within an established timetable. The major documents prepared are the alternative tax budget document, the certificate of estimated resources, and the appropriations resolution, all of which are prepared on the budgetary basis of accounting. The certificate of estimated resources and the appropriations resolution are subject to amendment throughout the year with the legal restriction that appropriations cannot exceed estimated resources, as certified. All funds, other than agency funds, are legally required to be budgeted

## HILLIARD CITY SCHOOL DISTRICT

and appropriated. The primary level of budgetary control required by Ohio Revised Code is at the fund level. The level of budgetary control imposed by the District (the level at which expenditures cannot legally exceed the appropriated amount) is established at the fund level for all funds. Any budgetary modifications at these levels may only be made by resolution of the Board of Education. The District also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Encumbered amounts at year-end are carried forward to succeeding years and are not re-appropriated.

### **Risk Management**

The District has implemented a limited risk management program for employee health benefits. The premiums are paid into the Self-Insurance Internal Service Fund by the participating District funds. Premiums are based on the District's claims experience. An excess coverage insurance policy covers individual claims in excess of \$200,000 and aggregate claims in excess of the aggregate stop loss amount which is calculated as 120% of expected claims, divided by the expected number of participants at the beginning of the plan year, divided by the number of months in the policy year. For calendar year 2011 the aggregate stop loss amount was \$22,551,395. The maximum benefit amount that will be paid for claims in excess of the aggregated stop loss amount is \$1,000,000 for the plan year. As of June 30, 2011 the individual stop loss amount was exceeded by \$190,339 and the aggregate stop loss amount was not exceeded.

### **Cash Management**

Cash temporarily idle during the year was invested in demand deposits, certificates of deposit, commercial paper, federal securities, State Treasury Asset Reserve of Ohio (STAR Ohio), and repurchase agreements. As of June 30, 2011 the maturities of investments was one day to three years, with a weighted average maturity of 0.31 years. The weighted average yield to maturity at June 30 was 0.38%.

### **Independent Audit**

Office of Management and Budget Circular A-133 requires an annual audit by independent accountants. The Ohio Auditor of State conducted the District's 2011 fiscal year audit. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Federal Single Audit Act Amendments of 1996 and related OMB Circular A-133. The auditor's report on the basic financial statements is included in the financial section of this report.

### **Awards**

GFOA Certificate of Achievement - The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Hilliard City School District for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2010.

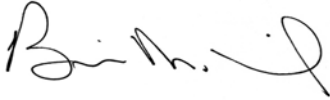
In order to be awarded a Certificate of Achievement, a governmental unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe our current report continues to conform to the Certificate of Achievement Program requirements, and we are submitting it to the GFOA for their review.

# HILLIARD CITY SCHOOL DISTRICT

## Acknowledgements

Preparation of this report could not have been accomplished without the support and hard work of the staff of the Treasurer's office, Superintendent's office, and the School-Community Relations office. Credit must also be given to the Board of Education. Without their leadership and commitment to excellence this report would not be possible.

Respectfully submitted,



Brian W. Wilson  
Treasurer/CFO



Dale A. McVey  
Superintendent

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

Hilliard City School District  
Ohio

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended  
June 30, 2010

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



President

Executive Director

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# Financial Section





# Dave Yost • Auditor of State

## INDEPENDENT ACCOUNTANTS' REPORT

Hilliard City School District  
Franklin County  
5323 Cemetery Road  
Hilliard, Ohio 43026

To the Board of Education:

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Hilliard City School District, Franklin County, Ohio (the District), as of and for the year ended June 30, 2011, which collectively comprise the District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the District's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the Comptroller General of the United States' *Government Auditing Standards*. Those standards require that we plan and perform the audit to reasonably assure whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Hilliard City School District, Franklin County, Ohio, as of June 30, 2011, and the respective changes in financial position and where applicable, cash flows, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 18, during the year ended June 30, 2011, the District adopted the provisions of Governmental Accounting Standards Board Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*.

In accordance with *Government Auditing Standards*, we have also issued our report dated October 3, 2011, on our consideration of the District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. While we did not opine on the internal control over financial reporting or on compliance, that report describes the scope of our testing of internal control over financial reporting and compliance and the results of that testing. That report is an integral part of an audit performed in accordance with *Government Auditing Standards*. You should read it in conjunction with this report in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require this presentation to include *Management's discussion and analysis* and required budgetary comparison schedules as listed in the table of contents, to supplement the basic financial statements. Although this information is not a part of the basic financial statements, the Governmental Accounting Standards Board considers it essential for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any other assurance.

We conducted our audit to opine on the financial statements that collectively comprise the District's basic financial statements taken as a whole. The introductory section, the financial section's combining statements, individual fund statements and schedules, and the statistical section information provide additional analysis and are not a required part of the basic financial statements. The financial section's combining statements and individual fund statements and schedules are management's responsibility, and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. These statements and schedules were subject to the auditing procedures we applied to the basic financial statements. We also applied certain additional procedures, including comparing and reconciling this information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, in accordance with auditing standards generally accepted in the United States of America. In our opinion, this information is fairly stated in all material respects in relation to the basic financial statements taken as a whole. We did not subject the introductory section and statistical section information to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion or any assurances on them.



**Dave Yost**  
Auditor of State

October 3, 2011

**Hilliard City School District**  
Management's Discussion & Analysis  
For the Fiscal Year Ended June 30, 2011  
Unaudited

As management of the Hilliard City School District (the District), we offer readers of the District's financial statements this narrative overview and analysis of the financial activities of the District for the fiscal year ended June 30, 2011. We encourage readers to consider the information presented here in conjunction with our letter of transmittal at the front of this report and the District's financial statements, which follow this section.

**Financial Highlights**

Key financial highlights for 2011 are as follows:

- In total, net assets of governmental activities decreased \$4,838,374 which represents an 8.69% decrease from 2010.
- General revenues accounted for \$173,047,004 in revenue or 88.62% of all revenues. Program specific revenues in the form of charges for services and sales and operating grants and contributions accounted for \$22,218,128 or 11.38% of total revenues of \$195,265,132.
- The District had \$200,103,506 in expenses related to governmental activities; only \$22,218,128 of these expenses were offset by program specific charges for services and operating grants and contributions. General revenues supporting governmental activities (primarily taxes and unrestricted grants and entitlements) of \$173,047,004 along with beginning net assets were sufficient to provide for these programs.
- As of June 30, 2011 the General Fund reported a positive fund balance of \$35,677,194, which represents an 11.02% decrease from 2010.

**Reporting the District as a Whole**

*The Statement of Net Assets and Statement of Activities*

One of the most important questions asked about the District's finances is, "Is the District better off or worse off as a result of the year activities?" The Statement of Net Assets and the Statement of Activities report information about the District as a whole and about its activities in a manner that helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by private sector corporations. All of the current year revenues and expenses are taken into consideration regardless of when cash is received or paid.

These two statements report the District's net assets and changes in them. The change in net assets provides the reader a tool to assist in determining whether the District's financial health is improving or deteriorating. The reader will need to consider other non-financial factors such as property tax base, current property tax laws, student enrollment growth, and facility conditions in arriving at their conclusion regarding the overall health of the District.

**Reporting the District's Most Significant Funds**

*Fund Financial Statements*

Our analysis of the District's major funds appears on the fund financial statements beginning with the Balance Sheet and Statement of Revenues, Expenditures and Changes in Fund Balances. These statements provide detailed information about the most significant funds—not the District as a whole. A schedule showing the fund balance and the total change in fund balance from June 30, 2010 to 2011 for the District's major funds appears on page 6. Some funds are required to be established by State statute, while many other funds are established by the District to help manage money for particular purposes and compliance with various grant provisions. The District's three types of funds, governmental, proprietary and fiduciary, use different accounting approaches as further described in the notes to the basic financial statements.

*Governmental Funds*

Most of the District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending in future periods. These funds are reported using an accounting method called modified accrual accounting, which measures cash and other financial

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assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the District's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are financial resources available to spend in the near future to finance the District's programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is reconciled in the basic financial statements.

*Proprietary Funds*

The District's proprietary fund is the Self Insurance Internal Service Fund used to account for interfund charges and claims payments applicable to the District's group health insurance plan. The activity of the self insurance fund is included within governmental activities in the government-wide financial statements.

*Fiduciary Funds*

The District's fiduciary funds are Student-managed Activities and the Vision Administration agency funds. The District's fiduciary activities are reported in the Statement of Fiduciary Assets and Liabilities. We exclude these activities from the District's other financial statements because the assets cannot be utilized by the District to finance its operations.

**Government-wide Financial Analysis**

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the District, assets exceeded liabilities by \$50,832,647 according to the Statement of Net Assets at the close of the most recent fiscal year.

A portion of the District's net assets reflects its investment in capital assets less depreciation and any related debt used to acquire those assets that is still outstanding. As of June 30, 2011 this portion of net assets is negative which reflects the District has \$5.5 million more in capital debt outstanding than invested in capital assets net of depreciation. The District uses capital assets to provide services; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves usually are not used to liquidate these liabilities.

A comparative analysis of fiscal year 2011 to 2010 follows from the Statements of Net Assets:

	Governmental Activities	
	2011	2010
Current assets	165,978,763	164,819,003
Capital assets	179,044,000	183,341,763
Total assets	345,022,763	348,160,766
Current liabilities	92,645,372	89,041,588
Long-term liabilities	201,544,744	203,448,157
Total liabilities	294,190,116	292,489,745
Net Assets:		
Invested in capital, net of debt	(5,565,570)	(4,211,910)
Restricted	28,151,321	27,606,826
Unrestricted	28,246,896	32,276,105
Total net assets	\$ 50,832,647	\$ 55,671,021

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A portion of the District's net assets (55.38%) represents resources subject to external restrictions on how they may be used. The remaining balance of unrestricted net assets may be used to meet the government's ongoing obligations to citizens and creditors. Unrestricted net assets decreased by 12.48% from 2010.

**Hilliard City School District**  
**Changes in Net Assets**

	Governmental Activities	Governmental Activities
	2011	2010
<b>Program revenues:</b>		
Charges for services	8,624,414	7,910,449
Operating Grants and Contributions	13,593,714	11,301,014
<b>General revenues:</b>		
Property taxes	111,147,586	111,317,218
Grants & entitlements not restricted	58,010,452	59,245,699
Investment earnings	265,473	477,848
Miscellaneous	3,623,493	2,335,936
<b>Total revenues</b>	<b>195,265,132</b>	<b>192,588,164</b>
<b>Program expenses:</b>		
Instructional	115,328,421	114,063,136
Support services	61,447,850	60,448,600
Community services	2,730,639	2,556,229
Food service	5,108,862	4,774,193
Extracurricular Activities	4,664,946	4,924,554
Interest and Fiscal Charges	10,822,788	11,204,471
<b>Total expenses</b>	<b>200,103,506</b>	<b>197,971,183</b>
<b>Increase(decrease) in net assets</b>	<b>(4,838,374)</b>	<b>(5,383,019)</b>

*Governmental Activities*

Net assets of the District's governmental activities decreased by \$4,838,374. The decrease in net assets is the result of an increase in operating expenses mainly related to personnel costs.

The Statement of Activities shows the cost of program services and the charges for services and operating grants and contributions offsetting those services. The table below reflects the cost of program services and the net cost of those services after taking into account the program revenues for the governmental activities. General revenues including tax revenue, investment earnings and unrestricted State entitlements must support the net cost of program services.

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Programs	Total Cost of Services 2011	Net Cost/(Income) of Service 2011
Instructional services	\$ 115,328,421	\$ (105,006,561)
Support services	61,447,850	(58,382,920)
Community services	2,730,639	36,227
Food services	5,108,862	224,078
Extracurricular Activities	4,664,946	(3,933,414)
Interest and Fiscal Charges	10,822,788	(10,822,788)
Total	<u>\$ 200,103,506</u>	<u>\$ (177,885,378)</u>

Local property taxes make up 64.23% of total general revenues for governmental activities. The net services column reflects the need for \$177,885,378 of support indicating the reliance on general revenues to support governmental activities.

**The District's Funds**

The District's governmental funds reported a fund balance of \$64,339,784 which represents a decrease of \$3,611,369 as compared to last year's total of \$67,951,153 according to the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances. The schedule below shows the fund balance and the total change in fund balance from June 30, 2011 to 2010.

	Fund Balance at June 30, 2011	Fund Balance at June 30, 2010 *	Increase (Decrease)
General Fund	35,677,194	40,096,814	(4,419,620)
Bond Retirement Fund	17,845,205	19,579,638	(1,734,433)
Permanent Improvement Fund	8,644,272	6,738,250	1,906,022
Other Governmental Funds	2,173,113	1,536,451	636,662
Total	<u>64,339,784</u>	<u>67,951,153</u>	<u>(3,611,369)</u>

\* - Restated

*General Fund*

The District's General Fund balance decreased as a result of expenditures exceeding revenues.

<b>Revenues</b>	<u>2011</u>	<u>2010</u>	<u>% Change</u>
Property taxes	\$ 93,730,048	\$ 94,908,225	-1.24%
Intergovernmental	56,166,194	57,226,161	-1.85%
Investment earnings	256,127	535,037	-52.13%
Other revenue	4,822,224	3,629,154	32.87%
Total	<u>\$ 154,974,593</u>	<u>\$ 156,298,577</u>	<u>-0.85%</u>

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The decrease in property tax revenue is due to a declining housing market and decrease in taxable values. The decrease in investment earnings revenue is due to the on-going economic recession. The increase in other revenue is mainly due to revenues received through a new TIF agreement and increase in tuition and classroom materials and fees.

As the table below indicates, the largest portion of General Fund expenditures at 62.51% is for instructional services.

**Expenditures by Function**

	<u>2011</u>	<u>2010</u>	<u>% Change</u>
Instructional services	\$ 99,648,927	\$ 95,628,678	4.20%
Support services	55,553,114	54,548,436	1.84%
Extra Curricular student activities	3,768,776	3,734,212	0.93%
Capital Outlay	88,750	280,892	-68.40%
Debt service	357,016	503,384	-29.08%
Total	<u>\$ 159,416,583</u>	<u>\$ 154,695,602</u>	<u>3.05%</u>

Expenditures are up 3.05% over the prior year. The minimal increase is due to the District's on-going efforts to reduce operating costs in addition to ARRA (American Recovery and Reinvestment Act) grants received and reported within the special revenue funds. ARRA federal grants were received from the state to help stabilize the budget in order to minimize or avoid reductions in educational programs.

*Bond Retirement Fund*

The Debt Service fund balance has decreased by \$1,734,433 due to debt principal and interest payments exceeding revenues. The revenues of the fund are property taxes, calculated by the county auditor, and state homestead and rollback money computed as a percentage of the tax due to the fund. The expenditures of the fund include principal and interest payments as well as county auditor and treasurer fees.

*Permanent Improvement Fund*

The Permanent Improvement fund is used to account for significant capital projects. In 2011, the increase in fund balance of \$1,906,022 is due to the issuance of federally taxable Qualified School Energy Conservation Bonds under ARRA.

*Other Funds*

Other governmental funds consist of Special Revenue funds and a Capital Projects fund. The aggregate fund balance of these funds showed an increase of \$636,662. This is mainly due an increase in federal funding and reduction to overall operating costs.

**General Fund Budget Information**

The District's budget is prepared in accordance with Ohio law and is based on the cash basis of accounting, utilizing cash receipts, disbursements and encumbrances. Changes are made to the District's budget as changes in revenues and spending patterns are experienced. In 2011, there were no updates made to general fund appropriations or estimated resources as approved by the County Budget Commission.

The District uses the five-year forecast as the original document from which to form the operating budget. After updating the forecast for changes in revenue and expenditure assumptions, the operating budget begins at the school level. Each school in the District receives a per pupil allocation augmented with resources for special

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education students in the specific buildings. Budgets are reviewed periodically to ensure management becomes aware of any variations during the year.

**Capital Assets**

At June 30, 2011 the District has \$179,044,000 invested in capital assets net of accumulated depreciation. The following table shows fiscal year 2011 and 2010 balances:

	Governmental Activities		
	2011	2010	Increase
Land	\$ 19,106,375	\$ 18,875,932	\$ 230,443
Construction in Progress	2,600,868	-	2,600,868
Land Improvements	30,127,799	30,099,226	28,573
Building and improvements	206,554,217	206,554,217	-
Furniture, fixtures and equipment	10,535,149	9,485,183	1,049,966
Buses, autos and trucks	12,626,608	12,402,846	223,762
Less: Accumulated Depreciation	(102,507,016)	(94,075,641)	8,431,375
Total	\$ 179,044,000	\$ 183,341,763	(4,297,763)

Additional information on the District's capital assets can be found in the notes to the financial statements (Note 6).

**Debt**

On June 30, 2011, the District had \$183,091,693 in outstanding general obligation bonds and taxable Qualified School Construction Energy Conservation Bonds and \$6,605,000 in outstanding tax anticipation notes including unamortized premiums and accretion. The District issued \$5,000,000 of taxable Qualified School Construction Energy Conservation Bonds under the American Recovery and Reinvestment Act of 2009. The District paid \$11,555,000 in principal on bonds outstanding and \$5,528,548 in interest payments during the 2011 fiscal year. Principal payments of \$710,000 and interest of \$312,625 were paid for tax anticipation notes during the 2011 fiscal year. Additional information on the District's debt activity is included in the notes to the basic financial statements (Note 7 and Note 8).

Under current state statutes, the District's general obligation bonded debt issues are subject to a legal limitation based on 9% of the total taxable valuation of real and personal property with certain exceptions. As of June 30, 2011, the District's general obligation debt was below the legal limit.

**Economic Conditions and Outlook**

The future financial stability of the District is not without challenges. The biggest challenge facing the District is the current economic climate and the future of state funding. The District's school foundation funding decreased 2% in fiscal year 2011. Current forecast show a 10% reduction in State school foundation funding for FY 2012 in the current biennium budget which began July 1, 2011. It could potentially be worse. The federal stimulus dollars received in fiscal year 2011 through the American Recovery and Reinvestment Act of 2009 provided some relief to the loss in revenue associated with the State's budget reductions. While the District continues to receive a moderate amount of federal stimulus funding the amount was drastically reduced for fiscal year 2012 and will continue to decrease through 2014. In keeping with the District's continuing efforts to reduce operating costs and failure of an operating levy in May of 2011, the District has entered into contract extensions with both employee Union groups. The Union contract extensions implement a pay freeze and increased employee share of medical insurance benefit premiums for both groups and a retirement incentive for certificated union members. This along with a reduction to staff for the 2012 fiscal year should result in significant savings to the District. However, due to the shrinkage in revenues additional reductions to staff and programming will be made should the operating levy fail

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again in November 2011. The next several years will be very challenging for our district, as well as most school districts throughout the state, if there is not a significant improvement in the state economy.

**Request for Information**

This financial report is designed to provide the citizens, taxpayers, customers, and creditors with a general overview of the District's finances and to show accountability for the money it receives. Questions concerning any information provided in this report should be addressed to the Treasurer of the Hilliard City School District, 5323 Cemetery Road, Hilliard, Ohio 43026.

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# BASIC FINANCIAL STATEMENTS



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Hilliard City School District  
Statement of Net Assets  
June 30, 2011

	<u>Governmental Activities</u>
<b>Assets</b>	
Cash and Cash Equivalents	\$34,101,483
Investments	9,510,555
Receivables	
Taxes - Current	114,406,541
Taxes - Delinquent	5,805,557
Accounts	426,905
Accrued Interest	35,850
Intergovernmental	1,620,575
Materials & Supplies Inventory	71,297
Land	19,106,375
Construction in Progress	2,600,868
Other Capital Assets, Net	<u>157,336,757</u>
<b>Total Assets</b>	<u><u>345,022,763</u></u>
<b>Liabilities</b>	
Accounts Payable	2,228,801
Contracts Payable	1,334,373
Claims Payable	1,768,889
Accrued Wages and Benefits	15,152,405
Due to Other Governments	3,955,831
Interest Payable	544,709
Unearned Revenue	67,660,364
Long-Term Liabilities	
Due within One Year	13,360,942
Due in More Than One Year	<u>188,183,802</u>
<b>Total Liabilities</b>	<u><u>294,190,116</u></u>
<b>Net Assets</b>	
Invested in Capital Assets, Net of Related Debt	(5,565,570)
Restricted for:	
Debt Service	18,013,406
Capital Projects	8,911,618
Regular Education	936,163
Special Education	4,318
Support Services	156,140
Non-Public Schools	87,594
Other Purposes	42,082
Unrestricted	<u>28,246,896</u>
<b>Total Net Assets</b>	<u><u>\$50,832,647</u></u>

The notes to the basic financial statements are an integral part of this statement.

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Hilliard City School District  
Statement of Activities  
For the Fiscal Year Ended June 30, 2011

		Program Revenues		Net (Expense) Revenue and Changes in Net Assets
	Expenses	Charges for Services and Sales	Operating Grants and Contributions	Governmental Activities
Governmental Activities				
Instruction				
Regular	\$ 93,677,503	\$ 1,679,389	\$ 2,608,379	\$ (89,389,735)
Special	20,208,756	133,848	5,886,656	(14,188,252)
Vocational	1,442,162	13,588	-	(1,428,574)
Support Services				
Pupils	10,625,989	1,676	340,045	(10,284,268)
Instructional Staff	8,385,670	869	145,296	(8,239,505)
General Administration	11,145,918	2,801	1,063,011	(10,080,106)
Board of Education	276,592	-	-	(276,592)
Fiscal Services	3,849,167	5,475	-	(3,843,692)
Business	1,035,375	-	-	(1,035,375)
Operation & Maintenance of Plant	16,893,977	555,959	361,491	(15,976,527)
Pupil Transportation	8,522,165	1,221	326,558	(8,194,386)
Central	712,997	-	260,528	(452,469)
Community Services	2,730,639	2,082,628	684,238	36,227
Food Service Operations	5,108,862	3,415,428	1,917,512	224,078
Extra Curricular Activities	4,664,946	731,532	-	(3,933,414)
Interest and Fiscal Charges	10,822,788	-	-	(10,822,788)
Totals	\$ 200,103,506	\$ 8,624,414	\$ 13,593,714	\$ (177,885,378)
General Revenues				
Property Taxes Levied for:				
General Purposes				93,209,760
Debt Service				13,720,546
Permanent Improvement				4,217,280
Grants & Entitlements not Restricted to Specific Programs				58,010,452
Investment Earnings				265,473
Miscellaneous				3,623,493
Total General Revenues				173,047,004
Change in Net Assets				(4,838,374)
Net Assets Beginning of Year				55,671,021
Net Assets End of Year				\$50,832,647

The notes to the basic financial statements are an integral part of this statement.

Hilliard City School District  
Balance Sheet  
Governmental Funds  
June 30, 2011

	<u>General</u>	<u>Bond Retirement Fund</u>	<u>Permanent Improvement Fund</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
<b>Assets:</b>					
Cash and cash equivalents	\$ 5,996,649	\$ 12,104,873	\$ 9,182,837	\$ 3,255,218	\$ 30,539,577
Investments	9,510,555	-	-	-	9,510,555
Receivables					
Taxes - Current	96,095,393	14,006,222	4,304,926	-	114,406,541
Taxes - Delinquent	4,873,518	712,910	219,129	-	5,805,557
Accounts	387,649	-	-	39,256	426,905
Accrued Interest	35,850	-	-	-	35,850
Intergovernmental	-	-	-	1,620,575	1,620,575
Interfund	20,453	-	-	-	20,453
Materials and Supplies Inventory	-	-	-	71,297	71,297
<b>Total assets</b>	<u>116,920,067</u>	<u>26,824,005</u>	<u>13,706,892</u>	<u>4,986,346</u>	<u>162,437,310</u>
<b>Liabilities:</b>					
Accounts Payable	1,022,179	-	968,614	238,008	2,228,801
Contracts Payable	-	-	1,334,373	-	1,334,373
Accrued Wages and Benefits	14,410,036	-	-	742,369	15,152,405
Interfund Payable	-	-	-	20,453	20,453
Due to other governments	3,773,116	-	-	182,715	3,955,831
Compensated Absences Payable	147,101	-	-	-	147,101
Deferred Revenue	61,890,441	8,978,800	2,759,633	1,629,688	75,258,562
<b>Total Liabilities</b>	<u>81,242,873</u>	<u>8,978,800</u>	<u>5,062,620</u>	<u>2,813,233</u>	<u>98,097,526</u>
<b>Fund Balances</b>					
Nonspendable	-	-	-	71,297	71,297
Restricted	-	17,845,205	8,644,272	185,846	26,675,323
Committed	-	-	-	2,419,864	2,419,864
Assigned	1,036,373	-	-	-	1,036,373
Unassigned	34,640,821	-	-	(503,894)	34,136,927
<b>Total fund balances</b>	<u>35,677,194</u>	<u>17,845,205</u>	<u>8,644,272</u>	<u>2,173,113</u>	<u>64,339,784</u>
<b>Total liabilities and fund balances</b>	<u>\$ 116,920,067</u>	<u>\$ 26,824,005</u>	<u>\$ 13,706,892</u>	<u>\$ 4,986,346</u>	<u>\$ 162,437,310</u>

The notes to the basic financial statements are an integral part of this statement.

Hilliard City School District  
 Reconciliation of Total Governmental Fund Balances to  
 Net Assets of Governmental Activities  
 June 30, 2011

<b>Total Governmental Fund Balances</b>	<b>\$64,339,784</b>
 <i>Amounts reported for governmental activities in the statement of net assets are different because:</i>	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	179,044,000
Other assets are not available to pay for current period expenditures and therefore are deferred in the funds.	7,598,198
Other liabilities are not to be paid from current period resources and are not reported in the funds.	
Interest Payable	(544,709)
An internal service fund is used by management to charge the cost of insurance to individual funds. The assets and liabilities of the internal service fund are included in governmental activities in the statement of net assets.	1,793,017
Long-Term liabilities, including bonds and notes payable, are not due and payable in the current period and therefore are not reported in the funds.	
Compensated Absences	(11,689,879)
General Obligation Debt	(189,699,924)
Capital Lease Obligations	(7,840)
	(201,397,643)
 <b>Net Assets of Governmental Activities</b>	 <b>\$50,832,647</b>

The notes to the basic financial statements are an integral part of this statement.

Hilliard City School District  
Statement of Revenues, Expenditures and Changes in Fund Balances  
Governmental Funds  
For the Fiscal Year Ended June 30, 2011

	<u>General</u>	<u>Bond Retirement Fund</u>	<u>Permanent Improvement Fund</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
<b>Revenues:</b>					
From local sources					
Taxes	\$ 93,730,048	\$ 13,789,446	\$ 4,241,467	\$ -	\$ 111,760,961
Tuition	775,969	-	-	2,043,372	2,819,341
Investments Earnings	256,127	-	-	7,061	263,188
Other local	3,069,468	-	654,762	91,051	3,815,281
Intergovernmental - State	55,957,340	1,759,147	484,381	769,549	58,970,417
Intergovernmental - Federal	208,854	-	-	11,731,696	11,940,550
Classroom Materials & Fees	934,866	-	-	-	934,866
Extracurricular Activities	41,921	-	-	627,789	669,710
Food Services	-	-	-	3,415,428	3,415,428
<b>Total Revenues</b>	<u>154,974,593</u>	<u>15,548,593</u>	<u>5,380,610</u>	<u>18,685,946</u>	<u>194,589,742</u>
<b>Expenditures:</b>					
<b>Current:</b>					
Instruction					
Regular	83,933,462	-	1,298,084	1,594,870	86,826,416
Special	14,267,139	-	-	5,899,655	20,166,794
Vocational	1,448,326	-	-	-	1,448,326
Support Services					
Pupils	10,484,369	-	-	169,484	10,653,853
Instructional Staff	8,318,974	-	-	95,025	8,413,999
General Administration	9,900,956	-	31,593	949,527	10,882,076
Board of Education	276,592	-	-	-	276,592
Fiscal Services	3,598,872	199,478	61,760	-	3,860,110
Business	1,011,884	-	-	-	1,011,884
Operation & Maintenance of Plant	13,970,876	-	2,306,190	431,828	16,708,894
Pupil Transportation	7,399,520	-	13,766	301,778	7,715,064
Central	557,896	-	-	120,668	678,564
Community Services	33,175	-	-	2,708,639	2,741,814
Food Service Operations	-	-	-	5,028,995	5,028,995
Extra Curricular Activities	3,768,776	-	2,650	694,767	4,466,193
Capital Outlay	88,750	-	3,959,639	54,048	4,102,437
Debt Service:					
Principal Retirement	349,561	11,555,000	710,000	-	12,614,561
Interest and Fiscal Charges	7,455	5,528,548	312,625	-	5,848,628
<b>Total Expenditures</b>	<u>159,416,583</u>	<u>17,283,026</u>	<u>8,696,307</u>	<u>18,049,284</u>	<u>203,445,200</u>
Excess (deficiency) of revenue over expenditures	(4,441,990)	(1,734,433)	(3,315,697)	636,662	(8,855,458)
<b>Other Financing Sources (Uses)</b>					
Insurance recovery	22,370	-	-	-	22,370
Proceeds from sale of capital assets	-	-	221,719	-	221,719
General Obligation Bonds Issued	-	-	5,000,000	-	5,000,000
<b>Total other financing sources (uses)</b>	<u>22,370</u>	<u>-</u>	<u>5,221,719</u>	<u>-</u>	<u>5,244,089</u>
<b>Net Change in Fund balances</b>	(4,419,620)	(1,734,433)	1,906,022	636,662	(3,611,369)
Fund balances, July 1 (Restated)	40,096,814	19,579,638	6,738,250	1,536,451	67,951,153
Fund balances, June 30	<u>\$ 35,677,194</u>	<u>\$ 17,845,205</u>	<u>\$ 8,644,272</u>	<u>\$ 2,173,113</u>	<u>\$ 64,339,784</u>

The notes to the basic financial statements are an integral part of this statement.

Hilliard City School District  
 Reconciliation of the Statement of Revenues, Expenditures, and Changes  
 in Fund Balances of Governmental Funds to the Statement of Activities  
 For the Fiscal Year Ended June 30, 2011

**Net Change in Fund Balances - Total Governmental Funds** \$ (3,611,369)

*Amounts reported for governmental activities in the statement of activities are different because:*

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.

Capital Outlay	4,102,437
Depreciation	(8,620,603)

The sale, trade in, or donation of capital assets is to increase/(decrease) net assets as follows:

Donation of Capital Assets	385,000
Sale or Trade-in of Capital Assets	(164,597)

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.

Taxes	(613,375)
Tuition	39,256
Earnings on Investments	2,285
Intergovernmental - State	(2,165)
Intergovernmental - Federal	672,994
Other Revenue	127,103

Repayment of bond and note principal and leases payable are an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and does not result in an expense in the statement of activities.

12,614,561

Bond proceeds are reported as financing sources in governmental funds and thus contribute to the change in fund balance. In the statement of net assets, however, issuing debt increases long-term liabilities and does not affect the statement of activities.

(5,000,000)

In the statement of activities, interest is accrued on outstanding bonds, whereas in governmental funds, an interest expenditure is reported when due.

(4,974,160)

An internal service fund is used by management to charge the costs of insurance to individual funds. The net revenue (expense) of the internal service fund is reported with governmental activities.

1,144,570

Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.

Compensated Absences	(940,311)
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***Change in Net Assets of Governmental Activities***

**\$ (4,838,374)**

The notes to the basic financial statements are an integral part of this statement.

Hilliard City School District  
Statement of Net Assets  
Proprietary Fund  
June 30, 2011

	<u>Governmental Internal Service Fund</u>
Assets	
Cash and Cash Equivalents	<u>\$ 3,561,906</u>
Total Assets	<u>3,561,906</u>
Liabilities	
Claims Payable	<u>1,768,889</u>
Total Liabilities	<u>1,768,889</u>
Net Assets	
Unrestricted	<u>1,793,017</u>
Total Net Assets	<u>\$ 1,793,017</u>

The notes to the basic financial statements are an integral part of this statement

Hilliard City School District  
Statement of Revenues, Expenditures and Changes in Fund Balance  
Proprietary Fund  
For the Fiscal Year Ended June 30, 2011

	Governmental Internal Service Fund
Operating Revenues	
Charges for Services	\$ 19,288,839
Other	149,149
Total Operating Revenues	<u>19,437,988</u>
Operating Expenses	
Purchased Services	1,553,912
Claims and Benefits	16,739,506
Total Operating Expenses	<u>18,293,418</u>
Operating Income	1,144,570
Net Assets Beginning of Year	648,447
Net Assets End of Year	<u>\$ 1,793,017</u>

The notes to the basic financial statements are an integral part of this statement

Hilliard City School District  
Statement of Cash Flows  
Proprietary Fund  
For the Fiscal Year Ended June 30, 2011

	Governmental Internal Service Fund
Cash Flows from Operating Activities:	
Cash Received from Customers	\$ 19,288,839
Other Operating Cash Receipts	149,149
Cash Payments for Purchased Services	(1,673,072)
Cash Payments for Claims	(16,520,718)
Net Cash Provided by Operating Activities	1,244,198
 Net Increase in Cash and Cash Equivalents	 1,244,198
 Cash and Cash Equivalents Beginning of Year	 <u>2,317,708</u>
Cash and Cash Equivalents End of Year	<u><u>3,561,906</u></u>
 Reconciliation of Operating Income to Net Cash Provided by Operating Activities	
Operating Income	1,144,570
Adjustments to reconcile operating income to net cash provided by operating activity:	
Change in assets and liabilities:	
Accounts Payable	(119,160)
Claims Payable	218,788
Net Cash Provided by Operating Activities	\$ 1,244,198

The notes to the basic financial statements are an integral part of this statement

Hilliard City School District  
Statement of Fiduciary Assets and Liabilities  
June 30, 2011

	<u>Agency</u>
Assets:	
Cash and cash equivalents	\$ 334,527
Accounts Receivable	317
Total Assets	<u>\$ 334,844</u>
Liabilities:	
Accounts Payable	8,166
Due to Other	326,678
Total Liabilities	<u>\$ 334,844</u>

The notes to the basic financial statements are an integral part of this statement.

HILLIARD CITY SCHOOL DISTRICT  
Notes to the Basic Financial Statements  
June 30, 2011

**1. Reporting Entity**

The Hilliard City School District (the District) was organized in 1870 and is a fiscally independent political subdivision of the State of Ohio. The District is governed by a five-member board of education (the Board) elected by the citizens of the District.

The accompanying basic financial statements comply with the provisions of Governmental Accounting Standards (GASB) Statement No. 14, the *Financial Reporting Entity*, and Statement No. 39, *Determining Whether Certain Organizations Are Component Units*, in that the financial statements include all organizations, activities and functions for which the District is financially accountable. Financial accountability is defined as the appointment of a voting majority of a component unit's board and either (i) the District's ability to impose its will over a component unit, or (ii) the possibility that the component unit will provide a financial benefit or impose a financial burden on the District. The District has no component units.

The Metropolitan Educational Council (MEC) is a jointly governed organization of the District. The organization was formed for the purpose of applying modern technology, with the aid of computers and other electronic equipment, to administrative and instructional functions among member districts. Districts participating in MEC are within the boundaries of Franklin, Delaware, Union, Pickaway, Madison and Fairfield counties. MEC is governed by a Board of Directors consisting of a member of the Board of Education and a member of the administrative staff from each of the participating members. Financial statements for MEC can be obtained from Metropolitan Educational Council administrative offices at 2100 City Gate Drive, Columbus, OH 43219.

The Central Ohio Joint Vocational School District (COJVS) is a jointly governed organization of the District. The District's Board of Education appoints one member of the seven member Board of Education of COJVS. However, the financial statements of COJVS are not included within the District's reporting entity as the District cannot impose its will and there is no financial benefit, financial burden relationship or related party transactions between the District and COJVS.

The Central Ohio Special Education Resource Center (COSERC) is a jointly governed organization of the District. The District's Board of Education appoints one member of the seventy member Governing Board of COSERC. However, the financial statements of COSERC are not included within the District's reporting entity as the District cannot impose its will and there is no financial benefit, financial burden relationship or related party transactions between the District and COSERC.

The District's reporting entity includes the following:

St. Brendan's School – Within the District's boundaries, St. Brendan School is operated as a private school. Current State legislation provides funding to the parochial school. The monies are received and disbursed on behalf of the parochial school by the Treasurer of the District, as directed by the parochial school. The activity is reflected in a special revenue fund of the District.

Sunrise Academy – Within the District's boundaries, Sunrise Academy is operated as a private school. Current State legislation provides funding to the Academy. The monies are received and disbursed on behalf of the Academy by the Treasurer of the District, as directed by the Academy. The activity is reflected in a special revenue fund of the District.

Dublin Prep Academy – Within the District's boundaries, Dublin Prep Academy is operated as a private school. Current State legislation provides funding to the Academy. The monies are received and disbursed on behalf of the Academy by the Treasurer of the District, as directed by the Academy. The activity is reflected in a special revenue fund of the District.

HILLIARD CITY SCHOOL DISTRICT  
Notes to the Basic Financial Statements, continued  
June 30, 2011

## 2. Summary of Significant Accounting Policies

The basic financial statements of the District have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The District's significant accounting policies are described below.

### (a) *Government-wide and Fund Financial Statements*

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all non-fiduciary activities of the District. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements except for interfund services provided and used. Governmental Activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for services. Likewise, the primary government is reported separately from legal component units for which the primary government is financially accountable. The District (primary government) has no business-type activities or component units.

The statement of activities demonstrates the degree to which direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include 1) charges to those who benefit from the goods, services, or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental, proprietary, and fiduciary funds. Fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

### (b) *Measurement Focus, Basis of Accounting, and Financial Statement Presentation*

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the fiduciary and proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing related to cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Government fund financial statements are reported using the current financial resource measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 30 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service principal expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes are recognized as revenue in the fiscal year for which taxes have been levied, provided they are collected and certified by the county auditor by the fiscal year-end. Additionally, taxes collected more than 30 days after fiscal year-end are recorded as a receivable

HILLIARD CITY SCHOOL DISTRICT  
Notes to the Basic Financial Statements, continued  
June 30, 2011

with an offset to deferred/unearned revenue for amounts not collected and available for advance on June 30 by the county auditor. Tuition, grants, fees and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as receivable, revenue, or deferred revenue of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District.

The District reports the following major governmental funds:

General Fund – The General Fund is the general operating fund of the District and is used to account for all financial resources except those required to be accounted for in another fund.

Bond Retirement Fund – The Bond Retirement Fund, a debt service fund, is used to account for the accumulation of resources restricted, committed, or assigned for the payment of general long-term debt principal, interest and related costs.

Permanent Improvement Fund – The Permanent Improvement Fund, a capital projects fund, is used to account for permanent improvement tax levy receipts and other resources restricted, committed, or assigned to expenditure for acquiring, constructing, or improving major capital facilities.

The District's non-major governmental funds include the following fund types:

Special Revenue Funds – Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted or committed to expenditures for specific purposes other than debt service or capital projects.

Capital Projects Fund – The Building Fund is used to account for debt proceeds and other resources restricted, committed, or assigned to expenditure for acquisition, construction, and improvement of capital facilities including real property.

Additionally, the District reports the following fund types:

Proprietary Fund – The District's proprietary fund consist of an internal service fund. Internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the District or to other governments on a cost reimbursement basis. The Self Insurance Internal Service Fund accounts for the interfund charges and claims payments applicable to the District's group health insurance plan.

Fiduciary Funds – Fiduciary Funds are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, other governmental units and/or other funds. This consists of Agency Funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. Agency funds are primarily used for the District's student activities.

(c) *Cash, Cash Equivalents and Investments*

The majority of cash received by the District is pooled in a central bank account with individual fund balance integrity retained throughout, except for deposits and investments separately held by the Building Fund. In 1998, the District adopted GASB Statement No. 31 (GASB 31), *Accounting and Financial Reporting for Certain Investments and for External Investment Pools*, and records its investments at fair value. Repurchase agreements and investments with maturities of one year or less from the date of purchase are valued at amortized costs.

HILLIARD CITY SCHOOL DISTRICT  
Notes to the Basic Financial Statements, continued  
June 30, 2011

(d) *Inventory*

Inventory is valued at cost (first-in, first-out). The cost of inventory is recorded as an expenditure/expense at the time individual inventory items are consumed.

(e) *Capital Assets and Depreciation*

General capital assets are those assets specifically related to activities reported in the governmental funds. These assets are reported in the government-wide statement of net assets but are not reported in the fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) and are updated for additions and retirements during the year. Donated capital assets are recorded at fair market value as of the date received. Intangible assets are those that lack physical substance, are non-financial in nature and have an initial useful life extending beyond a single reporting period. Intangible assets are capitalized at cost. The District's policy is to capitalize all assets with a cost of \$5,000 or more and a useful life of more than one year. The District has no infrastructure.

All reported capital assets, with the exception of land and intangible assets with an indefinite useful life, are depreciated. Intangible assets that are to be depreciated are included in the appropriate category below following the same depreciation schedule. Improvements are depreciated over the remaining useful life of the related capital assets. Depreciation is computed using the straight-line method over the following useful lives:

Land Improvements	20
Buildings & Improvements	20-50
Furniture & Equipment	5-20
Vehicles	8

(f) *Interfund Activity*

Exchange transactions between funds are reported as revenues in the seller fund and as expenditures in the purchaser fund. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers and other financing sources/uses in governmental funds. Short-term interfund loans are classified as interfund loans receivable/payable.

Interfund transfers and short-term loans are eliminated on the entity-wide statement of activities and statement of net assets.

(g) *Compensated Absences*

The District has implemented the provisions of GASB Statement No. 16 *Accounting for Compensated absences*. Vacation benefits are accrued as a liability as the benefits are earned if the employees' right to receive compensation is attributable to services already rendered and it is probable that the employer will compensate the employees for the benefits through paid time off or some other means. Sick leave benefits are accrued as a liability using the vesting method. The liability is based on sick leave accumulated at June 30 by those employees who are currently eligible to receive termination benefits as well as other employees who are expected to become eligible for such payment in the future. The criteria for determining the vacation and sick leave liability is derived from Board policy, negotiated agreements, state laws and past experience.

Administrators and classified staff who work twelve month contracts are granted vacation leave. The leave amount is based on length of service and position. The District accrues vacation leave

HILLIARD CITY SCHOOL DISTRICT  
Notes to the Basic Financial Statements, continued  
June 30, 2011

benefits as earned. Accrued vacation may be carried forward for the next fiscal year. Administrators may carry over an amount of vacation equal to 20 days without approval from the Superintendent. With approval from the Superintendent an administrator may carry-over an additional 10 days for a total of 30 days. The maximum classified staff may carry over is the amount of vacation earned, but not used, during the preceding two years of continued employment by the District. District employees earn sick leave at fifteen days per year, which, if not taken, accumulates to a maximum of 255 days. Upon retirement, an employee is paid one-fourth of the accumulated sick leave up to a maximum of 60 days for certified and administrative staff and 63 and  $\frac{3}{4}$  days for classified staff. The General Fund is primarily responsible for liquidating the liability.

The entire compensated absences liability is reported on the entity-wide financial statements. Governmental fund financial statements report a liability for compensated absences to the extent the liabilities mature each period and are expected to be paid using expendable available financial resources.

(h) *Accrued Liabilities and Long-Term Debt*

All accrued liabilities and long-term debt are reported in the entity-wide financial statements. For governmental fund financial statements, accrued liabilities are generally reported if payment is due as of the balance sheet date regardless of whether they will be liquidated with current financial resources. However, claims and judgments and compensated absences paid from governmental funds are reported as a fund liability only to the extent they are expected to be paid from expendable available financial resources. Long-term liabilities or liabilities with a maturity of more than one year paid from governmental funds are not recognized within the fund financial statements until payment is due.

(i) *Fund Balance*

Fund balances of governmental funds are classified as nonspendable, restricted, committed, assigned or unassigned based on the level of constraint placed on the resources of the funds. Nonspendable fund balance consists of balances that are not in spendable form, such as, inventory or prepaid items or balances that are legally required to be maintained intact, such as, the principal of a permanent fund. Restricted fund balances have constraints placed on the use of resources by law through constitutional provisions or enabling legislation, or externally by creditors, grantors, contributors or laws/regulations of other governments. Committed fund balances have constraints imposed by the Board of Education upon passage of a Board resolution committing resources in a fund for specific purposes. Assigned fund balances are neither restrict nor committed but are constrained by the District's intent to use the balances for specific purposes. The Treasurer is authorized to assign amounts for a specific purpose in accordance with Ohio budgetary law and the District's purchasing policies. Unassigned fund balance is the residual balance of the general fund that does not meet the criteria of nonspendable, restricted, committed or assigned. In other governmental funds, unassigned fund balance is the residual negative fund balance where expenditures exceeded the resources restricted, committed and/or assigned.

The District's policy is to first apply restricted resources when an expense is incurred for the purposes for which both restricted and unrestricted balances are available. The District's policy is to first apply assigned, committed and unassigned resources, respectively, when an expense is incurred for the purposes for which assigned, committed and/or unassigned balances are available.

HILLIARD CITY SCHOOL DISTRICT  
Notes to the Basic Financial Statements, continued  
June 30, 2011

(j) *Net Assets*

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction, or improvement of capital assets. Net assets are reported as restricted when there are limitations imposed on their use either through enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors or laws and regulations of other governments.

The District's policy is to first apply restricted resources when an expense is incurred for the purposes for which both restricted and unrestricted net assets are available.

(k) *Management Estimates*

The preparation of the financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the related revenues and expenditures for the financial statement reporting period. Actual results may differ from those estimates.

**3. Cash, Cash Equivalents and Investments**

State statutes classify monies held by the District into three categories.

Active deposits are public deposits necessary to meet current demands on the treasury. Such monies must be maintained either as cash in the District treasury, in commercial accounts payable or withdrawable on demand, including negotiable order of withdrawal (NOW) accounts, or in money market deposit accounts.

Inactive deposits are public deposits the Board of Education has identified as not required for use within the current five year period of designation of depositories. Inactive deposits must either be evidenced by certificates of deposit maturing not later than the end of the current period of designation of depositories, or by savings or deposit accounts including, but not limited to, passbook accounts.

Interim deposits are deposits of interim monies. Interim monies are those monies which are not needed for immediate use but which will be needed before the end of the current period of designation of depositories. Interim deposits must be evidenced by time certificates of deposit maturing not more than one year from the date of deposit or by savings accounts, including passbook accounts.

Cash, Cash Equivalents and Investments

In 1998, the District adopted GASB Statement No. 31, *Accounting and Financial Reporting for Certain Investments and for External Investment Pools*, and records all investments at fair value, except repurchase agreements, and investments with maturities of one year or less from the date of purchase, which are reported at amortized cost. The fair value of investments in STAR Ohio is valued at STAR Ohio's share price which is the price investments could be sold for June 30, 2011.

The investment and deposit of the District's monies is governed by the provisions of the ORC. In accordance with these statutes, the District is authorized to invest in United States and State of Ohio bonds, notes, and other obligations; bank certificates of deposit; banker acceptances; commercial paper notes rated prime and issued by United States corporations; repurchase agreements secured by United States obligations; and STAR Ohio. STAR Ohio is an investment

HILLIARD CITY SCHOOL DISTRICT  
Notes to the Basic Financial Statements, continued  
June 30, 2011

pool managed by the State Treasurer's Office which allows governments within the State to pool their funds for investment purposes. STAR Ohio is not registered with the Securities Exchange Commission as an investment company, but does operate in a manner similar to Rule 2a of the Investment Company Act of 1940. Earnings on investments are credited to the General Fund and certain Special Revenue Funds, which is in compliance with ORC section 3315.01. In fiscal year 2011 investment income of \$256,127 was recorded in the General Fund.

Deposits

Custodial credit risk is the risk that in the event of bank failure, the District's deposits may not be returned. The District has no deposit policy for custodial credit risk beyond the requirements of state statute. According to state law, public depositories must give security for all public funds on deposit. These institutions may either specifically collateralize individual accounts in addition to the amounts insured by the FDIC, or may pledge a pool of government securities valued at least 105% of the total value of all public monies on deposit at the institution. Repurchase agreements must be secured by the specific government securities upon which the repurchase agreements are based. These securities must be obligations of or guaranteed by the United States and mature or be redeemable within 5 years of the date of the related repurchase agreement. State law does not require security for public deposits and investments to be maintained in the District's name. During 2011, the District and public depositories complied with the provisions of these statutes.

At year-end, the District carried deposit balances at three banks. The carrying amount of all District deposits was \$21,720,756 exclusive of \$4,050 in cash on hand. The combined bank balance was \$21,917,183 of which \$9,751,319 was covered by FDIC insurance and \$12,165,864 was uninsured. Of the remaining uninsured bank balance, all was collateralized with securities held by the pledging institution's trust department, not in the District's name.

Investments

Investments are reported at fair value. As of June 30, 2011, the District had the following investments:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Weighted Average Maturity (Years)</u>
Commercial Paper	4,995,900	0.34
FHLB	2,011,930	2.59
FFCB	2,502,725	1.67
STAR Ohio	83,489	Current
Repurchase Agreement	12,626,920	Current
	<u>22,220,964</u>	
Portfolio Weighted Average Maturity		0.50

Interest Rate Risk – The Ohio Revised Code generally limits security purchases to those that mature within five years of the settlement date. Board policy dictates that the Treasurer may take no more than 25% of the funds to a maximum maturity of five years from the date of purchase as long as cash flow requirements allow the securities to be held to maturity.

Diversification Requirements – The following securities are authorized under both the District's policy and the Ohio Revised Code. District policy requires diversification of the portfolio to avoid

HILLIARD CITY SCHOOL DISTRICT  
Notes to the Basic Financial Statements, continued  
June 30, 2011

incurring unreasonable risks inherent in over investing in specific instruments, individual financial institutions or maturities.

<u>Diversification by Instrument</u>	<u>Maximum Percent of Portfolio</u>
U.S. Treasurer Obligations (bills, notes and bonds)	100%
U.S. Government Agency/Instrumentalities	75%
Certificates of Deposit/Bank Deposits (collateralized)	75%
Repurchase Agreements (repos)	25%
State and Local Government Securities	25%
State of Ohio Investment Pool	75%
Commercial Paper/Banker's Acceptance	25%

Credit Risk – The Ohio Revised Code requires that investments in commercial paper are rated at the time of purchase in the highest classification. In addition, as noted above, the District's investment policy and the Ohio Revised Code place limitations on the types of investments allowed by the District. The District's investments, STAR Ohio and the repurchase agreements underlying securities, were rated AAA by Standard & Poor's.

Concentration of Credit Risk – The District places limits on the amount the District may invest in any one issuer as disclosed above under diversification requirements. The District investments are in commercial paper, FHLB, FFCB, repurchase agreements and STAR Ohio. These investments are 22.48%, 9.05%, 11.26%, 56.83% and 0.38% respectively, of the District's total investments, for the amounts listed above. For meeting District diversification requirements certificates of deposit and savings accounts must also be taken into consideration. The District has \$21,720,141 invested in certificates of deposit and savings accounts for total invested and placed in cash equivalents of \$43,941,105. Of this total, 49.43% have been placed in certificates of deposit and savings accounts, 11.37% in commercial paper, 4.58% in FHLB, 5.70% in FFCB, 28.74% in repurchase agreements and 0.18% in STAR Ohio.

**4. Receivables**

Receivables at June 30, 2011 consist of the following:

	<u>Taxes</u>	<u>Due From Other Governments</u>	<u>Other</u>	<u>Total</u>
Governmental Activities:				
General Fund	\$ 100,968,911	\$ -	\$ 423,499	\$ 101,392,410
Bond Retirement Fund	14,719,132	-	-	14,719,132
Permanent Improvement Fund	4,524,055	-	-	4,524,055
Other Governmental Funds	-	1,620,575	39,256	1,659,831
Total	<u>\$ 120,212,098</u>	<u>\$ 1,620,575</u>	<u>\$ 462,755</u>	<u>\$ 122,295,428</u>

**5. Interfund receivables, payables and transfers**

An interfund receivable and payable of \$20,453 reported within the General Fund and Other Governmental Funds respectively, represents the amount due to the General Fund from Special Revenue Funds for negative cash balances. The negative cash balances reported within the Special Revenue Funds is due to the timing of grant receipts and allowable grant expenditures.

HILLIARD CITY SCHOOL DISTRICT  
Notes to the Basic Financial Statements, continued  
June 30, 2011

**6. Property Plant and Equipment**

A summary of changes in general capital assets for the year ended June 30, 2011, follows:

	Balance June 30, 2010	Additions	Disposals	Balance June 30, 2011
<i><u>Governmental Activities</u></i>				
Capital Assets, Not Being Depreciated:				
Land	\$ 18,875,932	\$ 395,040	\$ 164,597	\$ 19,106,375
Construction in progress	-	2,600,868	-	2,600,868
Total Capital Assets, Not Being Depreciated	<u>18,875,932</u>	<u>2,995,908</u>	<u>164,597</u>	<u>21,707,243</u>
Capital Assets, Being Depreciated:				
Land improvements	30,099,226	28,573	-	30,127,799
Building and improvements	206,554,217	-	-	206,554,217
Furniture, fixtures and equipment	9,485,183	1,049,966	-	10,535,149
Buses, autos and trucks	12,402,846	412,990	189,228	12,626,608
Total Capital Assets, Being Depreciated	<u>258,541,472</u>	<u>1,491,529</u>	<u>189,228</u>	<u>259,843,773</u>
Less Accumulated Depreciation:				
Land improvements	10,823,143	1,307,788	-	12,130,931
Building and improvements	68,770,406	5,859,709	-	74,630,115
Furniture, fixtures and equipment	6,054,592	545,552	-	6,600,144
Buses, autos and trucks	8,427,500	907,554	189,228	9,145,826
Total accumulated depreciation	<u>94,075,641</u>	<u>8,620,603</u>	<u>189,228</u>	<u>102,507,016</u>
Capital assets, net	<u>\$ 183,341,763</u>	<u>\$ (4,133,166)</u>	<u>\$ 164,597</u>	<u>\$ 179,044,000</u>

Depreciation expense was charged to governmental functions as follows:

Instructional services:	
Regular	\$ 6,827,499
Special	21,405
Support services:	
Pupils	602
Instructional staff	10,356
General administration	337,846
Business	11,163
Operation and maintenance of plant	217,242
Transportation	859,627
Central	44,709
Food service operations	79,867
Community services	2,610
Extra curricular activities	207,677
Total Depreciation	<u>\$ 8,620,603</u>

HILLIARD CITY SCHOOL DISTRICT  
Notes to the Basic Financial Statements, continued  
June 30, 2011

**7. Long-Term Obligations**

A summary of changes in long-term obligations for the year ended June 30, 2011 follows:

Issue	Interest Rate	Balance at June 30, 2010	Additions	(Reductions)	Balance Outstanding June 30, 2011	Due Within One Year
1997 Refunding Issue (1)	4.757%	\$ 3,093,808	\$ 213,467	\$ (1,000,000)	\$ 2,307,275	\$ 961,050
2001 Refunding Issue (3)	4.781%	20,710,705	1,460,169	(3,055,000)	19,115,874	2,812,207
2004 Refunding Issue (7)	5.351%	1,317,551	34,511	(480,000)	872,062	470,000
2005 Refunding Issue (8)	4.353%	36,349,520	683,425	(2,500,000)	34,532,945	2,230,000
2009 Refunding Issue (13)	4.059%	9,099,165	152,414	(115,000)	9,136,579	125,000
1996 School Improvement (4)	5.436%	3,943,743	268,192	-	4,211,935	-
2000 School Improvement (5)	6.689%	26,912,978	1,644,186	(3,535,000)	25,022,164	3,586,706
2001 School Improvement (6)	4.655%	4,191,178	14,001	(150,000)	4,055,179	145,179
2006 School Improvement (10)	4.360%	66,600,917	575,527	(720,000)	66,456,444	1,320,000
2009 School Improvement (12)	4.469%	10,025,558	49,071	-	10,074,629	5,000
2011 Energy Conservation (14)	5.550%	-	5,000,000	-	5,000,000	-
		<u>\$ 182,245,123</u>	<u>\$ 10,094,963</u>	<u>\$ (11,555,000)</u>	<u>\$ 180,785,086</u>	<u>\$ 11,655,142</u>
Premium on Bonds		2,451,033	-	(144,426)	2,306,607	-
Total General Obligation Bonds		<u>\$ 184,696,156</u>	<u>\$ 10,094,963</u>	<u>\$ (11,699,426)</u>	<u>\$ 183,091,693</u>	<u>\$ 11,655,142</u>
Energy Conservation Project (9)	3.100%	320,000	-	(320,000)	-	-
Tax Anticipation Note (11)	2.5%-3.75%	7,315,000	-	(710,000)	6,605,000	730,000
Premium on Notes		3,693	-	(462)	3,231	-
Compensated Absences		11,075,907	1,040,096	(279,023)	11,836,980	967,960
Capital Leases Payable		37,401	-	(29,561)	7,840	7,840
Total Governmental Activities		<u>\$ 203,448,157</u>	<u>\$ 11,135,059</u>	<u>\$ (13,038,472)</u>	<u>\$ 201,544,744</u>	<u>\$ 13,360,942</u>

General obligation bonds are direct obligations and pledges of the full faith and credit of the District. The bonds include current interest serial bonds, capital appreciation bonds, and current interest term bonds. For fiscal year 2011 the capital appreciation bonds accreted \$5,094,963.

- (1) Advance refunded 1992 school improvement bonds issued to construct, furnish and equip two new elementary schools, one middle school and additions and renovations to an existing elementary school.
- (3) Advance refunded 1995 school improvement bonds issued to construct, furnish and equip a new elementary school and middle school; additions to existing elementary schools, middle school and bus garage; preparation of site for new high school; and District-wide technology improvements. The bond proceeds were invested in obligations guaranteed as to both principal and interest by the United States Government and were placed in an irrevocable escrow account which, including interest earned, will be used to pay the principal and interest of the refunded bonds. As of June 30, 2011 the refunded bonds have an outstanding

HILLIARD CITY SCHOOL DISTRICT  
Notes to the Basic Financial Statements, continued  
June 30, 2011

balance of \$5,710,000, not included in the District's outstanding debt since the District has in-substance satisfied its obligations through the advance refunding.

- (4) Issued to construct a new high school, athletic facility and elementary school and improve existing facilities.
- (5) Issued to construct two elementary schools, renovate a sixth grade school, improve existing facilities and acquire land.
- (6) Issued to construct two elementary schools, renovate a sixth grade school, improve existing facilities and acquire land.
- (7) Current refunded serial portion of 1993 bonds issued to advance refund 1990 bonds issued to construct, furnish and equip a new sixth grade building, administrative building and additions to three new elementary buildings.
- (8) Advance refunded portions of (4) and (5) described above. The bond proceeds were invested in obligations guaranteed as to both principal and interest by the United States Government and were placed in an irrevocable escrow account which, including interest earned, was used to pay the principal and interest of the refunded bonds.
- (9) Energy conservation bonds issued for energy conservation improvements and are retired from the General Fund
- (10) Issued to construct, furnish and equip a third high school and new elementary school.
- (11) Issued in anticipation of permanent improvement tax levy money to acquire, construct, enlarge, renovate and finance permanent improvements.
- (12) Issued to retire a bond anticipation note (BAN) in the amount of \$10,000,000. The BAN was issued for construction purposes and to purchase various capital assets for school improvement.
- (13) Issued to current refund a portion of (5), (3), (8) and (10) to reduce current year obligations within the debt service fund to maintain the 6.3 bond millage rate assessed on taxpayers.
- (14) Issued as federally taxable QSCBs (Qualified School Construction Energy Conservation Bonds) under the American Recovery and Reinvestment Act of 2009 for the purpose of installing, modifying and remodeling school buildings to conserve energy. The term bonds mature December 1, 2025 and are subject to mandatory sinking fund requirements. The District will receive direct federal subsidy payments for interest due equal to the lesser of 100% of the interest due or the tax credit rate published daily by the U.S. Treasury, for municipal tax-credit bonds as of the date the bonds are issued. The bonds are subject to extraordinary redemption prior to maturity by either mandatory redemption or optional redemption. Mandatory redemption will occur should the District fail to spend the proceeds within the 3 year period or, if applicable, IRS approved extended period. The mandatory redemption prior to maturity, in whole or part, would occur within 90 days following the close of the three year period or extended period. The bonds would be redeemed for 100% of the principal plus any interest accrued up to the redemption date. Optional redemption prior to maturity is at the sole discretion of the District in the event QSCB direct payments cease or are reduced. Redemption, in whole or part, will be equal to 100% of the principal amount redeemed plus any accrued interest to the redemption date.

HILLIARD CITY SCHOOL DISTRICT  
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The annual maturities of the general obligation bonds and tax anticipation note as of June 30, 2011, and related interest payments are as follows:

Year ending June 30,	General Obligation Bonds		Tax Anticipation Note		Total	
	Principal	Interest	Principal	Interest	Principal	Interest
2012	11,655,141	6,039,755	730,000	224,225	12,385,141	6,263,980
2013	12,246,685	6,761,452	755,000	199,150	13,001,685	6,960,602
2014	9,852,415	7,565,653	780,000	172,288	10,632,415	7,737,941
2015	9,419,276	8,176,314	810,000	144,462	10,229,276	8,320,776
2016	10,819,086	7,492,337	835,000	115,675	11,654,086	7,608,012
2017-2021	50,992,483	36,497,651	2,695,000	154,031	53,687,483	36,651,682
2022 -2026	45,320,000	13,678,356			45,320,000	13,678,356
2027-2031	28,710,000	2,611,204			28,710,000	2,611,204
2032-2033	1,770,000	80,550			1,770,000	80,550
Totals	<u>\$ 180,785,086</u>	<u>\$ 88,903,272</u>	<u>\$ 6,605,000</u>	<u>\$ 1,009,831</u>	<u>\$ 187,390,086</u>	<u>\$ 89,913,103</u>

### 8. Capital Lease Obligation

Hilliard City School District entered into capital leases for copiers. The leases meet the criteria of a capital lease as defined by Statement of Financial Accounting Standards No. 13, *Accounting for Leases*, which defines a capital lease generally as one which transfers benefits and risks of ownership to the lessee.

Capital assets consisting of copiers have been capitalized in the Statement of Net Assets in the amount of \$623,059. This amount represents the present value of minimum lease payments at the time of acquisition. A corresponding liability was recorded in the Statement of Net Assets. Principal payments from the General Fund for fiscal year 2011 totaled \$29,561.

The following is a schedule of the future minimum lease payments required under the capital lease and the present value of the minimum lease payments as of June 30, 2011:

Fiscal Year Ending June 30, 2012	Capital Lease Obligations
	<u>7,971</u>
Total minimum lease payments	\$7,971
Less: amount representing interest	<u>(131)</u>
Present value of minimum lease payments	<u><u>\$7,840</u></u>

The principal portion of the capital lease obligation due during fiscal year 2012, \$7,840 has been reported on the Statement of net assets as a long-term liability due within one year.

HILLIARD CITY SCHOOL DISTRICT  
Notes to the Basic Financial Statements, continued  
June 30, 2011

**9. Fund Balance**

Fund balances are nonspendable, restricted, committed, or assigned for the following purposes:

	General	Bond Retirement Fund	Permanent Improvement Fund	Other Governmental Funds	Total Governmental Funds
Nonspendable					
Inventory	-	-	-	71,297	71,297
Restricted					
Debt Service	-	17,845,205	-	-	17,845,205
Facilities Construction & Maintenance	-	-	8,644,272	48,217	8,692,489
Non-Public Schools	-	-	-	87,597	87,597
Other	-	-	-	50,035	50,035
Total Restricted	<u>-</u>	<u>17,845,205</u>	<u>8,644,272</u>	<u>185,849</u>	<u>26,675,326</u>
Committed					
Extra Curricular Activities	-	-	-	268,077	268,077
Foodservice	-	-	-	1,613,181	1,613,181
Latchkey	-	-	-	538,606	538,606
Total Committed	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,419,864</u>	<u>2,419,864</u>
Assigned					
Instruction	182,160	-	-	-	182,160
Support Services	737,894	-	-	-	737,894
Extra Curricular Activities	808	-	-	-	808
Facilities Construction & Maintenance	115,511	-	-	-	115,511
Total Assigned	<u>1,036,373</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,036,373</u>

**10. Defined Benefit Pension Plans**

State Teachers Retirement System

The District participates in the State Teachers Retirement System of Ohio (STRS Ohio), a cost sharing, multiple-employer public employee retirement system. STRS Ohio provides retirement and disability benefits to members and death and survivor benefits to beneficiaries. STRS Ohio issues a stand-alone comprehensive annual financial report that may be obtained by writing to STRS Ohio, 275 E. Broad St., Columbus, Ohio 43215-3371 or by calling toll-free 1-888-227-7877, or by visiting the STRS website at [www.strsoh.org](http://www.strsoh.org).

New members have a choice of three retirement plan options. In addition to the Defined Benefit (DB) Plan, new members are offered a Defined Contribution (DC) Plan and a Combined Plan. DC and Combined Plan members will transfer to the DB plan during their fifth year of membership unless they permanently select the DC or Combined Plan.

The DB Plan benefits are established under Chapter 3307 of the Ohio Revised Code. Any member may retire who has (i) five years of service credit and attained age 60; (ii) 25 years of service credit and attained age 55; or (iii) 30 years of service credit regardless of age. The annual retirement allowance, payable for life, is the greater of the "formula benefit" or the "money-purchase benefit" calculation. Under the formula benefit the retirement allowance is based on

HILLIARD CITY SCHOOL DISTRICT  
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years of credited service and final average salary, which is the average of the members' three highest salary years. The annual allowance is calculated by using a base percentage of 2.2% multiplied by the total number of years of service credit (including Ohio-valued purchased credit) times the final average salary. The 31<sup>st</sup> year of earned Ohio service credit is calculated at 2.5% with an additional one-tenth of a percent added to the calculation for every year over 31 years until 100% of the final average salary is reached. For members with 35 or more years of Ohio contributing services, the first 30 years will be calculated at 2.5%. Under the money-purchase benefit, members' lifetime contributions plus interest at specified rates are matched by an equal amount from other STRS Ohio funds. The total is then divided by an actuarially determined annuity factor to determine the maximum annual retirement allowance. Benefits are increased annually by 3% of the original base amount.

The DC Plan allows members to allocate all their member contributions and employer contributions equal to 10.5% of earned compensation among various investment choices. Benefits are established under Sections 3307.80 to 3307.89 of the Ohio Revised Code. A member is eligible to receive a retirement benefit at age 50 and termination of employment. The member may elect to receive a lifetime monthly annuity or a lump sum withdrawal. Employer contributions into members' accounts are vested after the first anniversary of the first day of paid service. Members in the DC Plan who become disabled are entitled only to their account balance. If a member dies before retirement benefits begin, the members' designated beneficiary is entitled to receive the member's account balance.

Combined Plan offers features of the DC Plan and the DB Plan. Member contributions are allocated to investments selected by the member, and employer contributions are used to fund a defined benefit payment at a reduced level from the regular DB Plan. Plan members' defined benefit is determined by multiplying 1% of the members' final average salary by the members' years of service credit. The defined benefit portion of the Combined Plan is payable to members on or after age 60. The defined contribution portion of the account may be taken as a lump sum or converted to a lifetime monthly annuity at age 50.

A retiree of STRS Ohio or another Ohio public retirement system is eligible for reemployment following the elapse of two months from the date of retirement. Contributions are made by the reemployed member and employer during reemployment. Upon termination of reemployment or age 65, whichever comes later, the retiree is eligible for an annuity benefit or equivalent lump-sum payment in addition to the original retirement allowance. A reemployed retiree may alternatively receive a refund of only member contributions with interest before age 65, once employment is terminated.

For fiscal year ended June 30, 2010 (most recent information available) members were required to contribute 10% of their annual covered salary and the District was required to contribute 14%. Member and employer contributions were established by the State Teachers Retirement Board, upon recommendation of its consulting actuary, not to exceed statutory maximum rates of 10% for members and 14% for employers provided by Chapter 3307 of the Ohio Revised Code. Of the 14% contributed by the District, 13% was the portion used to fund pension obligations.

The District's required contributions for pension obligations to the DB Plan for the fiscal years ended June 30, 2011, 2010 and 2009 were \$12,539,592, \$12,213,521, and \$11,517,487, respectively; 73.63% has been contributed for fiscal year 2011 and 100% for fiscal years 2010 and 2009. \$3,306,725 representing the unpaid contribution for fiscal year 2011 is recorded as a liability within the respective funds. Member and employer contributions actually made for DC and Combined Plan participants will be provided upon written request.

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School Employees Retirement System

The District contributes to the School Employees Retirement System of Ohio (SERS), a cost-sharing multiple employer defined pension plan. SERS provides retirement, disability, and survivor benefits; annual cost-of-living adjustments; and death benefits to plan members and beneficiaries. Authority to establish and amend benefits is provided by state statute per Chapter 3309 of the Ohio Revised Code. SERS issues a publicly available, stand-alone financial report that includes financial statements and required supplementary information. The report can be obtained by contacting SERS, 300 E. Broad Street, Suite 100, Columbus, Ohio 43215-3746 or by calling toll free 1-800-878-5853. It is also posted on SERS' website at [www.ohsers.org](http://www.ohsers.org) under *Employers/Audit Resources*.

Plan members are required to contribute 10% of their annual covered salary and the District is required to contribute at an actuarially determined rate. The current rate is 14% of annual covered payroll. The contribution requirements of plan members and employers are established and may be amended, up to statutory maximum amounts, by the SERS' Retirement Board. The Retirement Board acting with advice of the actuary, allocates the employer contribution rate among four funds (Pension Trust Fund, Death Benefit Fund, Medicare B Fund, and Health Care Fund) of the system. For fiscal year ending June 30, 2011, the allocation to pension and death benefits is 11.81%. The remaining 2.19% of the 14% employer contribution rate is allocated to Health Care and Medicare B Funds. The District's required contributions to SERS for the years ended June 30, 2011, 2010 and 2009 were \$2,831,776, \$2,945,811, and \$2,755,458, respectively; 73.63% has been contributed for fiscal year 2011 and 100% for fiscal year 2010 and 2009. \$746,747 representing unpaid contributions for fiscal year 2011 is recorded as a liability within the respective funds.

**11. Post-employment Benefits Other Than Pension Benefits**

Ohio law authorizes STRS to offer a cost-sharing, multiple employer health care plan to eligible retirees who participated in the defined benefit or combined plans. Coverage under the current program includes hospitalization, physicians' fees, prescription drugs and reimbursement of monthly Medicare Part B premiums.

Pursuant to 3307 of the Ohio Revised Code, the Retirement Board has discretionary authority over how much, if any, of the associated health care costs will be absorbed by STRS. All benefit recipients, for the most recent year, pay a portion of the health care costs in the form of a monthly premium.

Under Ohio law funding for post-employment health care may be deducted from employer contributions. Of the 14% employer contribution rate, 1% of covered payroll was allocated to post-employment health care. For the fiscal years ended June 30, 2011, 2010 and 2009 the District's contributions to post-employment health care were \$125,396, \$122,135 and \$115,175 respectively; 73.63% has been contributed for 2011 and 100% for fiscal years 2010 and 2009.

SERS administers two post-employment benefit plans, the Medicare Part B Plan and the Health Care Plan as permitted by Ohio Revised Code Sections 3309.69 and 3309.375. The Medicare Part B Plan reimburses for Medicare Part B premiums paid by eligible retirees. The Health Care Plan provides health care and prescription drug plans administered by two third-party administrators and a pharmacy benefit manager to manage the self-insurance and prescription drug plans, respectively. The Retirement Board establishes rules for premiums paid by retirees for health care coverage and varies depending on the plan selected, qualified years of service, Medicare eligibility, and retirement status. SERS offers several types of health plans from various

HILLIARD CITY SCHOOL DISTRICT  
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vendors, including HMOs, PPOs, Medicare Advantage and traditional indemnity plans. SERS' Retirement Board reserves the right to change or discontinue any health plan or program.

The Medicare Part B premium reimbursement plan reimburses eligible retirees for the lesser of January 1, 1999 Medicare Part B premium or the current premium. The Medicare Part B premium for calendar year 2011 was \$96.40 for most participants, but could be as high as \$369.10 per month depending on their income. SERS' reimbursement to retirees was \$45.50. The Retirement Board, with the advice of the actuary, allocates a portion of the current employer contribution rate to the Medicare Part B Fund. For fiscal year 2011 the actuarially required allocation was .76%. For the fiscal years ended June 30, 2011, 2010 and 2009 the District's contributions to Medicare Part B were \$153,726, \$159,916, and \$147,613 respectively; 73.63% has been contributed for fiscal year 2011 and 100% for fiscal years 2010 and 2009.

The Health Care Plan is funded through employer contributions and was established under Internal Revenue Code 105(e). Each year, after allocation for required benefits, the Retirement Board allocates the remainder of the employers' 14% contribution. At June 30, 2011 the health care allocation was 1.43%. An additional health care surcharge on employers is collected for employees earning less than an actuarially determined minimum compensation amount, pro-rated according to service credit earned. Statutes provide that no employer shall pay a health care surcharge greater than 2% of that employer's SERS-covered payroll; nor may SERS collect in aggregate more than 1.5% of the total statewide SERS-covered payroll for the health care surcharge. For fiscal year 2011, the minimum compensation level was established at \$35,800.

The surcharge added to the unallocated portion of the 14% employer contribution rate is the total amount assigned to the Health Care Fund. For fiscal years ended June 30, 2011, 2010 and 2009 District contributions to the Health Care Plan, including the surcharge, were \$721,213, \$553,103, and \$1,244,246 respectively; 73.63% has been contributed for fiscal year 2011 and 100% for fiscal years 2010 and 2009.

**12. Property Taxes**

Property taxes include amounts levied against all real and public utility property located in the school district. Due and collection dates, as established by Franklin County, were January 20, 2011 and June 22, 2011, for taxes due during 2011. Real property taxes collected during 2011 had a lien and levy date of January 1, 2010 and December 31, 2010, respectively.

Assessed values are established by State law at 35% of appraised market value for Real Estate and Public Utility real property. Public utility tangible personal property is assessed at varying percentages of true value. A reappraisal of all property is required to be completed no less than every six years. A revaluation of all property is required to be completed no less than every three years.

The assessed values for collection in 2011, upon which 2010 levies were based, were as follows:

Real Estate	\$2,367,466,070
Public Utility Real and Tangible	<u>54,840,830</u>
Total	<u><u>2,422,306,900</u></u>

Ohio law prohibits taxation of property from all taxing authorities in excess of 1% of assessed value without a vote of the people. Under current procedures, the District's share is .445% (4.45 mills) of assessed value.

HILLIARD CITY SCHOOL DISTRICT  
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The Franklin County Treasurer collects property taxes on behalf of all taxing districts in the county, including the Hilliard City School District. The Franklin County Auditor periodically remits to the District its portion of the taxes collected. Property taxes may be paid on an annual or semiannual basis.

Accrued property taxes receivable represents delinquent taxes outstanding and real property and public utility taxes which became measurable as of June 30, 2011. Although total property tax collections for the next fiscal year are measurable, they are not (exclusive of advances) intended to finance the current year operations. The net receivable (total receivable less the amount available for advance and delinquent taxes intended to finance the current year) is therefore offset by the unearned revenue liability.

**13. Set-Aside Calculation**

The School District is required by State statute to annually set aside in the general fund an amount based on a statutory formula for the purchase of textbooks and other instructional materials and an equal amount for the acquisition and construction of capital improvements. The textbook set-aside requirement was eliminated July 1, 2011. Amounts not spent by year-end or offset by similarly restricted resources received during the year must be held in cash at year-end and carried forward to be used for the same purposes in future years. State law has set the amount for the set-aside at the number of students times 3% of the average cost per pupil.

The following cash basis information describes the change in the year-end set-aside amounts for textbooks and capital acquisition reserves. Disclosure of this information is required by State statute.

	Textbook Reserve	Capital Acquisition Reserve
Set-aside balance, July 1, 2010	\$ -	\$ -
Current year set-aside requirement	2,373,282	2,373,282
Qualifying expenditures	(2,427,718)	(5,692,480)
Total	<u>(54,436)</u>	<u>(3,319,198)</u>
Set-aside balance, June 30, 2011	<u>\$ -</u>	<u>\$ -</u>

Amounts listed as qualifying disbursements in this table are the total amounts for the year. The District had an excess of qualifying disbursements, however, the set-aside cash balance carried forward is \$0 for textbooks and capital acquisition.

**14. Contingent Liabilities**

The Hilliard City School District is party to various legal proceedings seeking damages or injunction relief generally incidental to its operations and pending projects. The ultimate disposition of such proceedings is not presently determinable, but will not, in the opinion of District Management, have a material adverse effect on the financial condition of the District.

HILLIARD CITY SCHOOL DISTRICT  
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**15. Federal and State Grants**

The Federal and State Grants remain subject to review and audit by the grantor agencies or their designees. Such audits could lead to request for reimbursement to the grantor agency for expenditures disallowed under terms of the grant. Based on prior experience, the District administration believes such disallowances, if any, would be immaterial.

**16. Risk Management**

The District carries all-risk property insurance on buildings and contents, fleet insurance on all rolling stock, liability and excess liability insurance coverage as well as officers' liability insurance, employee benefits liability and workers' compensation intentional acts defense coverage. All employees are covered by the District's blanket bond. There have been no changes in the aforementioned insurance coverage. Additionally, there were no settlements in excess of insurance coverage over the past three years.

The District is enrolled in the retrospective rating plan for workers' compensation. In this plan, the individual premium rate is calculated based on the workers' compensation experience of the District.

As of January 1, 2010, the District has implemented a limited risk management program for employee health benefits. The premiums are paid into the Self-Insurance Internal Service Fund by the participating District funds. Premiums are based on the District's claims experience. An excess coverage insurance policy covers individual claims in excess of \$200,000 and aggregate claims in excess of the aggregate stop loss amount which is calculated as 120% of expected claims, divided by the expected number of participants at the beginning of the plan year, divided by the number of months in the policy year. For calendar year 2011 the aggregate stop loss amount was \$22,551,395. The maximum benefit amount that will be paid for claims in excess of the aggregated stop loss amount is \$1,000,000 for the plan year. As of June 30, 2011 the individual stop loss amount was exceeded by \$190,339 and the aggregate stop loss amount was not exceeded.

The liability for unpaid claims of \$1,768,889 reported in the Self Insurance Fund at June 30, 2011, is based on existing unpaid health claims and an estimate for incurred but unreported claims at year end. The estimate was not affected by incremental claim adjustment expenses and does not include other allocated or unallocated claim adjustment expenses.

Changes in the Self-Insurance Fund's claim liability amount as of June 30, 2011 are:

Unpaid Claims Beginning of Year	1,550,101
Incurred Claims (including IBNR)	16,739,506
Claims Payments	<u>(16,520,718)</u>
Unpaid Claims End of Year	<u><u>1,768,889</u></u>

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Notes to the Basic Financial Statements, continued  
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**17. Compliance and Accountability**

The following funds had a deficit balance as of June 30, 2011:

Fund	Deficit Fund Balance
Special Revenue Funds:	
Other State	\$ (5,183)
Race to the Top	(4,745)
Part B, IDEA	(272,836)
Title III	(20,770)
Title I	(140,889)
School Improvement	(2,774)
Preschool Grant	(29,006)
Title II-A	(19,738)
Other Federal	(7,953)

The deficit fund balances are the result of the application of generally accepted accounting principles. The General Fund provides advances to cover deficit balances; however, this is done when cash is needed rather than when an accrual occurs.

**18. Change in Accounting Principal/Restatement**

February of 2009, the GASB issued Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* (GASB 54) effective for financial statement periods beginning after June 15, 2010. The District has implemented this statement for the fiscal year ending June 30, 2011.

Based on the GASB 54 definition of a Special Revenue Fund some funds were required to be reclassified from a Special Revenue Fund to a General Fund. Note 2 (b) above provides the fund type definitions in accordance with GASB 54. The restatement to the General Fund and Other Governmental Funds are as follows:

General Fund Balance		Other Governmental Fund Balance	
June 30, 2010	39,535,912	June 30, 2010	2,097,353
Reclassifications:		Reclassifications:	
Rotary Fund *	187,172	Rotary Fund *	(187,172)
Other Local Fund	76,694	Other Local Fund	(76,694)
Public School Support	297,036	Public School Support	(297,036)
<hr/>		<hr/>	
General Fund Balance		Other Governmental Fund Balance	
June 30, 2010 Restated	40,096,814	June 30, 2010 Restated	1,536,451

\* The Latchkey Fund, a Special Revenue Fund, was a component of the Rotary Fund prior to fiscal year 2011

HILLIARD CITY SCHOOL DISTRICT  
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June 30, 2011

**19. Significant Commitments**

*(a) Construction Commitments*

As of June 30, 2011, the District had the following commitments with respect to the District's energy conservation, roof replacement and bus loop projects:

<u>Project</u>	<u>Contractor</u>	<u>Amount Remaining</u>	<u>Estimated Completion Date</u>
Bus Loop	McMillen Paving	531,731	August, 2011
Roof Replacement	Design Build Solutions	248,826	August, 2011
Energy Conservation	Bruner	<u>2,292,841</u>	September, 2012
		<u><u>3,073,398</u></u>	

*(b) Encumbrances*

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded in order to reserve that portion of the applicable appropriation, is employed in governmental funds. Encumbrances are reported as a component of assigned restricted or committed fund balances since they do not constitute expenditures or liabilities. Outstanding encumbrances in governmental funds as of June 30, 2011 were as follows:

<u>Fund Type</u>	<u>Encumbrances</u>
General	1,036,374
Permanent Improvement	3,307,908
Other Governmental	<u>511,437</u>
Total	<u><u>4,855,719</u></u>

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# REQUIRED SUPPLEMENTARY INFORMATION



**Hilliard City School District  
Budgetary Comparison Schedule  
General Fund  
For the Year Ended June 30, 2011**

	<u>Budgeted Amounts</u>			Variance with Final Budget - Positive/ (Negative)
	Original	Final	Actual	
<b>REVENUES:</b>				
Property taxes	95,926,788	95,926,788	93,711,118	(2,215,670)
Intergovernmental:				
Federal-				
Unrestricted grants-in-aid	254,992	254,992	258,411	3,419
State-				
Unrestricted grants-in-aid	55,177,294	55,177,294	55,917,019	739,725
Restricted grants-in-aid	80,502	80,502	81,581	1,079
Investment income	254,414	254,414	257,825	3,411
Tuition fees	765,602	765,602	775,866	10,264
Classroom materials & fees	921,430	921,430	933,783	12,353
Miscellaneous	2,789,318	2,789,318	2,826,713	37,395
Extracurricular	41,992	41,992	42,555	563
<b>Total revenues</b>	<b>156,212,332</b>	<b>156,212,332</b>	<b>154,804,871</b>	<b>(1,407,461)</b>
<b>EXPENDITURES:</b>				
<b>Instructional services:</b>				
Regular	84,688,481	84,700,035	84,018,295	681,740
Special	13,618,044	13,618,099	14,247,230	(629,131)
Vocational	1,461,347	1,461,347	1,437,379	23,968
<b>Total instructional services</b>	<b>99,767,872</b>	<b>99,779,481</b>	<b>99,702,904</b>	<b>76,577</b>
<b>Support services:</b>				
Pupils	10,020,938	10,020,938	10,198,890	(177,952)
Instructional staff	9,259,578	9,259,578	8,546,815	712,763
Board of education	392,129	392,129	291,798	100,331
General administration	10,066,957	10,068,539	9,803,462	265,077
Fiscal services	3,766,165	3,766,165	3,616,453	149,712
Business	1,195,114	1,195,114	1,084,734	110,380
Operation and maintenance of plant	14,983,016	14,983,175	14,189,617	793,558
Student transportation	7,371,737	7,371,766	7,376,182	(4,416)
Central services	567,302	567,302	545,891	21,411
<b>Total support services</b>	<b>57,622,936</b>	<b>57,624,706</b>	<b>55,653,842</b>	<b>1,970,864</b>
Community Services	32,453	33,830	33,721	109
Extracurricular student activities	4,054,501	4,054,745	3,808,576	246,169
Facility acquisition and improvement	462,508	462,508	450,577	11,931
Debt service	368,342	368,342	368,385	(43)
<b>Total expenditures</b>	<b>162,308,612</b>	<b>162,323,612</b>	<b>160,018,005</b>	<b>2,305,607</b>
<b>Excess (deficiency) of revenues     over expenditures</b>	<b>(6,096,280)</b>	<b>(6,111,280)</b>	<b>(5,213,134)</b>	<b>898,146</b>
<b>OTHER FINANCING SOURCES (USES):</b>				
Proceeds from insurance	22,624	22,624	22,927	303
Refund of prior year expenditure	199,849	199,849	202,528	2,679
Advance In	3,738	3,738	3,788	50
Refund of prior year receipt	(15,128)	(15,128)	(889)	14,239
<b>Total other financing sources (uses)</b>	<b>211,083</b>	<b>211,083</b>	<b>228,354</b>	<b>17,271</b>
<b>Net Change in Fund Balance</b>	<b>(5,885,197)</b>	<b>(5,900,197)</b>	<b>(4,984,780)</b>	<b>915,417</b>
<b>Fund balances at beginning of year (Restated)</b>	<b>17,365,684</b>	<b>17,365,684</b>	<b>17,365,684</b>	<b>-</b>
<b>Prior Year Encumbrances Appropriated</b>	<b>1,504,846</b>	<b>1,504,846</b>	<b>1,504,846</b>	<b>-</b>
<b>Fund balances (deficit) at end of year</b>	<b>12,985,333</b>	<b>12,970,333</b>	<b>13,885,750</b>	<b>915,417</b>

See accompanying footnotes to the required supplementary information.

HILLIARD CITY SCHOOL DISTRICT  
Notes to the Required Supplementary Information  
For the Year Ended June 30, 2011

**A. Budgetary Information**

All governmental funds are subject to annual expenditures budgets. The Board follows the procedures outlined below in establishing the expenditures budget data:

- (1) Beginning in fiscal year 2011 the Franklin County Auditor eliminated the tax budget requirement. Alternative information must be filed by January 20<sup>th</sup> with the County Auditor. Board action is not required for the alternative document.
- (2) The County Budget Commission certifies its actions to the District by March 1. As part of this certification, the District receives the official certificate of estimated resources which states the projected receipts of each fund. On or about July 1, this certificate is amended to include any unencumbered balances from the preceding year.
- (3) An annual appropriation measure must be passed by October 1 of each year for the period July 1 to June 30. Unencumbered appropriations lapse at year-end and encumbered appropriations are carried over to the following fiscal year and need not be re-appropriated. The Hilliard Board of Education adopted its 2011 permanent appropriation measure at its September 13, 2010 regular meeting. The Board of Education adopted at the May 24, 2010 regular meeting a temporary appropriation measure to allow the District to operate until its annual appropriations were adopted. The appropriation measure may be amended or supplemented during the year as new information becomes available. Individual buildings and/or departments may transfer funds within their budgets. Revised appropriations are presented during the year and include the transfers requested by staff and any amendments to fund unanticipated expenditures. Appropriations may not exceed estimated resources and expenditures may not exceed appropriations at the fund level.

**B. Reconciling Budgetary Basis and GAAP**

The District prepares its budget on a basis of accounting that differs from generally accepted accounting principles (GAAP). The actual results of operations are presented in the Budgetary Comparison Schedule—General Fund in accordance with the budget basis of accounting.

The major differences between the budgetary basis of accounting and GAAP are that:

- A. Revenues are recorded when received in cash (budget basis) as opposed to when susceptible to accrual (GAAP basis);
- B. Expenditures are recorded when encumbered (budget basis) as opposed to when the liability is incurred (GAAP basis); and
- C. Encumbrances are recorded as the equivalent of expenditures (budget basis) as opposed to a reservation of fund balance (GAAP basis).

HILLIARD CITY SCHOOL DISTRICT  
Notes to the Required Supplementary Information, Continued  
For the Year Ended June 30, 2011

A reconciliation of the General Fund results of operations at the end of the year on the GAAP basis to the budget basis follows:

Net change in fund balance	\$ (4,419,620)
<b>Adjustments</b>	
Due to revenues/Other Financing Sources	(166,266)
Due to expenditures/Other Financing Uses	(398,894)
Excess of revenues and other financing sources over expenditures and other financing uses (Budget Basis)	<u>\$ (4,984,780)</u>

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**SUPPLEMENTAL DATA**



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**MAJOR GOVERNMENTAL FUNDS**  
(Other than General Fund)

BOND RETIREMENT FUND

The Bond Retirement Fund is used to account for the accumulation of resources for, and the payment of general long-term debt principal, interest and related costs.

PERMANENT IMPROVEMENT FUND

A fund provided to account for all transactions related to the acquiring, constructing, or improving of such permanent improvements as are authorized by Section 5705, Ohio Revised Code.

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HILLIARD CITY SCHOOL DISTRICT  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balances - Budget and Actual  
(Non-GAAP Budgetary Basis)  
For the fiscal year ended June 30, 2011

**MAJOR GOVERNMENTAL FUNDS**

	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget positive (negative)</u>
<b>Bond Retirement Fund</b>			
Total Revenues and Other Sources	\$ 15,284,345	15,493,397	209,052
Total Expenditures and Other Uses	17,330,000	17,283,026	46,974
Net Change in Fund Balance	(2,045,655)	(1,789,629)	256,026
Fund Balance, July 1	13,894,499	13,894,499	-
Prior Year Encumbrances Appropriated	-	-	-
Fund Balance, June 30	<u>\$ 11,848,844</u>	<u>12,104,870</u>	<u>256,026</u>
<b>Permanent Improvement Fund</b>			
Total Revenues and Other Sources	\$ 9,760,525	10,607,217	846,692
Total Expenditures and Other Uses	13,144,427	12,261,286	883,141
Net Change in Fund Balance	(3,383,902)	(1,654,069)	1,729,833
Fund Balance, July 1	3,474,037	3,474,037	-
Prior Year Encumbrances Appropriated	1,752,727	1,752,727	-
Fund Balance, June 30	<u>\$ 1,842,862</u>	<u>3,572,695</u>	<u>1,729,833</u>

## **NONMAJOR OTHER GOVERNMENTAL FUNDS**

### **Special Revenue Funds**

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Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted or committed to expenditures for specific purposes other than debt service or capital projects.

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#### **OTHER GRANTS FUND**

A fund used to account for the proceeds of specific revenue sources, except for state and federal grants that are legally restricted to expenditures for specified purposes.

#### **UNDERGROUND STORAGE TANKS FUND**

A fund used to account for the deductible amount as required by the Ohio Bureau of Underground Storage Tank Regulation. The District has 3 underground petroleum tanks at its transportation facility.

#### **STUDENT ACTIVITY FUND**

A fund provided to account for those student activity programs which have student participation in the activity, but do not have student management of the programs. This fund would usually include athletic programs but could also include the band, cheerleaders, flag corps, and other similar types of activities.

#### **FOOD SERVICE FUND**

A fund used to record financial transactions related to the District's food service operation.

#### **LATCHKEY FUND**

A fund provided to account for revenues and expenditures made in connection with the District's school age care program.

#### **EDUCATIONAL MANAGEMENT INFORMATION SYSTEM GRANT FUND (EMIS)**

A fund provided to account for the monies received and expended for the implementation of EMIS required by Ohio legislation.

#### **OHIO EDUCATION COMPUTER NETWORK FUND (OECN Data Comm.)**

A fund to account for the monies received from The State of Ohio with expenditures for installation and support costs for data communication links to connect schools to the Data Acquisition Sites, and to help offset upgrade and support costs necessary to increase data communication links.

#### **OTHER STATE GRANTS FUND**

A fund used to account for revenues and expenditures related to grants received by the District for SchoolNet Professional Development, Timeline Mini Mural Grant, Ohio Reads Volunteer Fund, Safe School Help Line, Entry Year Teacher Grant, Student Assistance Program, Promising Practice Grant SIRI Professional Development and Government Highway Safety.

#### **ED JOBS FUND**

A federal program established by the US Department of Education to save or create education jobs. The purpose of these funds is to provide education support for students and may not be used for administrative purposes related to operation of the Superintendent's Office, Board of Education or support purposes such as fiscal or human resources services.

### RACE TO THE TOP FUND

To establish a new program or expand an existing program aligned to an approved scope of work. An approved scope of work must support Race to the Top initiatives in the areas of Standard and Assessments, Using Data to Improve Instruction, Great Teachers and Leaders, Turning Around the Lowest-Achieving Schools.

### EDUCATION OF HANDICAPPED CHILDREN ACT TITLE VI-B FUND (Part B-IDEA)

Provision of grants, including ARRA grants, received to assist states in the identification of handicapped children, development of procedural safeguards, implementation of least restrictive alternative service patterns, and provision of full educational opportunities to handicapped children at the preschool, elementary and secondary levels.

### TITLE III FUND

A fund provided to account for the Foreign Language Grant program, which is funded with U.S. Department of Education grant monies.

### TITLE I FUND

To provide financial assistance to State and Local Educational Agencies, including ARRA funding, to meet the special reading needs of educationally deprived children.

### SCHOOL IMPROVEMENT FUND

To provide financial assistance to Local Education Agencies primarily to implement specified school intervention models in Title I eligible schools.

### DRUG FREE GRANT FUND

To provide funds to local educational agencies and consortia of these agencies to establish, operate and improve local programs of drug abuse prevention, early intervention, rehabilitation referral and education in elementary and secondary schools, and to engage in development, training, technical assistance and coordination activities.

### EHA PRESCHOOL GRANTS FOR THE HANDICAPPED FUND (Preschool Grant)

The Preschool Grant Program, Section 69 of Public Law 99-457, addresses the improvement and expansion of services for handicapped children ages three (3) through five (5) years. This includes ARRA funding received for this purpose.

### ARRA FEDERAL STIMULUS FUND

A fund used to account for State Fiscal Stabilization Funds, to help stabilize state and local budgets in order to minimize and avoid reductions in education and other essential services.

### TITLE II-A FUND

A fund to account for grants providing financial assistance to State and Local Educational Agencies to improve teacher quality.

### OTHER FEDERAL GRANTS FUND

A fund used to currently account for revenues and expenditures related to federal grants received for educational technology, team nutrition and fund for the improvement of education.

### AUXILIARY SERVICES FUND

A special revenue fund used to account for monies which provide services and materials to pupils attending non-public schools, located within the School District.

# Hilliard City School District

## **Capital Projects Fund**

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Capital Projects funds are used to account for funds restricted, committed or assigned to the acquisition and construction of major capital facilities

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### **BUILDING FUND**

The Building Fund is used to account for financial resources to be used for the acquisition and/or construction of major capital facilities and/or the acquisition of land.

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Hilliard City School District  
Combining Balance Sheet  
Nonmajor Governmental Funds  
June 30, 2011

	SPECIAL REVENUE FUNDS				
	Other Grants	Underground Storage Tanks	Student Activity	Food Services	Latchkey
Assets:					
Cash and Cash Equivalents	\$ 39,035	\$ 11,000	\$ 281,229	\$ 1,620,770	\$ 556,467
Receivables					
Accounts	-	-	-	-	39,256
Intergovernmental	-	-	-	-	599
Inventory	-	-	-	71,297	-
Total assets	<u>39,035</u>	<u>11,000</u>	<u>281,229</u>	<u>1,692,067</u>	<u>596,322</u>
Liabilities:					
Accounts Payable	-	-	12,996	-	363
Accrued wages and benefits	-	-	-	-	13,515
Interfund Payable	-	-	-	-	-
Due to Other Governments	-	-	156	7,589	4,582
Deferred Revenue	-	-	-	-	39,256
Total Liabilities	<u>-</u>	<u>-</u>	<u>13,152</u>	<u>7,589</u>	<u>57,716</u>
Fund Balances					
Nonspendable	-	-	-	71,297	-
Restricted	39,035	11,000	-	-	-
Committed	-	-	268,077	1,613,181	538,606
Unassigned	-	-	-	-	-
Total fund balances	<u>39,035</u>	<u>11,000</u>	<u>268,077</u>	<u>1,684,478</u>	<u>538,606</u>
Total liabilities and fund balances	<u>\$ 39,035</u>	<u>\$ 11,000</u>	<u>\$ 281,229</u>	<u>\$ 1,692,067</u>	<u>\$ 596,322</u>

SPECIAL REVENUE FUNDS

<u>EMIS</u>	<u>OECN Data Comm.</u>	<u>Other State</u>	<u>Ed Jobs</u>	<u>Race to the Top</u>	<u>Part B, IDEA</u>
\$ -	\$ -	\$ -	\$ -	\$ 1,169	\$ 340,714
-	-	-	-	-	-
-	-	6,944	936,163	163,950	308,573
-	-	-	-	-	-
<u>-</u>	<u>-</u>	<u>6,944</u>	<u>936,163</u>	<u>165,119</u>	<u>649,287</u>
-	-	-	-	5,109	101,755
-	-	7,300	-	600	413,949
-	-	943	-	-	-
-	-	1,766	-	205	97,846
-	-	2,118	936,163	163,950	308,573
<u>-</u>	<u>-</u>	<u>12,127</u>	<u>936,163</u>	<u>169,864</u>	<u>922,123</u>
-	-	-	-	-	-
-	-	-	-	-	-
-	-	(5,183)	-	(4,745)	(272,836)
<u>-</u>	<u>-</u>	<u>(5,183)</u>	<u>-</u>	<u>(4,745)</u>	<u>(272,836)</u>
<u>\$ -</u>	<u>\$ -</u>	<u>\$ 6,944</u>	<u>\$936,163</u>	<u>\$ 165,119</u>	<u>\$ 649,287</u>

continued

Hilliard City School District  
Combining Balance Sheet  
Nonmajor Governmental Funds  
June 30, 2011

SPECIAL REVENUE FUNDS

	<u>Title III</u>	<u>Title I</u>	<u>School Improvement</u>	<u>Drug-Free Grant</u>	<u>Preschool Grant</u>
<b>Assets:</b>					
Cash and Cash Equivalents	\$ 20,465	\$ 98,145	\$ -	\$ -	\$ 3,885
Receivables					
Accounts	-	-	-	-	-
Intergovernmental	18,196	119,531	44,188	-	4,281
Inventory	-	-	-	-	-
Total assets	<u>38,661</u>	<u>217,676</u>	<u>44,188</u>	<u>-</u>	<u>8,166</u>
<b>Liabilities:</b>					
Accounts Payable	-	5,892	6,856	-	-
Accrued wages and benefits	33,356	188,585	750	-	27,921
Interfund Payable	-	-	14,412	-	-
Due to Other Governments	7,879	44,557	368	-	4,970
Deferred Revenue	18,196	119,531	24,576	-	4,281
Total Liabilities	<u>59,431</u>	<u>358,565</u>	<u>46,962</u>	<u>-</u>	<u>37,172</u>
<b>Fund Balances</b>					
Nonspendable	-	-	-	-	-
Restricted	-	-	-	-	-
Committed	-	-	-	-	-
Unassigned	<u>(20,770)</u>	<u>(140,889)</u>	<u>(2,774)</u>	<u>-</u>	<u>(29,006)</u>
Total fund balances	<u>(20,770)</u>	<u>(140,889)</u>	<u>(2,774)</u>	<u>-</u>	<u>(29,006)</u>
Total liabilities and fund balances	<u>\$ 38,661</u>	<u>\$ 217,676</u>	<u>\$ 44,188</u>	<u>\$ -</u>	<u>\$ 8,166</u>

Hilliard City School District

<u>SPECIAL REVENUE FUNDS</u>				<u>CAPITAL PROJECTS FUND</u>	
<u>ARRA Federal Stimulus</u>	<u>Title II-A</u>	<u>Other Federal</u>	<u>Auxiliary Services</u>	<u>Building Fund</u>	<u>Total Nonmajor Governmental Funds</u>
\$ -	\$ 23,952	\$ -	\$ 210,170	\$ 48,217	\$ 3,255,218
-	-	-	-	-	39,256
-	13,044	5,106	-	-	1,620,575
-	-	-	-	-	71,297
<u>-</u>	<u>36,996</u>	<u>5,106</u>	<u>210,170</u>	<u>48,217</u>	<u>4,986,346</u>
-	-	7,948	97,089	-	238,008
-	35,331	-	21,062	-	742,369
-	-	5,098	-	-	20,453
-	8,359	13	4,425	-	182,715
-	13,044	-	-	-	1,629,688
<u>-</u>	<u>56,734</u>	<u>13,059</u>	<u>122,576</u>	<u>-</u>	<u>2,813,233</u>
-	-	-	-	-	71,297
-	-	-	87,594	48,217	185,846
-	-	-	-	-	2,419,864
-	(19,738)	(7,953)	-	-	(503,894)
<u>-</u>	<u>(19,738)</u>	<u>(7,953)</u>	<u>87,594</u>	<u>48,217</u>	<u>2,173,113</u>
<u>\$ -</u>	<u>\$ 36,996</u>	<u>\$ 5,106</u>	<u>\$ 210,170</u>	<u>\$ 48,217</u>	<u>\$ 4,986,346</u>

Hilliard City School District  
Combining Statement of Revenues, Expenditures and Changes in Fund Balances  
Nonmajor Governmental Funds  
For the Fiscal Year Ended June 30, 2011

SPECIAL REVENUE FUNDS					
	Other Grants	Underground Storage Tanks	Student Activity	Food Services	Latchkey
Revenues:					
From local sources					
Tuition	\$ -	\$ -	\$ -	\$ -	\$ 2,043,372
Investment Earnings	-	-	-	6,161	-
Other local	7,174	-	83,877	-	-
Intergovernmental - State	27,593	-	-	42,699	10,738
Intergovernmental - Federal	-	-	-	1,874,813	5,712
Extracurricular Activities	-	-	627,789	-	-
Food Services	-	-	-	3,415,428	-
Total Revenues	34,767	-	711,666	5,339,101	2,059,822
Expenditures:					
Current:					
Instruction					
Regular	10,428	-	-	-	-
Special	-	-	-	-	-
Support Services					
Pupils	18,910	-	-	-	-
Instructional Staff	9,809	-	-	-	-
General Administration	-	-	-	-	-
Operation & Maintenance of Plant	-	-	-	-	-
Pupil Transportation	-	-	-	-	-
Central	-	-	-	-	-
Community Services	-	-	-	-	2,051,512
Food Service Operations	-	-	-	5,028,995	-
Extra Curricular Activities	-	-	694,767	-	-
Capital Outlay	-	-	6,045	33,966	-
Total Expenditures	39,147	-	700,812	5,062,961	2,051,512
Net Change in Fund Balance	(4,380)		10,854	276,140	8,310
Fund balances, July 1 (Restated)	43,415	11,000	257,223	1,408,338	530,296
Fund balances, June 30	\$ 39,035	\$ 11,000	\$ 268,077	\$ 1,684,478	\$ 538,606

Hilliard City School District

SPECIAL REVENUE FUNDS

<u>EMIS</u>	<u>OECN Data Comm.</u>	<u>Other State</u>	<u>Ed Jobs</u>	<u>Race to the Top</u>	<u>Part B, IDEA</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
-	-	-	-	-	-
8,939	52,325	51,310	-	-	-
-	-	-	-	13,800	4,300,224
-	-	-	-	-	-
-	-	-	-	-	-
<u>8,939</u>	<u>52,325</u>	<u>51,310</u>	<u>-</u>	<u>13,800</u>	<u>4,300,224</u>
-	-	4,464	-	-	-
-	-	-	-	-	3,567,480
-	-	61,689	-	-	88,679
-	-	-	-	5,914	24,286
-	-	-	-	12,631	-
-	-	-	-	-	-
-	-	-	-	-	165,428
8,901	52,325	-	-	-	-
-	-	-	-	-	73,379
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<u>8,901</u>	<u>52,325</u>	<u>66,153</u>	<u>-</u>	<u>18,545</u>	<u>3,919,252</u>
38	-	(14,843)	-	(4,745)	380,972
(38)	-	9,660	-	-	(653,808)
<u>\$ -</u>	<u>\$ -</u>	<u>\$ (5,183)</u>	<u>\$ -</u>	<u>\$ (4,745)</u>	<u>\$ (272,836)</u>

continued

Hilliard City School District  
Combining Statement of Revenues, Expenditures and Changes in Fund Balances  
Nonmajor Governmental Funds (continued)  
For the Fiscal Year Ended June 30, 2011

	SPECIAL REVENUE FUNDS				
	<u>Title III</u>	<u>Title I</u>	<u>School Improvement</u>	<u>Drug-Free Grant</u>	<u>Preschool Grant</u>
Revenues:					
From local sources					
Tuition	\$ -	\$ -	\$ -	\$ -	\$ -
Investment Earnings	-	-	-	-	-
Other local	-	-	-	-	-
Intergovernmental - State	-	-	-	-	-
Intergovernmental - Federal	240,531	1,874,063	27,612	6,154	95,147
Extracurricular Activities	-	-	-	-	-
Food Services	-	-	-	-	-
Total Revenues	<u>240,531</u>	<u>1,874,063</u>	<u>27,612</u>	<u>6,154</u>	<u>95,147</u>
Expenditures:					
Current:					
Instruction					
Regular	-	-	24,990	-	-
Special	240,111	1,692,993	1,118	-	98,889
Support Services					
Pupils	-	-	-	-	-
Instructional Staff	-	50,578	4,107	-	-
General Administration	-	-	-	-	-
Operation & Maintenance of Plant	-	-	-	-	-
Pupil Transportation	-	53,124	-	-	-
Central	-	-	-	6,154	-
Community Services	907	16,333	123	-	-
Food Service Operations	-	-	-	-	-
Extra Curricular Activities	-	-	-	-	-
Capital Outlay	-	-	-	-	14,037
Total Expenditures	<u>241,018</u>	<u>1,813,028</u>	<u>30,338</u>	<u>6,154</u>	<u>112,926</u>
Net Change in Fund Balance	(487)	61,035	(2,726)	-	(17,779)
Fund balances, July 1 (Restated)	(20,283)	(201,924)	(48)	-	(11,227)
Fund balance, June 30	<u>\$ (20,770)</u>	<u>\$ (140,889)</u>	<u>\$ (2,774)</u>	<u>\$ -</u>	<u>\$ (29,006)</u>

Hilliard City School District

SPECIAL REVENUE FUNDS				CAPITAL PROJECTS FUND	Total Nonmajor Governmental Funds
ARRA Federal Stimulus	Title II-A	Other Federal	Auxiliary Services	Building Fund	
\$ -	\$ -	\$ -	\$ -	\$ -	2,043,372
-	-	-	900	-	7,061
-	-	-	-	-	91,051
-	-	-	575,945	-	769,549
2,853,749	293,473	146,418	-	-	11,731,696
-	-	-	-	-	627,789
-	-	-	-	-	3,415,428
<u>2,853,749</u>	<u>293,473</u>	<u>146,418</u>	<u>576,845</u>	<u>-</u>	<u>18,685,946</u>
1,405,490	-	149,498	-	-	1,594,870
-	293,225	5,839	-	-	5,899,655
-	-	206	-	-	169,484
-	331	-	-	-	95,025
936,896	-	-	-	-	949,527
359,552	-	-	-	72,276	431,828
83,226	-	-	-	-	301,778
53,288	-	-	-	-	120,668
-	-	-	566,385	-	2,708,639
-	-	-	-	-	5,028,995
-	-	-	-	-	694,767
-	-	-	-	-	54,048
<u>2,838,452</u>	<u>293,556</u>	<u>155,543</u>	<u>566,385</u>	<u>72,276</u>	<u>18,049,284</u>
15,297	(83)	(9,125)	10,460	(72,276)	636,662
(15,297)	(19,655)	1,172	77,134	120,493	1,536,451
<u>\$ -</u>	<u>\$ (19,738)</u>	<u>\$ (7,953)</u>	<u>\$ 87,594</u>	<u>\$ 48,217</u>	<u>\$ 2,173,113</u>

HILLIARD CITY SCHOOL DISTRICT  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balances - Budget and Actual  
(Non-GAAP Budgetary Basis)  
For the fiscal year ended June 30, 2011

	Final Budget	Actual	Variance with Final Budget positive (negative)
<b>SPECIAL REVENUE FUNDS</b>			
<b>Other Grants</b>			
Total Revenues and Other Sources	\$ 25,000	57,319	32,319
Total Expenditures and Other Uses	45,000	39,163	5,837
Net Change in Fund Balance	(20,000)	18,156	38,156
Fund Balance, July 1	20,877	20,877	-
Prior Year Encumbrances Appropriated	-	-	-
Fund Balance, June 30	\$ 877	39,033	38,156
<b>Underground Storage Tanks</b>			
Total Revenues and Other Sources	\$ -	-	-
Total Expenditures and Other Uses	-	-	-
Net Change in Fund Balance	-	-	-
Fund Balance, July 1	11,000	11,000	-
Prior Year Encumbrances Appropriated	-	-	-
Fund Balance, June 30	\$ 11,000	11,000	-
<b>Student Activity Fund</b>			
Total Revenues and Other Sources	\$ 900,000	711,771	(188,229)
Total Expenditures and Other Uses	1,153,422	737,266	416,156
Net Change in Fund Balance	(253,422)	(25,495)	227,927
Fund Balance, July 1	249,518	249,518	-
Prior Year Encumbrances Appropriated	36,972	36,972	-
Fund Balance, June 30	\$ 33,068	260,995	227,927
<b>Food Service Fund</b>			
Total Revenues and Other Sources	\$ 4,200,000	5,079,088	879,088
Total Expenditures and Other Uses	5,176,140	5,169,728	6,412
Net Change in Fund Balance	(976,140)	(90,640)	885,500
Fund Balance, July 1	1,277,429	1,277,429	-
Prior Year Encumbrances Appropriated	100,640	100,640	-
Fund Balance, June 30	\$ 401,929	1,287,429	885,500
<b>Latchkey</b>			
Total Revenues and Other Sources	\$ 1,996,457	2,069,198	72,741
Total Expenditures and Other Uses	2,067,684	2,063,319	4,365
Net Change in Fund Balance	(71,227)	5,879	77,106
Fund Balance, July 1	550,587	550,587	-
Prior Year Encumbrances Appropriated	-	-	-
Fund Balance, June 30	\$ 479,360	556,466	77,106

HILLIARD CITY SCHOOL DISTRICT  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balances - Budget and Actual  
(Non-GAAP Budgetary Basis)  
For the fiscal year ended June 30, 2011

	Final Budget	Actual	Variance with Final Budget positive (negative)
<b>Educational Management Information Systems (EMIS Grant)</b>			
Total Revenues and Other Sources	\$ 9,641	8,939	(702)
Total Expenditures and Other Uses	9,641	8,939	702
Net Change in Fund Balance	-	-	-
Fund Balance, July 1	-	-	-
Prior Year Encumbrances Appropriated	-	-	-
Fund Balance, June 30	\$ -	-	-
<b>Ohio Education Computer Network (O.E.C.N.)</b>			
Total Revenues and Other Sources	\$ 52,325	52,325	-
Total Expenditures and Other Uses	52,325	52,325	-
Net Change in Fund Balance	-	-	-
Fund Balance, July 1	-	-	-
Prior Year Encumbrances Appropriated	-	-	-
Fund Balance, June 30	\$ -	-	-
<b>Other State</b>			
Total Revenues and Other Sources	\$ 53,000	51,143	(1,857)
Total Expenditures and Other Uses	58,200	57,796	404
Net Change in Fund Balance	(5,200)	(6,653)	(1,453)
Fund Balance, July 1	5,709	5,709	-
Prior Year Encumbrances Appropriated	-	-	-
Fund Balance, June 30	\$ 509	(944)	(1,453)
<b>Race To The Top</b>			
Total Revenues and Other Sources	\$ 177,750	13,800	(163,950)
Total Expenditures and Other Uses	177,750	12,631	165,119
Net Change in Fund Balance	-	1,169	1,169
Fund Balance, July 1	-	-	-
Prior Year Encumbrances Appropriated	-	-	-
Fund Balance, June 30	\$ -	1,169	1,169
<b>Part B - IDEA</b>			
Total Revenues and Other Sources	\$ 4,285,000	4,508,858	223,858
Total Expenditures and Other Uses	4,337,767	4,337,692	75
Net Change in Fund Balance	(52,767)	171,166	223,933
Fund Balance, July 1	(382,294)	(382,294)	-
Prior Year Encumbrances Appropriated	440,767	440,767	-
Fund Balance, June 30	\$ 5,706	229,639	223,933

HILLIARD CITY SCHOOL DISTRICT  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balances - Budget and Actual  
(Non-GAAP Budgetary Basis)  
For the fiscal year ended June 30, 2011

	Final Budget	Actual	Variance with Final Budget positive (negative)
<b>ARRA Fiscal Stabilization</b>			
Total Revenues and Other Sources	\$ 2,853,749	2,853,749	-
Total Expenditures and Other Uses	2,853,749	2,853,749	-
Net Change in Fund Balance	-	-	-
Fund Balance, July 1	-	-	-
Prior Year Encumbrances Appropriated	-	-	-
Fund Balance, June 30	\$ -	-	-
<b>Title III</b>			
Total Revenues and Other Sources	\$ 239,000	257,031	18,031
Total Expenditures and Other Uses	240,000	238,238	1,762
Net Change in Fund Balance	(1,000)	18,793	19,793
Fund Balance, July 1	1,671	1,671	-
Prior Year Encumbrances Appropriated	-	-	-
Fund Balance, June 30	\$ 671	20,464	19,793
<b>Title I</b>			
Total Revenues and Other Sources	\$ 2,000,000	2,018,990	18,990
Total Expenditures and Other Uses	1,902,504	1,902,466	38
Net Change in Fund Balance	97,496	116,524	19,028
Fund Balance, July 1	(233,512)	(233,512)	-
Prior Year Encumbrances Appropriated	197,233	197,233	-
Fund Balance, June 30	\$ 61,217	80,245	19,028
<b>School Improvement</b>			
Total Revenues and Other Sources	\$ 52,188	8,000	(44,188)
Total Expenditures and Other Uses	52,188	30,848	21,340
Net Change in Fund Balance	-	(22,848)	(22,848)
Fund Balance, July 1	-	-	-
Prior Year Encumbrances Appropriated	-	-	-
Fund Balance, June 30	\$ -	(22,848)	(22,848)
<b>Drug-Free Grant</b>			
Total Revenues and Other Sources	\$ 10,283	10,283	-
Total Expenditures and Other Uses	6,154	6,154	-
Net Change in Fund Balance	4,129	4,129	-
Fund Balance, July 1	(10,283)	(10,283)	-
Prior Year Encumbrances Appropriated	6,154	6,154	-
Fund Balance, June 30	\$ -	-	-

HILLIARD CITY SCHOOL DISTRICT  
Schedule of Revenues, Expenditures, and  
Changes in Fund Balances - Budget and Actual  
(Non-GAAP Budgetary Basis)  
For the fiscal year ended June 30, 2011

	Final Budget	Actual	Variance with Final Budget positive (negative)
<b>Preschool Grant</b>			
Total Revenues and Other Sources	\$ 98,280	96,347	(1,933)
Total Expenditures and Other Uses	96,958	96,833	125
Net Change in Fund Balance	1,322	(486)	(1,808)
Fund Balance, July 1	(12,140)	(12,140)	-
Prior Year Encumbrances Appropriated	16,478	16,478	-
Fund Balance, June 30	<u>\$ 5,660</u>	<u>3,852</u>	<u>(1,808)</u>
<b>Title II-A</b>			
Total Revenues and Other Sources	\$ 293,500	316,473	22,973
Total Expenditures and Other Uses	293,800	293,213	587
Net Change in Fund Balance	(300)	23,260	23,560
Fund Balance, July 1	694	694	-
Prior Year Encumbrances Appropriated	-	-	-
Fund Balance, June 30	<u>\$ 394</u>	<u>23,954</u>	<u>23,560</u>
<b>Other Federal Grants</b>			
Total Revenues and Other Sources	\$ 282,000	144,403	(137,597)
Total Expenditures and Other Uses	170,025	158,940	11,085
Net Change in Fund Balance	111,975	(14,537)	(126,512)
Fund Balance, July 1	(7,470)	(7,470)	-
Prior Year Encumbrances Appropriated	8,940	8,940	-
Fund Balance, June 30	<u>\$ 113,445</u>	<u>(13,067)</u>	<u>(126,512)</u>
<b>Auxiliary Services</b>			
Total Revenues and Other Sources	\$ 576,600	576,967	367
Total Expenditures and Other Uses	688,391	673,843	14,548
Net Change in Fund Balance	(111,791)	(96,876)	14,915
Fund Balance, July 1	83,795	83,795	-
Prior Year Encumbrances Appropriated	38,391	38,391	-
Fund Balance, June 30	<u>\$ 10,395</u>	<u>25,310</u>	<u>14,915</u>

HILLIARD CITY SCHOOL DISTRICT  
 Schedule of Revenues, Expenditures, and  
 Changes in Fund Balances - Budget and Actual  
 (Non-GAAP Budgetary Basis)  
 For the fiscal year ended June 30, 2011

	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget positive (negative)</u>
<b>CAPITAL PROJECTS FUND</b>			
<b>Building Fund</b>			
Total Revenues and Other Sources	\$ -	-	-
Total Expenditures and Other Uses	172,361	172,361	-
Net Change in Fund Balance	(172,361)	(172,361)	-
Fund Balance, July 1	-	-	-
Prior Year Encumbrances Appropriated	172,361	172,361	-
Fund Balance, June 30	\$ -	-	-

# Hilliard City School District

## **FIDUCIARY FUND TYPE**

### **Agency Funds**

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Agency Funds are used to account for assets held by the government as an agent for individuals, private organizations, other governments and/or other funds.

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#### **VISION ADMINISTRATION FUND**

A fund established to account for the employee vision insurance contributions and resulting expenditures to a third party administrator of the plan.

#### **STUDENT ACTIVITY AGENCY FUND**

A fund provided to account for those student activity programs, which have student participation in the activity and have students involved in the management of the program. This fund typically includes those student activities, which consist of a student body, student president, student treasurer, and faculty advisor.

Hilliard City School District  
Combining Statement of Assets and Liabilities - Agency Funds  
June 30, 2011

	<u>Vision Administration Fund</u>	<u>Student Activity Agency Fund</u>	<u>Total Agency Funds</u>
Assets:			
Cash and cash equivalents	\$ 2,733	\$ 331,794	\$ 334,527
Accounts Receivable	-	317	317
Total assets	<u>\$ 2,733</u>	<u>\$ 332,111</u>	<u>\$ 334,844</u>
Liabilities:			
Accounts Payable	-	8,166	8,166
Due to Other	2,733	323,945	326,678
Total Liabilities	<u>\$ 2,733</u>	<u>\$ 332,111</u>	<u>\$ 334,844</u>

Hilliard City School District  
Combining Statement of Changes in Assets & Liabilities  
Agency Funds  
For the Fiscal Year Ended June 30, 2011

	Beginning Balance <u>July 1, 2010</u>	<u>Additions</u>	<u>Deductions</u>	Ending Balance <u>June 30, 2011</u>
<b>Vision Administration</b>				
Assets				
Cash and cash equivalents	\$ 2,266	\$ 467	\$ -	\$ 2,733
Accounts Receivable	55		55	-
Total Assets	<u>\$ 2,321</u>	<u>\$ 467</u>	<u>\$ 55</u>	<u>\$ 2,733</u>
Liabilities				
Due to Other	2,321	412		2,733
Total Liabilities	<u>\$ 2,321</u>	<u>\$ 412</u>	<u>\$ -</u>	<u>\$ 2,733</u>
<b>Student Activity</b>				
Assets				
Cash and cash equivalents	\$ 278,003	\$ 53,791		\$ 331,794
Accounts Receivable	846		529	317
Total Assets	<u>\$ 278,849</u>	<u>\$ 53,791</u>	<u>\$ 529</u>	<u>\$ 332,111</u>
Liabilities				
Accounts Payable	\$ 2,499	\$ 5,667		\$ 8,166
Due to Other	276,350	47,595		323,945
Total Liabilities	<u>\$ 278,849</u>	<u>\$ 53,262</u>	<u>\$ -</u>	<u>\$ 332,111</u>
<b>Total Agency Funds</b>				
Assets				
Cash and cash equivalents	\$ 280,269	\$ 54,258	\$ -	\$ 334,527
Accounts Receivable	901	-	584	317
Total Assets	<u>\$ 281,170</u>	<u>\$ 54,258</u>	<u>\$ 584</u>	<u>\$ 334,844</u>
Liabilities				
Accounts Payable	\$ 2,499	\$ 5,667	\$ -	\$ 8,166
Due to Other	278,671	48,007	-	326,678
Total Liabilities	<u>\$ 281,170</u>	<u>\$ 53,674</u>	<u>\$ -</u>	<u>\$ 334,844</u>

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# Statistical Section



## STATISTICAL SECTION

This part of the Hilliard City School District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health.

<b><u>Contents</u></b>	<b><u>Page</u></b>
<b>Financial Trends</b>	<b>77</b>
These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.	
<b>Revenue Capacity</b>	<b>84</b>
These schedules contain information to help the reader assess the affordability of the District's most significant local revenue source, the property tax.	
<b>Debt Capacity</b>	<b>97</b>
These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.	
<b>Demographic and Economic Information</b>	<b>101</b>
These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.	
<b>Operating Information</b>	<b>104</b>
These schedules contain service data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.	

**Sources:** Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The District implemented GASB Statement 34 for the year ended June 30, 2003; schedules presenting government-wide information include information beginning in that year.

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**Hilliard City School District  
Net Assets by Component  
Last Nine Fiscal Years**  
(accrual basis of accounting)

	2011	2010	2009	2008	2007	2006	2005	2004	2003
Governmental Activities									
Invested in Capital Assets,									
Net of Related Debt	\$ (5,565,570)	\$ (4,211,910)	\$ 4,242,923	\$ 4,702,740	\$ 8,880,362	\$ 6,097,994	\$ 12,536,822	\$ 5,937,505	\$ 25,451,988
Restricted	28,151,321	27,606,826	23,210,974	19,853,220	19,649,575	13,142,113	21,988,141	21,886,461	6,048,566
Unrestricted	28,246,896	32,276,105	33,600,143	20,835,088	29,545,108	25,024,222	318,508	(1,312,307)	3,988,279
Total governmental activities	\$ 50,832,647	\$ 55,671,021	\$ 61,054,040	\$ 45,391,048	\$ 58,075,045	\$ 44,264,329	\$ 34,843,471	\$ 26,511,659	\$ 35,488,833
Net Assets									

**Hilliard City School District**  
**Changes in Net Assets**  
**Last Nine Fiscal Years**  
(accrual basis of accounting)

	2011	2010	2009	2008	2007	2006 *	2005	2004	2003
<b>Expenses:</b>									
Governmental Activities:									
Instruction									
Regular	\$ 93,677,503	\$ 93,413,678	\$ 88,191,190	\$ 86,138,527	\$ 80,768,738	\$ 75,248,613	\$ 69,555,707	\$ 64,587,894	\$ 59,425,864
Special	20,208,756	19,298,827	17,026,624	16,504,671	16,412,601	15,860,883	15,225,235	13,521,829	12,433,387
Vocational	1,442,162	1,350,631	1,035,569	1,095,475	1,419,415	1,219,138	1,007,262	840,016	789,702
Other	-	-	-	-	-	-	-	65,402	324,425
Support Services									
Pupils	10,625,989	10,047,902	9,622,713	10,346,486	9,685,260	8,364,608	8,403,900	7,602,064	6,831,418
Instructional Staff	8,385,670	9,854,465	9,351,098	8,774,032	8,996,674	7,099,637	8,674,563	8,677,728	9,327,248
General Administrative	11,145,918	10,214,620	10,054,745	9,859,499	9,412,344	8,917,487	8,484,849	8,106,716	7,485,472
Board of Education	276,592	438,072	296,409	305,636	306,505	535,760	214,327	455,554	477,574
Fiscal Services	3,849,167	3,831,070	3,743,879	3,439,673	3,385,951	2,924,253	2,823,240	3,052,360	3,592,887
Business	1,035,375	971,255	919,294	871,298	654,354	588,133	405,766	706,361	553,300
Operation & Maintenance of Plant	16,893,977	16,420,139	14,726,606	13,947,605	11,697,001	11,322,766	9,814,371	10,256,386	9,868,347
Pupil Transportation	8,522,165	7,997,969	7,845,830	7,908,945	7,838,069	7,845,387	5,964,869	5,200,507	6,388,867
Central	712,997	673,108	609,281	636,785	533,039	520,081	1,004,185	394,074	482,814
Community Services	2,730,639	2,556,229	2,490,233	2,264,588	1,959,881	1,770,217	1,667,847	1,553,777	1,596,524
Food Service Operations	5,108,862	4,774,193	4,787,269	4,337,259	3,987,232	3,847,634	3,374,943	3,301,938	3,348,203
Extra Curricular Activities	4,664,946	4,924,554	4,191,362	3,744,410	3,573,573	3,506,953	2,430,606	2,866,754	2,663,286
Enterprise Operations	-	-	-	-	-	22,724	25,806	4,891	-
Facilities Acquisition & Construction	-	-	-	-	-	-	-	796,466	-
Interest and Fiscal Charges	10,822,788	11,204,471	10,450,932	11,517,266	9,932,681	7,860,106	6,678,285	7,697,400	6,201,510
Miscellaneous	-	-	105,061	6,927	2,107	-	-	8,073	-
Total Governmental Activities	200,103,506	197,971,183	185,448,095	181,699,082	170,565,425	157,454,380	145,755,761	139,696,190	131,790,828
Expenses									

\* - Restated

**Hilliard City School District**  
**Changes in Net Assets (continued)**  
**Last Nine Fiscal Years**  
(accural basis of accounting)

	2011	2010	2009	2008	2007	2006 *	2005	2004	2003
<b>Program Revenues</b>									
Governmental Activities:									
Charges for Services	\$ 1,679,389	\$ 1,538,363	\$ 1,348,163	\$ 1,203,811	\$ 240,537	\$ 204,640	\$ 200,677	\$ 303,709	\$ 936,881
Instruction	133,848	123,065	145,737	139,276	232,404	255,403	914,892	329,001	-
Regular	13,588	12,373	9,947	12,504	-	-	-	-	-
Special	1,676	5,710	-	-	653	5,864	-	-	-
Vocational	869	22,044	6,884	190	2,862	25,364	-	-	-
Support Services	2,801	26,296	216,709	218,876	188,449	134,168	-	-	-
Pupils	5,475	4,222	-	-	-	-	-	-	-
Instructional Staff	555,959	-	221,632	205,829	204,219	160,620	-	-	-
General Administrative	1,221	225,873	133,808	95,292	2,404	137,558	-	-	-
Board of Education	2,082,628	11,262	28,647	15,985	142,806	109,553	-	-	-
Fiscal Services	3,415,428	25,326	-	1,655	-	-	-	-	-
Business	731,532	1,824,209	1,594,139	1,786,838	1,448,208	1,399,826	1,264,415	1,285,973	1,327,114
Operation & Maintenance of Plant	-	3,353,215	3,435,693	3,378,852	3,074,733	2,965,175	2,704,845	2,625,788	2,489,615
Pupil Transportation	-	738,491	795,366	809,354	620,401	530,973	476,383	494,569	442,997
Central	13,593,714	11,301,014	7,460,389	6,712,834	5,237,751	5,441,483	5,054,067	4,369,772	3,842,993
Community Services	22,218,128	19,211,463	15,398,438	14,584,681	11,395,427	11,370,627	10,615,279	9,408,812	9,049,600
Food Service Operations									
Extra Curricular Activities									
Miscellaneous									
Operating Grants and Contributions	\$ (177,885,378)	\$ (178,759,720)	\$ (170,049,657)	\$ (167,114,401)	\$ (159,169,998)	\$ (146,083,753)	\$ (135,140,482)	\$ (130,287,378)	\$ (122,741,228)
Total Governmental Activities									
Program Revenues	\$ (4,838,374)	\$ (5,383,019)	\$ 15,662,992	\$ (12,683,997)	\$ 13,810,716	\$ 9,420,858	\$ 6,680,259	\$ (1,771,524)	\$ (11,765,693)
<b>Net (Expense)/Revenue</b>									
Governmental Activities	\$ (177,885,378)	\$ (178,759,720)	\$ (170,049,657)	\$ (167,114,401)	\$ (159,169,998)	\$ (146,083,753)	\$ (135,140,482)	\$ (130,287,378)	\$ (122,741,228)
<b>General Revenues and Other</b>									
<b>Changes in Net Assets</b>									
Governmental Activities									
Property Taxes Levied for:									
General Purposes	\$ 93,209,760	\$ 93,523,208	\$ 103,839,779	\$ 75,988,748	\$ 93,656,960	\$ 89,822,463	\$ 79,739,497	\$ 70,555,812	\$ 58,037,278
Debt Service	13,720,546	13,571,060	14,819,019	12,438,423	14,947,957	12,708,308	12,599,625	13,060,846	10,743,494
Permanent Improvement	4,217,280	4,222,950	4,660,001	3,954,210	4,272,030	-	-	-	-
Grants and Entitlements not									
Restricted to Specific Programs	58,010,452	59,245,699	58,265,356	54,444,629	51,582,809	49,168,376	47,324,508	43,475,009	40,443,840
Investment Earnings	265,473	477,848	1,584,812	5,146,726	5,606,814	1,594,740	754,324	337,270	1,029,779
Miscellaneous	3,623,493	2,335,936	2,543,682	2,457,668	2,914,144	2,210,724	1,402,787	1,086,917	721,144
Total Governmental Activities	173,047,004	173,376,701	185,712,649	154,430,404	172,980,714	155,504,611	141,820,741	128,515,854	110,975,535
<b>Change in Net Assets</b>									
Governmental Activities	\$ (4,838,374)	\$ (5,383,019)	\$ 15,662,992	\$ (12,683,997)	\$ 13,810,716	\$ 9,420,858	\$ 6,680,259	\$ (1,771,524)	\$ (11,765,693)

\* - Restated

**Hilliard City School District**  
**Fund Balances, Governmental Funds**  
**Last Ten Fiscal Years**  
(modified accrual basis of accounting)

	2011	2010 *	2009	2008	2007
General Fund					
Reserved	\$ -	\$ -	\$ 1,632,959	\$ 1,530,740	\$ 1,383,439
Unreserved	-	-	36,268,191	21,444,843	31,853,938
Assigned	1,036,373	1,025,108			
Unassigned	34,640,821	39,071,706			
<b>Total General Fund</b>	<b>\$ 35,677,194</b>	<b>\$ 40,096,814</b>	<b>\$ 37,901,150</b>	<b>\$ 22,975,583</b>	<b>\$ 33,237,377</b>
All Other Governmental Funds					
Reserved	\$ -	\$ -	\$ 3,226,908	\$ 27,702,511	\$ 62,633,142
Unreserved, reported in:					
Special Revenue Funds	-	-	2,123,150	2,636,854	1,832,813
Debt Service Fund	-	-	11,843,799	11,415,734	13,902,046
Permanent Improvement Fund	-	-	6,461,561	7,401,278	2,307,316
Building Fund	-	-	(10,012,055)	(9,531,947)	(9,243,583)
Nonspendable	71,297	52,898			
Restricted	26,675,323	26,580,762			
Committed	2,419,864	2,142,959			
Assigned	-	-			
Unassigned	(503,894)	(922,280)			
<b>Total All Other Governmental Funds</b>	<b>\$ 28,662,590</b>	<b>\$ 27,854,339</b>	<b>\$ 13,643,363</b>	<b>\$ 39,624,430</b>	<b>\$ 71,431,734</b>

\* - Restated for implementation of GASB 54 during fiscal year 2011. The District has elected to not restate prior fund balance amounts for fiscal years prior to implementation.

<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>
\$ 1,433,453 20,156,339	\$ 22,890,540 (9,259,370)	\$ 15,431,474 (6,796,417)	\$ 8,637,746 938,064	\$ 8,643,461 10,726,579
<u>\$ 21,589,792</u>	<u>\$ 13,631,170</u>	<u>\$ 8,635,057</u>	<u>\$ 9,575,810</u>	<u>\$ 19,370,040</u>
\$ 6,951,429	\$ 9,264,757	\$ 2,787,919	\$ 6,203,811	\$ 8,600,529
1,841,424	1,439,808	1,237,199	(9,413)	169,661
13,455,316	7,608,448	6,392,056	5,231,371	5,751,100
-	-	-	-	-
66,250,038	3,967,319	10,675,178	13,675,897	19,965,830
<u>\$ 88,498,207</u>	<u>\$ 22,280,332</u>	<u>\$ 21,092,352</u>	<u>\$ 25,101,666</u>	<u>\$ 34,487,120</u>

**Hilliard City School District**  
**Changes in Fund Balances, Governmental Funds**  
**Last Ten Fiscal Years**  
(modified accrual basis of accounting)

	2011	2010	2009	2008	2007
<b>Revenues:</b>					
From Local Sources					
Taxes	\$ 111,760,961	\$ 112,954,990	\$ 122,283,939	\$ 92,804,208	\$ 112,479,976
Tuition	2,819,341	2,324,020	2,183,931	2,142,734	1,943,573
Earning on Investments	263,188	560,884	1,694,614	5,085,428	5,534,832
Other Local	3,815,281	2,980,635	3,158,909	2,931,615	2,423,468
Intergovernmental - State	58,970,417	59,971,902	59,150,778	55,284,194	52,384,420
Intergovernmental - Federal	11,940,550	10,469,544	5,616,327	5,782,809	4,436,140
Classroom Materials & Fees	934,866	897,395	903,599	946,857	926,316
Other Revenue	-	-	127,992	200,077	117,974
Extracurricular Activities	669,710	674,030	666,000	671,909	581,556
Food Services	3,415,428	3,353,215	3,435,693	3,378,852	3,074,733
<b>Total Revenues</b>	<b>194,589,742</b>	<b>194,186,615</b>	<b>199,221,782</b>	<b>169,228,683</b>	<b>183,902,988</b>
<b>Expenditures</b>					
Current:					
Instruction					
Regular	86,826,416	86,028,126	82,763,446	81,632,638	73,728,857
Special	20,166,794	19,149,813	16,921,131	16,528,021	16,389,505
Vocational	1,448,326	1,347,615	1,029,274	1,176,943	1,430,059
Other Instruction	-	-	-	-	-
Support Services					
Pupils	10,653,853	9,889,608	9,632,199	10,345,957	9,673,614
Instructional Staff	8,413,999	9,676,792	9,215,489	8,749,726	8,995,107
General Administration	10,882,076	9,877,254	9,739,605	9,567,995	9,184,437
Board of Education	276,592	438,072	296,409	305,636	306,505
Fiscal Services	3,860,110	3,825,655	3,735,261	3,433,343	3,393,790
Business	1,011,884	966,153	911,239	855,111	636,323
Operation &					
Maintenance of Plant	16,708,894	16,124,551	12,919,323	12,105,860	11,979,133
Pupil Transportation	7,715,064	7,124,289	7,608,970	8,067,378	6,847,701
Central	678,564	665,286	609,952	634,300	553,049
Community Services	2,741,814	2,553,223	2,472,220	2,258,361	1,959,839
Food Service Operations	5,028,995	4,695,145	4,729,538	4,326,173	3,960,729
Extra Curricular Activities	4,466,193	4,630,561	3,946,561	3,478,139	3,311,308
Enterprise Operations	-	-	-	-	-
Facilities Acquisition					
and Construction	-	-	26,941,614	38,828,746	20,691,242
Miscellaneous	-	-	105,061	6,927	2,107
Capital Outlay	4,102,437	1,813,259	-	-	125,380
Debt Service					
Principal Retirement	12,614,561	3,001,225	10,643,522	10,281,042	9,293,989
Interest and Fiscal Charges	5,848,628	6,271,802	6,299,309	6,720,102	6,984,582
Refunding Bond Issuing Costs	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 203,445,200</b>	<b>\$ 188,078,429</b>	<b>\$ 210,520,123</b>	<b>\$ 219,302,398</b>	<b>\$ 189,447,256</b>
Excess (deficiency) of revenue over (under) expenditures	\$ (8,855,458)	\$ 6,108,186	\$ (11,298,341)	\$ (50,073,715)	\$ (5,544,268)
Other Financing (Sources) Uses					
Transfers In	-	10,073,118	659,993	3,224,778	-
Transfers (out)	-	(10,073,118)	(659,993)	(3,224,778)	-
Proceeds of Capital Lease	-	-	-	-	125,380
Insurance Recovery	22,370	39,863	213,591	-	-
Proceeds Sale of Fixed Assets	221,719	33,000	29,250	-	-
Premium and interest on Bonds Sold	-	421,807	-	4,617	-
Bonds Issued	5,000,000	9,999,993	-	-	-
Refunding Bonds Issued	-	9,029,972	-	-	-
Notes Issued	-	-	-	8,000,000	-
Payments to Refunded Bond Escrow	-	(9,226,181)	-	-	-
<b>Total Other Financing (Sources) Uses</b>	<b>5,244,089</b>	<b>10,298,454</b>	<b>242,841</b>	<b>8,004,617</b>	<b>125,380</b>
<b>Net Change in Fund Balance</b>	<b>\$ (3,611,369)</b>	<b>\$ 16,406,640</b>	<b>\$ (11,055,500)</b>	<b>\$ (42,069,098)</b>	<b>\$ (5,418,888)</b>
Debt Service as a Percentage of Noncapital Expenditures	10.21%	5.24%	10.12%	10.40%	10.68%

	2006	2005	2004	2003	2002
\$	99,565,898	\$ 95,708,397	\$ 83,312,930	\$ 70,972,300	\$ 74,805,054
	1,849,133	1,626,140	1,736,908	1,595,438	163,424
	1,501,965	769,001	322,245	1,029,779	1,961,608
	1,626,580	959,555	336,771	31,750	16,407
	49,757,619	47,790,731	44,475,772	41,475,237	37,872,463
	4,852,240	4,587,844	3,831,984	2,664,511	1,361,236
	894,466	878,766	705,944	705,115	650,510
	252,703	318,310	225,977	684,586	709,896
	491,924	476,383	494,569	442,997	440,346
	2,965,175	2,704,845	2,625,788	2,499,615	-
	<u>163,757,703</u>	<u>155,819,972</u>	<u>138,068,888</u>	<u>122,101,328</u>	<u>117,980,944</u>
	69,935,006	63,935,736	58,197,203	54,875,474	50,523,879
	15,772,377	15,475,079	13,358,750	11,944,937	9,685,077
	1,167,904	1,001,720	828,526	773,396	707,873
	-	-	38,056	324,425	2,090,081
	8,276,930	8,455,545	7,553,890	6,700,739	5,871,012
	7,077,372	8,501,902	7,918,285	9,158,361	8,326,575
	8,399,003	8,483,620	8,556,691	7,875,322	7,395,377
	535,760	214,327	456,090	477,550	446,334
	2,919,263	2,846,934	3,046,475	3,585,546	2,978,626
	582,015	405,076	694,887	539,142	435,640
	11,131,700	11,062,535	10,430,726	9,660,590	9,245,509
	7,374,760	6,661,848	4,558,379	5,800,396	5,724,797
	508,308	382,777	399,883	490,931	366,823
	1,756,061	1,661,911	1,543,772	1,331,249	358,912
	3,821,398	3,337,318	3,224,496	3,334,698	-
	3,301,468	2,229,829	2,567,706	2,498,434	1,921,211
	22,724	25,806	4,891	-	-
	1,918,636	2,137,181	1,570,658	-	-
	13,149	-	1,511	-	-
	-	619,615	6,367,705	8,948,044	11,569,517
	9,919,942	8,052,269	6,483,178	6,891,004	6,454,836
	4,309,367	4,802,449	5,287,591	6,201,510	6,535,788
	-	-	-	-	-
\$	<u>158,743,143</u>	<u>150,293,477</u>	<u>143,089,349</u>	<u>141,411,748</u>	<u>130,637,867</u>
\$	5,014,560	\$ 5,526,495	\$ (5,020,461)	\$ (19,310,420)	\$ (12,656,923)
	-	35,900	1,207,780	915,974	800,000
	-	(35,900)	(1,207,780)	(915,974)	(800,000)
	-	619,615	-	137,458	458,610
	-	-	-	-	-
	-	-	-	37,157	4,310
	2,561,937	37,983	70,394	-	-
	66,600,000	-	-	-	-
	-	42,209,905	2,764,999	-	-
	-	-	-	-	-
	-	(42,209,905)	(2,764,999)	-	-
	<u>69,161,937</u>	<u>657,598</u>	<u>70,394</u>	<u>174,615</u>	<u>462,920</u>
\$	<u>74,176,497</u>	<u>6,184,093</u>	<u>(4,950,067)</u>	<u>(19,135,805)</u>	<u>(12,194,003)</u>
	9.98%	9.54%	9.54%	10.97%	12.25%

Hilliard City School District  
 Assessed Valuation and Estimated Actual Value of Taxable Property  
 Last Ten Collection Years

Collection Year	Real Property (a)		Tangible Personal Property (b)		Public Utility (c)		Total		Tax Rate (d)
	Assessed Value	Est. Actual Value	Assessed Value	Est. Actual Value	Assessed Value	Est. Actual Value	Assessed Value	Est. Actual Value	
2011	\$ 2,367,466,070	\$ 6,764,188,771	\$ -	\$ -	\$ 54,840,830	\$ 156,688,086	\$ 2,422,306,900	\$ 6,920,876,857	49.29
2010	2,371,857,150	6,776,734,714	2,026,288	2,026,288	49,401,120	141,146,057	2,423,284,558	6,919,907,059	42.70
2009	2,338,363,870	6,681,039,629	4,055,232	64,883,712	48,651,380	139,003,943	2,391,070,482	6,884,927,284	42.72
2008	2,279,605,140	6,513,157,543	48,731,453	779,703,248	48,132,690	137,521,971	2,376,469,283	7,430,382,762	43.37
2007	2,254,686,370	6,441,961,057	91,572,454	732,579,632	55,970,360	159,915,314	2,402,229,184	7,334,456,003	44.18
2006	2,183,565,840	6,238,759,543	129,417,796	690,228,245	59,705,360	170,586,743	2,372,688,996	7,099,574,531	42.21
2005	1,881,529,090	5,375,797,400	186,803,986	747,215,944	59,046,430	168,704,086	2,127,379,506	6,291,717,430	48.49
2004	1,794,956,850	5,128,448,143	257,185,467	1,028,741,868	58,958,850	168,453,857	2,111,101,167	6,325,643,868	39.84
2003	1,720,019,110	4,914,340,314	266,034,379	1,064,137,516	61,488,430	175,681,229	2,047,541,919	6,154,159,059	40.32
2002	1,514,961,350	4,328,461,000	223,691,355	894,765,420	46,530,060	132,943,029	1,785,182,765	5,356,169,449	43.79

Source : Franklin County Auditor

- (a) The assessed value of real property is fixed at 35% of true value and is determined pursuant to the rules of the State Tax Commissioner.
- (b) The rate at which tangible personal property used in business is assessed for purposes of ad valorem property taxation decreased one percent each year from 35% in 1983 until it reached 25% in 1993. The rate decreased by 6.25% in 2006 and by an additional 6.25% to 12.5% in 2007. The rate continued to decrease by 6.25% in 2008 and will reach 0 in 2009. Personal property assessed for collection year 2010 is for delinquent taxes outstanding.
- (c) Assumes public utilities are assessed at true value which is 35%.
- (d) Tax rates are per \$1,000 of assessed value. The rate represents the weighted average of all the effective (assessed) rates applied by property type.

**HILLIARD CITY SCHOOL DISTRICT**  
**REAL PROPERTY TAX RATES - DIRECT AND OVERLAPPING**  
**Last Ten Years**  
**City of Hilliard (District #050)**  
**(Per \$1000 Assessed Value)**

<b>Collection Year</b>	<b>Hilliard City School District</b>	<b>Franklin County</b>	<b>City of Hilliard</b>	<b>Columbus Metropolitan Library</b>	<b>Tolles Vocational School</b>	<b>Township</b>	<b>Total Rate</b>	<b>Residential/Agriculture Effective Rate</b>	<b>Commercial/Industrial Effective Rate</b>
2011	82.95	18.07	1.60	2.80	1.30	17.50	124.22	80.053203	89.868038
2010	82.85	18.07	1.60	2.20	1.30	17.50	123.52	77.753856	87.801436
2009	82.79	18.02	1.60	2.20	1.30	17.50	123.41	76.228126	86.924147
2008	75.89	18.49	1.60	2.20	1.30	17.50	116.98	67.850147	82.503159
2007	75.89	18.44	1.60	2.20	1.30	17.50	116.93	67.790845	82.593156
2006	73.14	18.44	1.60	2.20	0.50	17.50	113.38	63.535059	78.407879
2005	74.40	18.44	1.60	2.20	0.50	17.50	114.64	71.884877	81.172255
2004	64.44	17.64	1.60	2.20	0.50	17.50	103.88	61.276859	70.334307
2003	64.44	17.64	1.60	2.20	0.50	17.50	103.88	61.645226	70.641946
2002	65.61	17.64	1.60	2.20	1.10	17.50	105.65	67.831317	75.649651

Note: The Hilliard City School District consists of sixteen taxing Districts:

- Hilliard City School District - City of Hilliard (District #050)
- Hilliard City School District - City of Hilliard/Washington Township (District #052)
- Hilliard City School District - City of Hilliard/Brown Township (District #053)
- Hilliard City School District - Brown Township (District #120)
- Hilliard City School District - Brown Township/City of Columbus (District #125)(Effective Fiscal Year 2006)
- Hilliard City School District - Franklin Township (District #142)
- Hilliard City School District - Franklin Township/City of Columbus (District #145)
- Hilliard City School District - Norwich Township (District #200)
- Hilliard City School District - Norwich Township/City of Columbus (District #203)(Effective Fiscal Year 2004)
- Hilliard City School District - Prairie Township (District #241)
- Hilliard City School District - Prairie Township/City of Columbus (District #245)(Effective Fiscal Year 2004)
- Hilliard City School District - Washington Township (District #272)
- Hilliard City School District - City of Dublin/Washington Township (District #274)
- Hilliard City School District - Washington Township/City of Columbus (District #277)(Effective Fiscal Year 2004)
- Hilliard City School District - City of Columbus (District #560)
- Hilliard City School District - Union County - Washington Township of Franklin County

Source: Office of the County Auditor, Franklin County, Ohio

**HILLIARD CITY SCHOOL DISTRICT**  
**REAL PROPERTY TAX RATES - DIRECT AND OVERLAPPING (continued)**  
**Last Ten Years**  
**City of Hilliard/Washington Township (District #052)**  
**(Per \$1000 Assessed Value)**

<b>Collection Year</b>	<b>Hilliard City School District</b>	<b>Franklin County</b>	<b>City of Hilliard</b>	<b>Columbus Metropolitan Library</b>	<b>Tolles Vocational School</b>	<b>Township</b>	<b>Total Rate</b>	<b>Residential/Agriculture Effective Rate</b>	<b>Commercial/Industrial Effective Rate</b>
2011	82.95	18.07	1.60	2.80	1.30	15.45	122.17	81.710299	90.328409
2010	82.85	18.07	1.60	2.20	1.30	14.48	120.50	77.297381	86.791440
2009	82.79	18.02	1.60	2.20	1.30	14.48	120.39	75.789735	85.981167
2008	75.89	18.49	1.60	2.20	1.30	14.47	113.95	67.324364	81.512312
2007	75.89	18.44	1.60	2.20	1.30	14.45	113.88	67.321732	81.464991
2006	73.14	18.44	1.60	2.20	0.50	14.49	110.37	63.169837	77.264360
2005	74.40	18.44	1.60	2.20	0.50	14.49	111.63	70.776472	79.264983
2004	64.44	17.64	1.60	2.20	0.50	14.50	100.88	60.175479	68.155248
2003	64.44	17.64	1.60	2.20	0.50	14.50	100.88	60.530455	68.364866
2002	65.61	17.64	1.60	2.20	1.10	14.50	102.65	66.764387	73.067154

Note: The Hilliard City School District consists of sixteen taxing Districts:

- Hilliard City School District - City of Hilliard (District #050)
- Hilliard City School District - City of Hilliard/Washington Township (District #052)
- Hilliard City School District - City of Hilliard/Brown Township (District #053)
- Hilliard City School District - Brown Township (District #120)
- Hilliard City School District - Brown Township/City of Columbus (District #125)(Effective Fiscal Year 2006)
- Hilliard City School District - Franklin Township (District #142)
- Hilliard City School District - Franklin Township/City of Columbus (District #145)
- Hilliard City School District - Norwich Township (District #200)
- Hilliard City School District - Norwich Township/City of Columbus (District #203)(Effective Fiscal Year 2004)
- Hilliard City School District - Prairie Township (District #241)
- Hilliard City School District - Prairie Township/City of Columbus (District #245)(Effective Fiscal Year 2004)
- Hilliard City School District - Washington Township (District #272)
- Hilliard City School District - City of Dublin/Washington Township (District #274)
- Hilliard City School District - Washington Township/City of Columbus (District #277)(Effective Fiscal Year 2004)
- Hilliard City School District - City of Columbus (District #560)
- Hilliard City School District - Union County - Washington Township of Franklin County

Source: Office of the County Auditor, Franklin County, Ohio

**HILLIARD CITY SCHOOL DISTRICT  
REAL PROPERTY TAX RATES - DIRECT AND OVERLAPPING (continued)  
Last Ten Years  
City of Hilliard/Brown Township (District #053)  
(Per \$1000 Assessed Value)**

Collection Year	Hilliard City School District	Franklin County	City of Hilliard	Columbus Metropolitan Library	Tolles Vocational School	Township	Total Rate	Residential/Agriculture Effective Rate	Commercial/Industrial Effective Rate
2011	82.95	18.07	1.60	2.80	1.30	12.80	119.52	80.220360	87.669233
2010	82.85	18.07	1.60	2.20	1.30	12.80	118.82	77.916101	85.581561
2009	82.79	18.02	1.60	2.20	1.30	12.80	118.71	76.379065	84.720122
2008	75.89	18.49	1.60	2.20	1.30	12.80	112.28	68.117936	80.573076
2007	75.89	18.44	1.60	2.20	1.30	12.80	112.23	68.003072	80.668341
2006	73.14	18.44	1.60	2.20	0.50	12.80	108.68	63.864321	76.678742
2005	74.40	18.44	1.60	2.20	0.50	12.80	109.94	71.958970	81.181998
2004	64.44	17.64	1.60	2.20	0.50	9.60	95.98	58.181285	67.073290
2003	64.44	17.64	1.60	2.20	0.50	9.60	95.98	58.531749	67.275575
2002	65.61	17.64	1.60	2.20	1.10	9.60	97.75	64.654570	71.285910

Note: The Hilliard City School District consists of sixteen taxing Districts:

- Hilliard City School District - City of Hilliard (District #050)
- Hilliard City School District - City of Hilliard/Washington Township (District #052)
- Hilliard City School District - City of Hilliard/Brown Township (District #053)
- Hilliard City School District - Brown Township (District #120)
- Hilliard City School District - Brown Township/City of Columbus (District #125)(Effective Fiscal Year 2006)
- Hilliard City School District - Franklin Township (District #142)
- Hilliard City School District - Franklin Township/City of Columbus (District #145)
- Hilliard City School District - Norwich Township (District #200)
- Hilliard City School District - Norwich Township/City of Columbus (District #203)(Effective Fiscal Year 2004)
- Hilliard City School District - Prairie Township (District #241)
- Hilliard City School District - Prairie Township/City of Columbus (District #245)(Effective Fiscal Year 2004)
- Hilliard City School District - Washington Township (District #272)
- Hilliard City School District - City of Dublin/Washington Township (District #274)
- Hilliard City School District - Washington Township/City of Columbus (District #277)(Effective Fiscal Year 2004)
- Hilliard City School District - City of Columbus (District #560)
- Hilliard City School District - Union County - Washington Township of Franklin County

Source: Office of the County Auditor, Franklin County, Ohio

**HILLIARD CITY SCHOOL DISTRICT**  
**REAL PROPERTY TAX RATES - DIRECT AND OVERLAPPING (continued)**  
**Last Ten Years**  
**Brown Township (District #120)**  
**(Per \$1000 Assessed Value)**

<b>Collection Year</b>	<b>Hilliard City School District</b>	<b>Franklin County</b>	<b>Columbus Metropolitan Library</b>	<b>Tolles Vocational School</b>	<b>Township</b>	<b>Total Rate</b>	<b>Residential/Agriculture Effective Rate</b>	<b>Commercial/Industrial Effective Rate</b>
2011	82.95	18.07	2.80	1.30	12.80	117.92	78.620360	86.069233
2010	82.85	18.07	2.20	1.30	12.80	117.22	76.316101	83.981861
2009	82.79	18.02	2.20	1.30	12.80	117.11	74.779065	83.120122
2008	75.89	18.49	2.20	1.30	12.80	110.68	66.517936	78.973076
2007	75.89	18.44	2.20	1.30	12.80	110.63	66.403072	79.068341
2006	73.14	18.44	2.20	0.50	12.80	107.08	62.264321	75.078742
2005	74.40	18.44	2.20	0.50	12.80	108.34	70.358970	79.581998
2004	64.44	17.64	2.20	0.50	9.60	94.38	56.581285	65.473290
2003	64.44	17.64	2.20	0.50	9.60	94.38	56.931749	65.675575
2002	65.61	17.64	2.20	1.10	9.60	96.15	63.054570	69.685910

Note: The Hilliard City School District consists of sixteen taxing Districts:

- Hilliard City School District - City of Hilliard (District #050)
- Hilliard City School District - City of Hilliard/Washington Township (District #052)
- Hilliard City School District - City of Hilliard/Brown Township (District #053)
- Hilliard City School District - Brown Township (District #120)
- Hilliard City School District - Brown Township/City of Columbus (District #125)(Effective Fiscal Year 2006)
- Hilliard City School District - Franklin Township (District #142)
- Hilliard City School District - Franklin Township/City of Columbus (District #145)
- Hilliard City School District - Norwich Township (District #200)
- Hilliard City School District - Norwich Township/City of Columbus (District #203)(Effective Fiscal Year 2004)
- Hilliard City School District - Prairie Township (District #241)
- Hilliard City School District - Prairie Township/City of Columbus (District #245)(Effective Fiscal Year 2004)
- Hilliard City School District - Washington Township (District #272)
- Hilliard City School District - City of Dublin/Washington Township (District #274)
- Hilliard City School District - Washington Township/City of Columbus (District #277)(Effective Fiscal Year 2004)
- Hilliard City School District - City of Columbus (District #560)
- Hilliard City School District - Union County - Washington Township of Franklin County

Source: Office of the County Auditor, Franklin County, Ohio

**HILLIARD CITY SCHOOL DISTRICT**  
**REAL PROPERTY TAX RATES - DIRECT AND OVERLAPPING (continued)**  
**Last Ten Years**  
**Brown Township/City of Columbus (District #125)**  
**(Per \$1000 Assessed Value)**

Collection Year	Hilliard City School District	Franklin County	Columbus Metropolitan Library	Tolles Vocational School	City of Columbus	Township	Total Rate	Residential/Agriculture Effective Rate	Commercial/Industrial Effective Rate
2011	82.95	18.07	2.80	1.30	1.60	12.80	119.52	80.220360	87.669233
2010	82.85	18.07	2.20	1.30	1.60	12.80	118.82	77.916101	85.581861
2009	82.79	18.02	2.20	1.30	1.60	12.80	118.71	76.379065	84.720122
2008	75.89	18.49	2.20	1.30	1.60	12.80	112.28	68.117936	80.573076
2007	75.89	18.44	2.20	1.30	1.60	12.80	112.23	68.003072	80.668341
2006	73.14	18.44	2.20	0.50	1.60	12.80	108.68	63.864321	76.678742
2005	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2004	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2003	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2002	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Note: The Hilliard City School District consists of sixteen taxing Districts:  
Hilliard City School District - City of Hilliard (District #050)  
Hilliard City School District - City of Hilliard/Washington Township (District #052)  
Hilliard City School District - City of Hilliard/Brown Township (District #053)  
Hilliard City School District - Brown Township (District #120)  
Hilliard City School District - Brown Township/City of Columbus (District #125)(Effective Fiscal Year 2006)  
Hilliard City School District - Franklin Township (District #142)  
Hilliard City School District - Franklin Township/City of Columbus (District #145)  
Hilliard City School District - Norwich Township (District #200)  
Hilliard City School District - Norwich Township/City of Columbus (District #203)(Effective Fiscal Year 2004)  
Hilliard City School District - Prairie Township (District #241)  
Hilliard City School District - Prairie Township/City of Columbus (District #245)(Effective Fiscal Year 2004)  
Hilliard City School District - Washington Township (District #272)  
Hilliard City School District - City of Dublin/Washington Township (District #274)  
Hilliard City School District - Washington Township/City of Columbus (District #277)(Effective Fiscal Year 2004)  
Hilliard City School District - City of Columbus (District #560)  
Hilliard City School District - Union County - Washington Township of Franklin County

Source: Office of the County Auditor, Franklin County, Ohio

**HILLIARD CITY SCHOOL DISTRICT**  
**REAL PROPERTY TAX RATES - DIRECT AND OVERLAPPING (continued)**  
**Last Ten Years**  
**Franklin Township (District #142)**  
**(Per \$1000 Assessed Value)**

<b>Collection Year</b>	<b>Hilliard City School District</b>	<b>Franklin County</b>	<b>Columbus Metropolitan Library</b>	<b>Tolles Vocational School</b>	<b>Township</b>	<b>Total Rate</b>	<b>Residential/Agriculture Effective Rate</b>	<b>Commercial/Industrial Effective Rate</b>
2011	82.95	18.07	2.80	1.30	25.20	130.32	88.975915	103.330480
2010	82.85	18.07	2.20	1.30	25.20	129.62	86.598909	101.187631
2009	82.79	18.02	2.20	1.30	25.20	129.51	85.035329	99.829922
2008	75.89	18.49	2.20	1.30	21.31	119.19	72.745794	90.811766
2007	75.89	18.44	2.20	1.30	21.31	119.14	72.624060	91.016783
2006	73.14	18.44	2.20	0.50	18.05	112.33	65.066219	83.866516
2005	74.40	18.44	2.20	0.50	18.05	113.59	74.088339	86.560460
2004	64.44	17.64	2.20	0.50	13.05	97.83	58.410069	70.622720
2003	64.44	17.64	2.20	0.50	13.05	97.83	58.698682	69.933144
2002	65.61	17.64	2.20	1.10	13.05	99.60	64.818439	74.078042

Note: The Hilliard City School District consists of sixteen taxing Districts:

- Hilliard City School District - City of Hilliard (District #050)
- Hilliard City School District - City of Hilliard/Washington Township (District #052)
- Hilliard City School District - City of Hilliard/Brown Township (District #053)
- Hilliard City School District - Brown Township (District #120)
- Hilliard City School District - Brown Township/City of Columbus (District #125)(Effective Fiscal Year 2006)
- Hilliard City School District - Franklin Township (District #142)
- Hilliard City School District - Franklin Township/City of Columbus (District #145)
- Hilliard City School District - Norwich Township (District #200)
- Hilliard City School District - Norwich Township/City of Columbus (District #203)(Effective Fiscal Year 2004)
- Hilliard City School District - Prairie Township (District #241)
- Hilliard City School District - Prairie Township/City of Columbus (District #245)(Effective Fiscal Year 2004)
- Hilliard City School District - Washington Township (District #272)
- Hilliard City School District - City of Dublin/Washington Township (District #274)
- Hilliard City School District - Washington Township/City of Columbus (District #277)(Effective Fiscal Year 2004)
- Hilliard City School District - City of Columbus (District #560)
- Hilliard City School District - Union County - Washington Township of Franklin County

Source: Office of the County Auditor, Franklin County, Ohio

**HILLIARD CITY SCHOOL DISTRICT**  
**REAL PROPERTY TAX RATES - DIRECT AND OVERLAPPING (continued)**  
**Last Ten Years**  
**Norwich Township (District #200)**  
**(Per \$1000 Assessed Value)**

<b>Collection Year</b>	<b>Hilliard City School District</b>	<b>Franklin County</b>	<b>Columbus Metropolitan Library</b>	<b>Tolles Vocational School</b>	<b>Township</b>	<b>Total Rate</b>	<b>Residential/Agriculture Effective Rate</b>	<b>Commercial/Industrial Effective Rate</b>
2011	82.95	18.07	2.80	1.30	21.60	126.72	81.081383	91.167368
2010	82.85	18.07	2.20	1.30	21.60	126.02	78.777666	89.100766
2009	82.79	18.02	2.20	1.30	21.60	125.91	77.250959	88.223477
2008	75.89	18.49	2.20	1.30	21.60	119.48	68.877231	83.867230
2007	75.89	18.44	2.20	1.30	21.60	119.43	68.817795	83.957227
2006	73.14	18.44	2.20	0.50	21.60	115.88	64.560718	79.770976
2005	74.40	18.44	2.20	0.50	21.60	117.14	73.266356	82.591920
2004	64.44	17.64	2.20	0.50	21.60	106.38	62.630459	71.753972
2003	64.44	17.64	2.20	0.50	21.60	106.38	62.997289	71.913435
2002	65.61	17.64	2.20	1.10	18.80	105.35	66.706216	74.266145

Note: The Hilliard City School District consists of sixteen taxing Districts:

- Hilliard City School District - City of Hilliard (District #050)
- Hilliard City School District - City of Hilliard/Washington Township (District #052)
- Hilliard City School District - City of Hilliard/Brown Township (District #053)
- Hilliard City School District - Brown Township (District #120)
- Hilliard City School District - Brown Township/City of Columbus (District #125)(Effective Fiscal Year 2006)
- Hilliard City School District - Franklin Township (District #142)
- Hilliard City School District - Franklin Township/City of Columbus (District #145)
- Hilliard City School District - Norwich Township (District #200)
- Hilliard City School District - Norwich Township/City of Columbus (District #203)(Effective Fiscal Year 2004)
- Hilliard City School District - Prairie Township (District #241)
- Hilliard City School District - Prairie Township/City of Columbus (District #245)(Effective Fiscal Year 2004)
- Hilliard City School District - Washington Township (District #272)
- Hilliard City School District - City of Dublin/Washington Township (District #274)
- Hilliard City School District - Washington Township/City of Columbus (District #277)(Effective Fiscal Year 2004)
- Hilliard City School District - City of Columbus (District #560)
- Hilliard City School District - Union County - Washington Township of Franklin County

Source: Office of the County Auditor, Franklin County, Ohio

**HILLIARD CITY SCHOOL DISTRICT**  
**REAL PROPERTY TAX RATES - DIRECT AND OVERLAPPING (continued)**  
**Last Ten Years**  
**Norwich Township/City of Columbus (District #203)**  
**(Per \$1000 Assessed Value)**

Collection Year	Hilliard City School District	Franklin County	Columbus Metropolitan Library	Tolles Vocational School	City of Columbus	Township	Total Rate	Residential/Agriculture Effective Rate	Commercial/Industrial Effective Rate
2011	82.95	18.07	2.80	1.30	1.60	17.60	124.32	80.153203	89.968038
2010	82.85	18.07	2.20	1.30	1.60	17.60	123.62	77.853856	87.901436
2009	82.79	18.02	2.20	1.30	1.60	17.60	123.51	76.328126	87.024174
2008	75.89	18.49	2.20	1.30	1.60	17.60	117.08	67.950147	82.603159
2007	75.89	18.44	2.20	1.30	1.60	17.60	117.03	67.890845	82.693156
2006	73.14	18.44	2.20	0.50	1.60	17.60	113.48	63.635059	78.507879
2005	74.40	18.44	2.20	0.50	1.60	17.60	114.74	71.984877	81.272255
2004	64.44	17.64	2.20	0.50	1.60	17.60	103.98	61.376859	70.434307
2003	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2002	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Note: The Hilliard City School District consists of sixteen taxing Districts:

- Hilliard City School District - City of Hilliard (District #050)
- Hilliard City School District - City of Hilliard/Washington Township (District #052)
- Hilliard City School District - City of Hilliard/Brown Township (District #053)
- Hilliard City School District - Brown Township (District #120)
- Hilliard City School District - Brown Township/City of Columbus (District #125)(Effective Fiscal Year 2006)
- Hilliard City School District - Franklin Township (District #142)
- Hilliard City School District - Franklin Township/City of Columbus (District #145)
- Hilliard City School District - Norwich Township (District #200)
- Hilliard City School District - Norwich Township/City of Columbus (District #203)(Effective Fiscal Year 2004)
- Hilliard City School District - Prairie Township (District #241)
- Hilliard City School District - Prairie Township/City of Columbus (District #245)(Effective Fiscal Year 2004)
- Hilliard City School District - Washington Township (District #272)
- Hilliard City School District - City of Dublin/Washington Township (District #274)
- Hilliard City School District - Washington Township/City of Columbus (District #277)(Effective Fiscal Year 2004)
- Hilliard City School District - City of Columbus (District #560)
- Hilliard City School District - Union County - Washington Township of Franklin County

Source: Office of the County Auditor, Franklin County, Ohio

**HILLIARD CITY SCHOOL DISTRICT**  
**REAL PROPERTY TAX RATES - DIRECT AND OVERLAPPING (continued)**  
**Last Ten Years**  
**Prairie Township (District #241)**  
**(Per \$1000 Assessed Value)**

<b>Collection Year</b>	<b>Hilliard City School District</b>	<b>Franklin County</b>	<b>Columbus Metropolitan Library</b>	<b>Tolles Vocational School</b>	<b>Township</b>	<b>Total Rate</b>	<b>Residential/Agriculture Effective Rate</b>	<b>Commercial/Industrial Effective Rate</b>
2011	82.95	18.07	2.80	1.30	18.20	123.32	86.659200	95.113585
2010	82.85	18.07	2.20	1.30	18.20	122.62	80.652933	91.008591
2009	82.79	18.02	2.20	1.30	18.20	122.51	79.101049	90.393069
2008	75.89	18.49	2.20	1.30	18.20	116.08	70.722955	85.558470
2007	75.89	18.44	2.20	1.30	18.20	116.03	70.538196	85.615721
2006	73.14	18.44	2.20	0.50	18.20	112.48	66.232660	81.678438
2005	74.40	18.44	2.20	0.50	14.20	109.74	71.290266	81.540384
2004	64.44	17.64	2.20	0.50	14.20	98.98	60.630383	70.771147
2003	64.44	17.64	2.20	0.50	14.20	98.98	60.947423	71.002727
2002	65.61	17.64	2.20	1.10	14.20	100.75	67.250562	75.460507

Note: The Hilliard City School District consists of sixteen taxing Districts:

- Hilliard City School District - City of Hilliard (District #050)
- Hilliard City School District - City of Hilliard/Washington Township (District #052)
- Hilliard City School District - City of Hilliard/Brown Township (District #053)
- Hilliard City School District - Brown Township (District #120)
- Hilliard City School District - Brown Township/City of Columbus (District #125)(Effective Fiscal Year 2006)
- Hilliard City School District - Franklin Township (District #142)
- Hilliard City School District - Franklin Township/City of Columbus (District #145)
- Hilliard City School District - Norwich Township (District #200)
- Hilliard City School District - Norwich Township/City of Columbus (District #203)(Effective Fiscal Year 2004)
- Hilliard City School District - Prairie Township (District #241)
- Hilliard City School District - Prairie Township/City of Columbus (District #245)(Effective Fiscal Year 2004)
- Hilliard City School District - Washington Township (District #272)
- Hilliard City School District - City of Dublin/Washington Township (District #274)
- Hilliard City School District - Washington Township/City of Columbus (District #277)(Effective Fiscal Year 2004)
- Hilliard City School District - City of Columbus (District #560)
- Hilliard City School District - Union County - Washington Township of Franklin County

Source: Office of the County Auditor, Franklin County, Ohio

**HILLIARD CITY SCHOOL DISTRICT**  
**REAL PROPERTY TAX RATES - DIRECT AND OVERLAPPING (continued)**  
**Last Ten Years**  
**Prairie Township/City Of Columbus (District #245)**  
**(Per \$1000 Assessed Value)**

Collection Year	Hilliard City School District	Franklin County	Columbus Metropolitan Library	Tolles Vocational School	City of Columbus	Township	Total Rate	Residential/Agriculture Effective Rate	Commercial/Industrial Effective Rate
2011	82.95	18.07	2.80	1.30	1.60	18.20	124.92	88.259200	96.713585
2010	82.85	18.07	2.20	1.30	1.60	18.20	124.22	82.252933	92.608591
2009	82.79	18.02	2.20	1.30	1.60	18.20	124.11	80.701049	91.993069
2008	75.89	18.49	2.20	1.30	1.60	18.20	117.68	72.322955	87.158470
2007	75.89	18.44	2.20	1.30	1.60	18.20	117.63	72.138196	87.215721
2006	73.14	18.44	2.20	0.50	1.60	18.20	114.08	67.832660	83.278438
2005	74.40	18.44	2.20	0.50	1.60	14.20	111.34	72.890266	83.140384
2004	64.44	17.64	2.20	0.50	1.60	14.20	100.58	62.230383	72.371147
2003	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2002	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Note: The Hilliard City School District consists of sixteen taxing Districts:

- Hilliard City School District - City of Hilliard (District #050)
- Hilliard City School District - City of Hilliard/Washington Township (District #052)
- Hilliard City School District - City of Hilliard/Brown Township (District #053)
- Hilliard City School District - Brown Township (District #120)
- Hilliard City School District - Brown Township/City of Columbus (District #125)(Effective Fiscal Year 2006)
- Hilliard City School District - Franklin Township (District #142)
- Hilliard City School District - Franklin Township/City of Columbus (District #145)
- Hilliard City School District - Norwich Township (District #200)
- Hilliard City School District - Norwich Township/City of Columbus (District #203)(Effective Fiscal Year 2004)
- Hilliard City School District - Prairie Township (District #241)
- Hilliard City School District - Prairie Township/City of Columbus (District #245)(Effective Fiscal Year 2004)
- Hilliard City School District - Washington Township (District #272)
- Hilliard City School District - City of Dublin/Washington Township (District #274)
- Hilliard City School District - Washington Township/City of Columbus (District #277)(Effective Fiscal Year 2004)
- Hilliard City School District - City of Columbus (District #560)
- Hilliard City School District - Union County - Washington Township of Franklin County

Source: Office of the County Auditor, Franklin County, Ohio

**HILLIARD CITY SCHOOL DISTRICT**  
**REAL PROPERTY TAX RATES - DIRECT AND OVERLAPPING (continued)**  
**Last Ten Years**  
**Washington Township (District #272)**  
**(Per \$1000 Assessed Value)**

<b>Collection Year</b>	<b>Hilliard City School District</b>	<b>Franklin County</b>	<b>Columbus Metropolitan Library</b>	<b>Tolles Vocational School</b>	<b>Township</b>	<b>Total Rate</b>	<b>Residential/Agriculture Effective Rate</b>	<b>Commercial/Industrial Effective Rate</b>
2011	82.95	18.07	2.80	1.30	15.45	120.57	80.110299	88.728409
2010	82.85	18.07	2.20	1.30	14.48	118.90	75.697381	85.191440
2009	82.79	18.02	2.20	1.30	14.48	118.79	74.189735	84.381167
2008	75.89	18.49	2.20	1.30	14.47	112.35	65.724364	79.912312
2007	75.89	18.44	2.20	1.30	19.95	117.78	67.817416	82.257314
2006	73.14	18.44	2.20	0.50	19.99	114.27	63.671523	78.064243
2005	74.40	18.44	2.20	0.50	19.99	115.53	71.448881	80.168667
2004	64.44	17.64	2.20	0.50	20.00	104.78	60.858383	69.058932
2003	64.44	17.64	2.20	0.50	20.00	104.78	61.235945	69.287395
2002	65.61	17.64	2.20	1.10	20.00	106.55	67.876987	74.314228

Note: The Hilliard City School District consists of sixteen taxing Districts:

- Hilliard City School District - City of Hilliard (District #050)
- Hilliard City School District - City of Hilliard/Washington Township (District #052)
- Hilliard City School District - City of Hilliard/Brown Township (District #053)
- Hilliard City School District - Brown Township (District #120)
- Hilliard City School District - Brown Township/City of Columbus (District #125)(Effective Fiscal Year 2006)
- Hilliard City School District - Franklin Township (District #142)
- Hilliard City School District - Franklin Township/City of Columbus (District #145)
- Hilliard City School District - Norwich Township (District #200)
- Hilliard City School District - Norwich Township/City of Columbus (District #203)(Effective Fiscal Year 2004)
- Hilliard City School District - Prairie Township (District #241)
- Hilliard City School District - Prairie Township/City of Columbus (District #245)(Effective Fiscal Year 2004)
- Hilliard City School District - Washington Township (District #272)
- Hilliard City School District - City of Dublin/Washington Township (District #274)
- Hilliard City School District - Washington Township/City of Columbus (District #277)(Effective Fiscal Year 2004)
- Hilliard City School District - City of Columbus (District #560)
- Hilliard City School District - Union County - Washington Township of Franklin County

Source: Office of the County Auditor, Franklin County, Ohio

**HILLIARD CITY SCHOOL DISTRICT**  
**REAL PROPERTY TAX RATES - DIRECT AND OVERLAPPING (continued)**  
**Last Ten Years**  
**City of Dublin/Washington Township (District #274)**  
**(Per \$1000 Assessed Value)**

<b>Collection Year</b>	<b>Hilliard City School District</b>	<b>Franklin County</b>	<b>City of Dublin</b>	<b>Columbus Metropolitan Library</b>	<b>Tolles Vocational School</b>	<b>Township</b>	<b>Total Rate</b>	<b>Residential/Agriculture Effective Rate</b>	<b>Commercial/Industrial Effective Rate</b>
2011	82.95	18.07	2.95	2.80	1.30	15.45	123.52	82.055713	90.784679
2010	82.85	18.07	2.95	2.20	1.30	14.48	121.85	77.641915	87.243994
2009	82.79	18.02	2.95	2.20	1.30	14.48	121.74	76.134859	86.435727
2008	75.89	18.49	2.95	2.20	1.30	14.47	115.30	67.667841	81.984880
2007	75.89	18.44	2.95	2.20	1.30	14.45	115.23	67.667894	81.932568
2006	73.14	18.44	2.95	2.20	0.50	14.49	111.72	63.518029	77.727021
2005	74.40	18.44	2.96	2.20	0.50	14.49	112.99	71.167107	79.746566
2004	64.44	17.64	2.96	2.20	0.50	14.50	102.24	60.567932	68.628725
2003	64.44	17.64	2.97	2.20	0.50	14.50	102.25	60.934732	68.848585
2002	65.61	17.64	2.97	2.20	1.10	14.50	104.02	67.198544	73.576695

Note: The Hilliard City School District consists of sixteen taxing Districts:

- Hilliard City School District - City of Hilliard (District #050)
- Hilliard City School District - City of Hilliard/Washington Township (District #052)
- Hilliard City School District - City of Hilliard/Brown Township (District #053)
- Hilliard City School District - Brown Township (District #120)
- Hilliard City School District - Brown Township/City of Columbus (District #125)(Effective Fiscal Year 2006)
- Hilliard City School District - Franklin Township (District #142)
- Hilliard City School District - Franklin Township/City of Columbus (District #145)
- Hilliard City School District - Norwich Township (District #200)
- Hilliard City School District - Norwich Township/City of Columbus (District #203)(Effective Fiscal Year 2004)
- Hilliard City School District - Prairie Township (District #241)
- Hilliard City School District - Prairie Township/City of Columbus (District #245)(Effective Fiscal Year 2004)
- Hilliard City School District - Washington Township (District #272)
- Hilliard City School District - City of Dublin/Washington Township (District #274)
- Hilliard City School District - Washington Township/City of Columbus (District #277)(Effective Fiscal Year 2004)
- Hilliard City School District - City of Columbus (District #560)
- Hilliard City School District - Union County - Washington Township of Franklin County

Source: Office of the County Auditor, Franklin County, Ohio

**HILLIARD CITY SCHOOL DISTRICT**  
**REAL PROPERTY TAX RATES - DIRECT AND OVERLAPPING (continued)**  
**Last Ten Years**  
**City of Columbus/Washington Township (District #277)**  
**(Per \$1000 Assessed Value)**

Collection Year	Hilliard City School District	Franklin County	City of Columbus	Columbus Metropolitan Library	Tolles Vocational School	Township	Total Rate	Residential/Agriculture Effective Rate	Commercial/Industrial Effective Rate
2011	82.95	18.07	1.60	2.80	1.30	16.55	123.27	82.810299	91.428409
2010	82.85	18.07	1.60	2.20	1.30	15.58	121.60	78.397381	87.891440
2009	82.79	18.02	1.60	2.20	1.30	15.58	121.49	76.889735	87.081167
2008	75.89	18.49	1.60	2.20	1.30	15.57	115.05	68.424364	82.612312
2007	75.89	18.44	1.60	2.20	1.30	15.55	114.98	68.421732	82.564991
2006	73.14	18.44	1.60	2.20	0.50	15.59	111.47	64.269837	78.364360
2005	74.40	18.44	1.60	2.20	0.50	15.59	112.73	71.876472	80.364983
2004	64.44	17.64	1.60	2.20	0.50	15.60	101.98	61.275479	69.255248
2003	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2002	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Note: The Hilliard City School District consists of sixteen taxing Districts:

- Hilliard City School District - City of Hilliard (District #050)
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- Hilliard City School District - City of Hilliard/Brown Township (District #053)
- Hilliard City School District - Brown Township (District #120)
- Hilliard City School District - Brown Township/City of Columbus (District #125)(Effective Fiscal Year 2006)
- Hilliard City School District - Franklin Township (District #142)
- Hilliard City School District - Franklin Township/City of Columbus (District #145)
- Hilliard City School District - Norwich Township (District #200)
- Hilliard City School District - Norwich Township/City of Columbus (District #203)(Effective Fiscal Year 2004)
- Hilliard City School District - Prairie Township (District #241)
- Hilliard City School District - Prairie Township/City of Columbus (District #245)(Effective Fiscal Year 2004)
- Hilliard City School District - Washington Township (District #272)
- Hilliard City School District - City of Dublin/Washington Township (District #274)
- Hilliard City School District - Washington Township/City of Columbus (District #277)(Effective Fiscal Year 2004)
- Hilliard City School District - City of Columbus (District #560)
- Hilliard City School District - Union County - Washington Township of Franklin County

Source: Office of the County Auditor, Franklin County, Ohio

**HILLIARD CITY SCHOOL DISTRICT**  
**REAL PROPERTY TAX RATES - DIRECT AND OVERLAPPING (continued)**  
**Last Ten Years**  
**City of Columbus (District #560)**  
**(Per \$1000 Assessed Value)**

<b>Collection Year</b>	<b>Hilliard City School District</b>	<b>Franklin County</b>	<b>City of Columbus</b>	<b>Columbus Metropolitan Library</b>	<b>Tolles Vocational School</b>	<b>Total Rate</b>	<b>Residential/Agriculture Effective Rate</b>	<b>Commercial/Industrial Effective Rate</b>
2011	82.95	18.07	3.14	2.80	1.30	108.26	73.148730	81.309953
2010	82.85	18.07	3.14	2.20	1.30	107.56	70.868421	79.222581
2009	82.79	18.02	3.14	2.20	1.30	107.45	69.339779	78.360842
2008	75.89	18.49	3.14	2.20	1.30	101.02	60.946338	73.376310
2007	75.89	18.44	3.14	2.20	1.30	100.97	60.839816	73.471575
2006	73.14	18.44	3.14	2.20	0.50	97.42	56.561822	69.368294
2005	74.40	18.44	3.14	2.20	0.50	98.68	63.947554	71.752198
2004	64.44	17.64	3.14	2.20	0.50	87.92	53.275333	60.843490
2003	64.44	17.64	3.14	2.20	0.50	87.92	53.568197	61.045775
2002	65.61	17.64	3.14	2.20	1.10	89.69	58.780618	65.056110
2001	65.61	17.64	3.14	2.20	1.10	89.69	59.136726	65.492565

Note: The Hilliard City School District consists of sixteen taxing Districts:

- Hilliard City School District - City of Hilliard (District #050)
- Hilliard City School District - City of Hilliard/Washington Township (District #052)
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- Hilliard City School District - Brown Township (District #120)
- Hilliard City School District - Brown Township/City of Columbus (District #125)(Effective Fiscal Year 2006)
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- Hilliard City School District - Franklin Township/City of Columbus (District #145)
- Hilliard City School District - Norwich Township (District #200)
- Hilliard City School District - Norwich Township/City of Columbus (District #203)(Effective Fiscal Year 2004)
- Hilliard City School District - Prairie Township (District #241)
- Hilliard City School District - Prairie Township/City of Columbus (District #245)(Effective Fiscal Year 2004)
- Hilliard City School District - Washington Township (District #272)
- Hilliard City School District - City of Dublin/Washington Township (District #274)
- Hilliard City School District - Washington Township/City of Columbus (District #277)(Effective Fiscal Year 2004)
- Hilliard City School District - City of Columbus (District #560)
- Hilliard City School District - Union County - Washington Township of Franklin County

Source: Office of the County Auditor, Franklin County, Ohio

**HILLIARD CITY SCHOOL DISTRICT**  
**REAL PROPERTY TAX RATES - DIRECT AND OVERLAPPING (continued)**  
**Last Ten Years**  
**Union County - Washington Township of Franklin County**  
**(Per \$1000 Assessed Value)**

<b>Collection Year</b>	<b>Hilliard City School District</b>	<b>Union County</b>	<b>City of Dublin</b>	<b>Vocational School</b>	<b>Township</b>	<b>Total Rate</b>	<b>Residential/ Agriculture Effective Rate</b>	<b>Commercial/ Industrial Effective Rate</b>
2011	82.95	10.85	2.95	1.30	15.35	113.40	71.609400	79.829900
2010	82.85	10.85	2.95	1.30	14.38	112.33	69.509600	79.013900
2009	82.79	10.85	2.95	1.30	14.38	112.27	69.320900	77.992600
2008	75.89	10.85	2.95	1.30	14.37	105.36	62.173900	73.894000
2007	75.89	10.60	2.95	1.30	14.35	105.09	62.781200	73.894700
2006	73.14	10.60	2.95	0.50	14.39	101.58	59.595800	70.177900
2005	74.40	10.60	2.96	0.50	14.39	102.85	65.468300	71.738700
2004	64.44	10.60	2.96	0.50	14.40	92.90	55.391600	62.190300
2003	64.44	10.60	2.97	0.50	14.40	92.91	55.715400	62.470000
2002	65.61	10.60	2.97	1.10	14.40	94.68	61.478580	66.925823

Note: The Hilliard City School District consists of sixteen taxing Districts:

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- Hilliard City School District - City of Dublin/Washington Township (District #274)
- Hilliard City School District - Washington Township/City of Columbus (District #277)(Effective Fiscal Year 2004)
- Hilliard City School District - City of Columbus (District #560)
- Hilliard City School District - Union County - Washington Township of Franklin County

Source: Office of the County Auditor, Union County, Ohio

Hilliard City School District  
Principal Taxpayers  
June 30, 2011 and June 30, 2002

June 30, 2011		
	Total Assessed Valuation	% of Total Assessed Valuation
<b>Public Utilities</b>		
1 . Columbus Southern Power Company	\$45,541,950	1.88%
<b>Real Estate</b>		
1 . RPH Industrial LLC	8,518,640	0.35%
2 . Westpointe Plaza LP	8,472,240	0.35%
3 . Boehringer Ingelheim	7,432,850	0.31%
4 . G&I VI Heritage Green LLC	7,234,150	0.30%
5 . Avalon Oaks LLC	7,120,580	0.29%
6 . Columbus Campus LLC	7,013,410	0.29%
7 . DDRM Hilliard Rome LLC	5,989,200	0.25%
8 . JAL Realty Co	5,856,990	0.24%
9 . Tanglewood Park LLC	5,647,280	0.23%
10 . Firstcal Industrial 2	5,329,030	0.22%
<b>Tangible Personal Property *</b>		
1 . Cincinnati SMSA Ltd Partnership	1,343,820	0.06%
2 . Ohio Bell Telephone Company	712,520	0.03%
3 . New Cingular Wireless PCS LLC	201,690	0.01%
4 . New Par	185,770	0.01%
5 . Time Warner Telecom of Ohio LLC	82,830	0.00%
6 . Qwest Communications Corp.	43,460	0.00%
7 . Sprintcom, Inc	25,450	0.00%
8 . TWC Digital Phone LLC	19,220	0.00%
9 . Sprint Nextel Corp	17,220	0.00%
10 . T Mobile Central LLC	10,010	0.00%
ALL OTHERS	2,305,508,590	95.18%
<b>TOTAL ASSESSED VALUATION</b>	<b>\$2,422,306,900</b>	<b>100.00%</b>

June 30, 2002		
	Total Assessed Valuation	% of Total Assessed Valuation
<b>Public Utilities</b>		
1 . Columbus Southern Power Company	\$28,775,210	1.61%
2 . Ohio Bell Telephone Company	7,639,050	0.43%
3 . Columbia Gas of Ohio	3,427,420	0.19%
4 . CSX Transportation Inc	4,636,150	0.26%
<b>Real Estate</b>		
1 . Keystone-Ohio Property Holding Co.	9,248,140	0.52%
2 . Sfers Real Estate Corp	7,682,510	0.43%
3 . JAL Realty Co.	6,807,010	0.38%
4 . One Mill LLC	6,650,010	0.37%
5 . Westbelt Industrial LLC	6,335,020	0.35%
6 . Millington Investment Co	6,335,010	0.35%
7 . United Dominion Realty	6,300,000	0.35%
8 . Market Village Investment	5,915,010	0.33%
9 . Westpointe Plaza LP	5,602,250	0.31%
10 . Fairfield Quarry LP	5,250,000	0.29%
<b>Tangible Personal Property</b>		
1 . Roxane Laboratories Inc,	29,197,550	1.64%
2 . Uunet Technologies Inc	17,539,760	0.98%
3 . Stanley Works	6,829,480	0.38%
4 . ISP Fine Chemicals, Inc	6,098,690	0.34%
5 . Dana Corporation	5,972,830	0.33%
6 . Ball Metal Food Container Corp.	4,998,780	0.28%
7 . Pactiv Corp	3,988,800	0.22%
8 . Sig Combibloc Inc.	3,916,460	0.22%
9 . Parker Hannifin Corporation	3,485,390	0.20%
10 . Simpson Strong-Tie Company Inc	2,967,960	0.17%
ALL OTHERS	1,589,584,275	89.04%
<b>TOTAL ASSESSED VALUATION</b>	<b>\$1,785,182,765</b>	<b>100.00%</b>

Source : Franklin County Auditor's Office

Assessed Values are for the valuation year of 2010 and 2001 respectively

\* House Bill 66 (the State's biennial budget) begun the phase out of Tangible Personal Property Tax (TPP) in FY 2006, which will continue over three years.  
The rate decreased by 6.25% to 18.75% in 2006 and by an additional 6.25% to 12.5% in 2007. The rate will continued to decrease by 6.25% in 2008 and will reach 0 in 2009.  
Personal property values are for reference only due to the phase out of personal property tax

**HILLIARD CITY SCHOOL DISTRICT  
PROPERTY TAX LEVIES AND COLLECTIONS  
Last Ten Years**

<b>Collection Year</b>	<b>Total Tax Levy</b>	<b>Current Tax Collections</b>	<b>Percent of Levy Collected</b>	<b>Delinquent Tax Collections</b>	<b>Total Tax Collections</b>	<b>Total Tax Collections to Tax Levy</b>	<b>Outstanding Delinquent Taxes</b>	<b>Percent of Delinquent Taxes to Tax Levy</b>
2011	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
2010	\$ 126,703,268	\$ 124,125,387	97.97	\$ 3,540,962	\$ 127,666,349	100.76	\$ 5,805,557	4.58
2009	124,514,778	119,664,873	96.10	5,122,995	124,787,868	100.22	6,418,931	5.16
2008	111,243,843	103,764,036	93.28	3,255,436	107,019,472	96.20	8,361,722	7.52
2007	112,228,154	108,234,517	96.44	2,874,305	111,108,822	99.00	7,418,844	6.61
2006	106,099,774	102,960,210	97.04	3,081,982	106,042,192	99.95	7,444,671	7.02
2005	105,716,738	105,135,147	99.45	2,195,359	107,330,506	101.53	4,972,651	4.70
2004	82,815,737	79,354,096	95.82	5,184,243	84,538,339	102.08	3,854,253	4.65
2003	81,365,322	81,773,234	100.50	2,505,364	84,278,598	103.58	7,451,654	9.16
2002	83,014,896	77,249,924	93.06	4,171,222	81,421,146	98.08	7,148,374	8.61

Note: The information above is for real estate, public utilities and tangible personal property collections and levies.

n/a - The information was not available at the time of this document's preparation.

Source: Office of the County Auditor, Franklin County, Ohio

**Hilliard City School District**  
**Ratios of Outstanding Debt by Type**  
**Last Ten Fiscal Years**

Governmental Activities						
Year	(a) Net Bonded Debt	(b) Capital Leases	Total Primary Government	(c) Percentage of Personal Income	(c) Per Capita	(c) Per Enrollment
2011	\$ 171,854,719	\$ 7,840	\$ 171,862,559	7.29%	2,076	10,992
2010	172,755,211	37,401	172,792,612	7.74%	2,207	11,157
2009	168,227,337	193,626	168,420,963	7.62%	2,173	11,102
2008	174,978,838	337,148	175,315,986	7.95%	2,264	11,572
2007	167,250,752	473,191	167,723,943	7.67%	2,186	11,160
2006	174,137,250	500,898	174,638,148	8.08%	2,301	11,759
2005	115,876,533	630,548	116,507,081	4.38%	1,249	8,010
2004	116,475,524	317,050	116,792,574	4.39%	1,252	8,213
2003	125,657,276	430,224	126,087,500	4.83%	1,377	9,282
2002	131,925,553	393,774	132,319,327	5.32%	1,517	9,922

Sources :

- (a) See schedule "Ratios of Net General Bonded Debt Outstanding" for net bonded debt information
- (b) See notes to the financial statements regarding the District's capital leases payable
- (c) See Schedule "Demographic and Economic Statistics, Last Ten Years" for personal income, population and enrollment information

**Hilliard City School District**  
**Ratios of Net General Bonded Debt Outstanding**  
**Last Ten Fiscal Years**

<u>Year</u>	<u>(a) Assessed Value</u>	<u>(b) Gross Bonded Debt</u>	<u>(c) Less Debt Service</u>	<u>Net Bonded Debt</u>	<u>% of Net Bonded Debt to Assessed Valuation</u>	<u>(d) Net Bonded Debt Per Capita</u>	<u>(d) Net Bonded Debt Per Enrollment</u>
2011	\$ 2,422,306,900	\$ 189,699,924	\$ 17,845,205	\$ 171,854,719	7.09%	2,076	10,992
2010	2,423,284,558	192,334,849	19,579,638	172,755,211	7.13%	2,206	11,155
2009	2,391,070,482	180,071,136	11,843,799	168,227,337	7.04%	2,170	11,089
2008	2,376,469,283	186,394,572	11,415,734	174,978,838	7.36%	2,260	11,550
2007	2,402,229,184	181,152,798	13,902,046	167,250,752	6.96%	2,180	11,129
2006	2,372,688,996	187,592,566	13,455,316	174,137,250	7.34%	2,295	11,726
2005	2,127,379,506	127,158,923	11,282,390	115,876,533	5.45%	1,539	7,966
2004	2,111,101,167	125,655,499	9,179,975	116,475,524	5.52%	1,569	8,191
2003	2,047,541,919	132,025,500	6,368,224	125,657,276	6.14%	1,732	9,250
2002	1,785,182,765	138,815,500	6,889,947	131,925,553	7.39%	1,862	9,892

Sources :

- (a) County Auditor
- (b) General Obligation debt outstanding end of fiscal year. School District Records
- (c) Balance of General Obligation Bond Retirement fund at end of fiscal year
- (d) See Schedule "Demographic and Economic Statistics, Last Ten Years" for population and enrollment information

**Hilliard City School District  
 Computation of Direct and Overlapping General Obligation Bonded Debt  
 as of June 30, 2011**

Governmental Unit	Gross Debt Outstanding	Percent Applicable to School Dist.	Amount Applicable to Hilliard City School District
Hilliard City School District	\$ 189,699,924	100.000%	\$189,699,924
Tolles Career & Technical Center	4,820,000	36.840%	1,775,688
Franklin County	252,220,000	8.650%	21,817,030
Union County	23,755,000	0.010%	2,376
City of Columbus	1,127,282,992	6.660%	75,077,047
City of Dublin	51,205,000	8.890%	4,552,125
City of Hilliard	41,055,000	99.740%	40,948,257
Washington Township	1,874,999	9.720%	182,250
Solid Waste Authority of Central Ohio	<u>92,005,000</u>	8.300%	<u>7,636,415</u>
Total Direct	189,699,924		189,699,924
Total Overlapping	<u>1,594,217,991</u>		<u>151,991,188</u>
Total Direct and Overlapping	<u>\$ 1,783,917,915</u>		<u>\$341,691,112</u>

Note: Percent applicable to Hilliard City School District calculated using assessed valuation of the School District area value contained within the noted governmental unit divided by assessed valuation of the governmental unit.

Overlapping governments with no outstanding debt are not reflected.

Source: Ohio Municipal Advisory Council

Hilliard City School District  
Legal Debt Margin Informator  
Last Ten Years

	2011	2010 *	2009	2008	2007	2006	2005	2004	2003	2002
Assessed Valuation	2,422,306,900	2,423,284,558	2,391,070,482	2,376,469,283	2,402,229,184	2,372,688,996	2,127,379,506	2,111,101,167	2,047,541,919	1,785,182,765
Voted Debt Limit - 9% of Assessed Valuation	218,007,621	218,095,610	215,196,343	213,882,235	216,200,627	213,542,010	191,464,166	189,999,105	184,278,773	160,666,449
Net Indebtedness (a)	144,672,817	147,337,787	168,227,337	174,878,838	167,250,752	174,137,250	115,876,533	116,476,524	125,657,276	131,925,553
Less Exempted Debt (b)	(6,605,000)	(7,635,000)	(640,000)	(860,000)	(1,280,000)	(1,600,000)	-	-	-	-
Net Voted Indebtedness	138,067,817	139,702,787	167,587,337	174,018,838	165,970,752	172,537,250	115,876,533	116,476,524	125,657,276	131,925,553
Legal Debt Margin	79,939,804	78,392,823	47,609,006	39,863,387	50,229,875	41,004,760	75,587,623	73,523,581	58,621,497	28,740,896
Total Net Debt Applicable to the Limit as a percentage of the Debt Limit	63%	64%	78%	81%	77%	81%	61%	61%	68%	82%
Unvoted Debt Limit - 1% of Assessed Valuation (General Limitation)	24,223,069	24,232,846	23,910,705	23,764,683	24,022,292	23,726,890	21,273,795	21,111,012	20,475,419	17,851,828
Unvoted Net Indebtedness	5,000,000	320,000	-	-	-	-	-	-	-	-
Legal Debt Margin	19,223,069	23,912,846	23,910,705	23,764,683	24,022,292	23,726,890	21,273,795	21,111,012	20,475,419	17,851,828
Total Net Debt Applicable to the Limit as a percentage of the Debt Limit	21%	1%	0%	0%	0%	0%	0%	0%	0%	0%
Unvoted Debt Limit - 9/10 of 1% of Assessed Valuation (energy conservation limit)	21,800,762	21,809,561	21,519,634	21,388,224	21,620,063	21,354,201	19,146,416	18,999,911	18,427,877	16,066,645
Unvoted Net Indebtedness	5,000,000	320,000	640,000	960,000	1,280,000	1,600,000	-	-	-	-
Legal Debt Margin	16,800,762	21,489,561	20,879,634	20,428,224	20,340,063	19,754,201	19,146,416	18,999,911	18,427,877	16,066,645
Total Net Debt Applicable to the Limit as a percentage of the Debt Limit	23%	1%	3%	4%	6%	7%	0%	0%	0%	0%

Note: Ohio Bond Law sets a limit of 9% for voted debt and 1/10 of 1% for unvoted debt exclusive of certain exemptions and exceptions.

\* - Calculation updated for FY2010 to exclude GAAP basis information

(a) - See schedule of Ratios of Net General Bonded Debt Outstanding through 2009.

(b) - Exempt debt of District is for tax anticipation notes issued under 133.04(B)

Sources: Franklin County Auditor and Bond Counsel

**Hilliard City School District  
Demographic and Economic Statistics  
Last Ten Years**

Year	(a) Estimated Population	(b) Per Capita Income	Personal Income	(c) Unemployment Rate *	(b) % of Population 25 Years and Older with Bachelor's Degree or Higher	(d) Enrollment Membership
2011	82,776	28,496	2,358,784,896	8.20%	46.10%	15,635
2010	78,297	28,496	2,231,151,312	9.20%	46.10%	15,487
2009	77,520	28,496	2,209,009,920	9.00%	46.10%	15,170
2008	77,426	28,496	2,206,331,296	5.70%	46.10%	15,150
2007	76,731	28,496	2,186,526,576	5.30%	46.10%	15,029
2006	75,893	28,496	2,162,646,928	5.10%	46.10%	14,851
2005	75,313	28,496	2,146,119,248	5.60%	46.10%	14,546
2004	74,254	28,496	2,115,941,984	5.80%	46.10%	14,220
2003	72,540	28,496	2,067,099,840	6.10%	46.10%	13,584
2002	70,852	28,496	2,018,998,592	5.50%	46.10%	13,336

Sources :

(a) Population for the District is estimated based on estimates from Mid-Ohio Regional Planning Commission

(b) US Census Bureau 2000 Census Demographic Profiles for the City of Hilliard

(c) June Data of Ohio Department of Jobs and Family Services

\* Specific employment figures for the Hilliard City School District area are not available.  
Unemployment figures presented are for Franklin County.

(d) Educational Management Information System

**Hilliard City School District  
Principal Employers  
Current Year and Ten Years Ago**

2011		
Employer	Employees	Type of Business
Hilliard City Schools	1,716	Public School District
Boehringer Ingelheim Roaxane Inc.	932	Pharmaceuticals
United Parcel Service Inc.	903	Package Delivery Service
Echosphere LLC	565	Dish Network
BMW Financial Services	489	Automotive Financing
Verizon Business Network	417	Telecommunication Services
Redemtech, Inc.	411	Technology Recovery, Recycling & Disposition
Micro Center, Inc.	336	Distributor/Wholesaler Computer Equipment
Advance Drainage Systems	262	Drainage
RE Rich Family Holding Corp	<u>262</u>	Food Products
	<u><u>6,293</u></u>	

2002		
Employer	Employees	Type of Business
Hilliard City Schools	2,734	Public School District
MCI WorldCom	1,389	On-line Computer Network
Gates McDonald & Company	666	Insurance
Artic Express	389	Trucking
City of Hilliard	371	Government
Discover Financial Services	359	Credit Card Processing Center
Micro Center, Inc.	332	Distributor/Wholesaler Computer Equipment
Honda of America Mfg., Inc.	233	Automotive Parts Manufacturing
Gates McDonald Health Pluc Inc	229	Insurance
Rich Products Mfg., Corp.	<u>198</u>	Food Products
	<u><u>6,900</u></u>	

Note: Percentage of total employment is not available, as total employment figures for the District were not available.

Source: Cities of Hilliard Tax Department, City of Columbus - Economic Development Division, and Individual Employers - December 2002 and December 2010

**Hilliard City School District**  
**Staffing Statistics - Full Time Equivalents (FTE) by Type and Function**  
**Last Ten Fiscal Years**

	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
<b>Professional Staff:</b>										
Teaching Staff:										
Regular Education Teaching	783.66	770.38	747.18	766.54	748.25	735.11	728.91	745.39	784.14	747.83
Special Education Teaching	123.50	122.99	115.38	144.58	94.50	96.57	104.00	97.00	102.99	91.00
Vocational Education Teaching	11.25	12.25	8.75	9.00	9.00	9.00	9.00	9.00	13.00	14.00
Tutors/Small Group Instruction	89.08	92.16	70.83	67.74	65.43	63.44	63.68	63.33	56.83	47.91
Administrators										
District/Building	69.48	68.48	69.64	69.50	68.50	66.00	67.50	67.29	66.29	62.79
Auxiliary Positions										
Psychologists	17.35	16.95	14.65	18.95	17.95	18.28	16.96	15.96	15.86	15.18
Counseling	27.50	27.50	27.25	31.50	32.21	31.00	31.21	31.50	27.00	26.50
Nurses	12.00	12.00	12.00	12.00	13.00	12.00	12.00	12.00	13.00	15.00
Speech	13.45	14.35	14.65	14.41	15.06	13.92	14.40	14.39	14.40	14.90
Adapted Phys Ed/Occupational Therapist	9.20	9.20	9.20	12.20	12.20	12.20	11.60	11.40	6.80	6.20
Physical Therapist	2.54	2.54	1.15	1.65	1.65	1.65	1.65	1.65	1.61	1.60
Social Work	1.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	-	-
Librarian/Media	22.00	22.00	23.30	23.30	20.80	20.80	20.80	21.30	21.00	22.00
Planning, Curriculum	17.50	19.50	16.25	13.25	48.25	39.25	39.75	34.00	31.00	20.50
Other Professional	22.00	19.00	61.88	58.12	75.97	72.98	67.98	58.50	4.80	4.30
Support Staff										
Secretarial	89.81	91.81	88.50	88.50	89.00	85.50	85.50	88.00	85.00	85.00
Teaching Aides	113.50	110.75	96.64	111.90	115.10	108.10	104.20	105.58	96.84	92.50
Accounting, Auditing, Editing	8.50	7.50	7.50	7.50	7.50	8.00	8.50	9.50	9.00	9.00
Technical	29.00	27.00	23.00	20.00	14.75	14.75	15.50	17.00	15.25	15.75
Messenger	1.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	1.00	1.00
Custodial	92.00	90.00	84.00	86.00	93.00	92.00	91.00	98.00	98.00	96.00
Maintenance	29.00	28.00	26.00	24.00	24.00	24.00	24.00	24.00	21.00	18.00
Grounds	10.00	9.00	7.00	7.00	9.00	8.00	8.00	7.00	5.00	5.00
Bus Drivers	117.50	119.50	67.00	74.50	70.00	60.00	56.00	60.00	59.86	59.85
Mechanics	4.00	4.00	4.00	4.00	4.00	5.00	5.00	5.00	5.00	5.00
Total	<u>1,715.82</u>	<u>1,700.86</u>	<u>1,599.75</u>	<u>1,670.14</u>	<u>1,653.12</u>	<u>1,601.55</u>	<u>1,591.14</u>	<u>1,600.79</u>	<u>1,554.67</u>	<u>1,476.81</u>

<b>Function</b>	2011	2010	2009	2008	2007	2006	2005
<b>Governmental Activities</b>							
Instruction							
Regular and Special	1,116.61	1,094.90	1,038.78	1,099.76	1,032.28	1,012.22	1,009.79
Support Services							
Pupils	107.73	105.48	159.03	164.08	218.29	203.28	197.55
Instructional Staff	94.25	100.25	79.80	76.80	70.55	68.55	71.30
School Administration	108.00	109.00	108.50	108.50	108.50	103.50	103.50
Fiscal	9.50	9.50	9.50	9.50	9.50	10.00	10.00
Business	6.00	6.00	7.00	7.00	7.00	7.00	7.00
Maintenance	130.75	128.75	117.00	117.00	124.00	123.00	122.00
Transportation	124.50	128.50	77.00	84.50	80.00	70.00	66.00
Central	2.00	2.00	3.00	3.00	3.00	4.00	4.00
Community Service	7.00	5.00					-
Extra Curricular Activities	9.48	11.48					
Total Governmental Activities	<u>1,715.82</u>	<u>1,700.86</u>	<u>1,599.61</u>	<u>1,670.14</u>	<u>1,653.12</u>	<u>1,601.55</u>	<u>1,591.14</u>
Total Primary Government	<u>1,715.82</u>	<u>1,700.86</u>	<u>1,599.61</u>	<u>1,670.14</u>	<u>1,653.12</u>	<u>1,601.55</u>	<u>1,591.14</u>

Note - Staffing Statistics by Function were not available prior to 2005.

Source - School District EMIS (Education Management Information System) Records

**Hilliard City School District  
Operating Indicators by Function  
Last Seven Fiscal Years**

<b>Function</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>	<b>2007</b>	<b>2006</b>	<b>2005</b>
<b>Governmental Activities</b>							
Instruction							
Regular and Special							
Support Services - Pupil							
Enrollment (Students)	15,635	15,487	15,170	15,150	15,029	14,851	14,546
Graduates	1,099	1,001	1,018	1,011	965	968	912
% of Students with Disabilities	11.4%	11.2%	11.2%	11.5%	11.8%	11.6%	11.2%
% of Limited English Proficient Students	7.3%	8.4%	7.2%	6.3%	5.4%	4.4%	3.9%
Support Services							
Instructional Staff							
Information Technology Services							
Work Orders Completed	2,965	3,977	3,655	4,526	6,344	8,118	5,412
School Administration							
Student Attendance Rate	96.0%	96.0%	96.2%	96.2%	95.6%	95.3%	95.3%
Fiscal							
Purchase Orders Processed	7,081	7,231	7,271	7,088	6,953	8,595	8,452
Nonpayroll Checks Issued	9,615	10,627	9,328	10,007	9,672	9,930	9,350
Maintenance							
District Square Footage Maintained by Custodians and Maintenance Staff							
	2,159,610	2,159,610	2,159,610	1,850,447	1,795,447	1,795,447	1,795,447
District Acreage Maintained by Grounds Staff							
	387	387	246	224	206	206	206
Transportation							
Avg. Public and Parochial Students Transported Daily (includes special education)							
	9,399	9,244	9,273	10,034	9,734	10,831	10,904
Avg. Daily Bus Fleet Mileage							
	8,104	7,697	8,064	8,682	8,682	8,668	8,668
Number of Buses in District Fleet							
	156	127	144	144	141	139	124
Community Services							
Number of Students Enrolled in District Latchkey Program							
	875	877	880	874	792	696	657
Extra Curricular Activities							
High School Varsity Teams							
	78	78	52	52	52	52	52
Food Service Operations							
Meals Served to Students							
Lunch	1,947,405	1,876,701	1,868,200	1,793,815	1,711,086	1,647,745	1,613,485
Breakfast	166,783	138,307	117,961	85,417	-	-	-

Note - Indicators by Function were not available prior to 2005. Indicators were not available for the following functions: Business and Central.

Source - School District Records and Ohio Department of Education Report Card Data

**Hilliard City School District  
Capital Assets by Function/Program  
Last Nine Fiscal Years**

	2011	2010	2009	2008
<b>Governmental Activities</b>				
Regular Instruction				
Land and Improvements	\$ 43,338,144	\$ 43,079,128	\$ 42,730,306	\$ 29,546,553
Buildings and Improvements	194,953,534	194,953,534	194,876,558	143,533,182
Furniture Fixtures and Equip.	7,832,565	5,193,528	5,101,562	4,910,871
Special Instruction				
Land and Improvements	221,537	221,537	237,847	237,847
Buildings and Improvements	74,101	74,101	74,101	74,101
Furniture Fixtures and Equip.	24,712	24,712	24,712	24,712
Buses, autos and trucks	65,060	65,060	65,060	
Pupil Support				
Furniture Fixtures and Equip.	23,501	18,246	18,246	18,246
Instructional Staff Support				
Furniture Fixtures and Equip.	610,772	610,772	435,422	435,422
General and School Administration				
Land and Improvements	498,647	498,647	498,647	498,647
Buildings and Improvements	7,545,581	7,545,581	7,545,581	7,545,581
Furniture Fixtures and Equip.	893,702	875,702	867,585	702,633
Business				
Furniture Fixtures and Equip.	42,309	36,914	11,295	11,295
Buses, autos and trucks	64,595	64,595		
Operations and Maintenance				
Land and Improvements	22,071	22,071	22,071	22,071
Buildings and Improvements	1,726,731	1,726,731	1,726,731	1,726,731
Furniture Fixtures and Equip.	980,227	927,553	910,312	797,903
Buses, autos and trucks	937,006	937,006	892,102	796,213
Pupil Transportation				
Land and Improvements	718,154	718,154	718,154	718,154
Buildings and Improvements	555,008	555,008	555,008	555,008
Furniture Fixtures and Equip.	27,429	27,429	27,429	27,429
Buses, autos and trucks	11,559,947	11,336,185	10,768,891	10,392,286
Central				
Furniture Fixtures and Equip.	890,462	-	-	-
Food Service Operations				
Furniture Fixtures and Equip.	1,446,000	1,412,034	1,346,803	765,199
Community Services				
Buildings and Improvements	32,054	32,054	32,054	32,054
Furniture Fixtures and Equip.	14,342	14,342	-	-
Extracurricular Activities				
Land and Improvements	4,435,621	4,435,621	4,435,621	4,435,621
Buildings and Improvements	1,667,208	1,667,208	1,661,631	1,661,631
Furniture Fixtures and Equip.	349,996	343,951	277,853	227,948
<b>Total Governmental Activities</b>				
Capital Assets	<u>\$ 281,551,016</u>	<u>\$ 277,417,404</u>	<u>\$ 275,861,582</u>	<u>\$ 209,697,338</u>

Source: School District capital asset records

	2007	2006	2005	2004	2003
\$	27,099,936	\$ 24,124,886	\$ 24,144,415	\$ 24,129,691	\$ 19,655,250
	134,301,331	134,301,330	134,274,304	134,575,582	133,495,783
	4,861,801	4,983,756	5,054,986	9,782,913	14,777,785
	237,847	237,847	-	-	-
	74,101	74,101	-	-	-
	24,712	24,712	84,732	368,713	368,713
	18,246	18,246	35,146	79,624	79,624
	430,422	441,966	441,966	2,062,195	2,062,195
	498,647	498,647	502,981	502,981	502,981
	7,545,581	7,406,386	7,422,461	7,422,461	7,422,461
	684,016	632,032	796,598	1,123,850	1,123,850
	11,295	39,644	39,644	41,273	41,273
	22,071	22,071	25,885	17,401	17,401
	1,715,281	1,299,276	1,213,346	37,929	37,929
	686,536	637,219	539,913	762,673	762,673
	776,090	662,511	709,724	701,916	697,546
	718,154	718,154	722,034	722,034	722,034
	555,008	555,008	563,121	563,121	563,121
	27,429	27,429	27,429	56,918	56,918
	9,558,425	10,387,024	8,996,884	8,117,445	8,117,445
	-	-	-	1,544	1,544
	695,727	686,867	681,528	1,348,746	1,348,746
	32,054	32,054	32,054	32,054	32,054
	-	-	-	77,276	77,276
	4,435,621	4,435,621	4,373,432	4,373,431	4,373,431
	1,661,631	1,661,631	1,674,497	1,674,497	1,674,497
	216,392	210,859	197,991	263,507	263,507
<u>\$</u>	<u>196,888,354</u>	<u>\$ 194,119,277</u>	<u>\$ 192,555,071</u>	<u>\$ 198,839,775</u>	<u>\$ 198,276,037</u>

**Hilliard City School District  
School Building Information  
Last Ten Fiscal Years**

	2011	2010	2009	2008 **	2007	2006	2005	2004	2003	2002
Alton Darby Elementary (2002)										
Square Feet	60,247	60,247	60,247	60,247	60,247	60,247	60,247	60,247	60,247	60,247
Capacity (Students)	600	600	600	600	600	600	600	600	600	600
Enrollment	491	509	573	564	562	576	551	556	540	463
Avery Elementary (1960)										
Square Feet	45,745	45,745	45,745	45,745	45,745	45,745	45,475	45,475	45,475	45,475
Capacity (Students)	600	600	600	600	600	600	600	600	600	600
Enrollment	501	508	524	513	483	484	501	512	518	553
Beacon Elementary (1968)										
Square Feet	46,200	46,200	46,200	46,220	46,220	46,220	46,220	46,220	46,220	46,220
Capacity (Students)	600	600	600	600	600	600	600	600	600	600
Enrollment	537	522	530	512	489	487	498	523	547	502
Britton Elementary (1968)										
Square Feet	70,338	70,338	70,338	70,338	70,338	70,338	70,338	70,338	70,338	70,338
Capacity (Students)	600	600	600	600	600	600	600	600	600	600
Enrollment	356	363	360	427	426	419	466	510	476	498
Brown Elementary (1965)										
Square Feet	48,323	48,323	48,323	48,323	48,323	48,323	48,323	48,323	48,323	48,323
Capacity (Students)	600	600	600	600	600	600	600	600	600	600
Enrollment	552	563	523	538	521	457	448	419	391	407
Darby Creek Elementary (1998)										
Square Feet	61,000	61,000	61,000	61,000	61,000	61,000	61,000	61,000	61,000	61,000
Capacity (Students)	600	600	600	600	600	600	600	600	600	600
Enrollment	614	610	569	552	676	676	664	634	564	524
Hilliard Crossing Elementary (1993)										
Square Feet	54,552	54,552	54,552	54,552	54,552	54,552	54,552	54,552	54,552	54,552
Capacity (Students)	600	600	600	600	600	600	600	600	600	600
Enrollment	564	563	587	587	563	562	609	617	590	622
Hilliard Horizon Elementary (1997)										
Square Feet	67,500	67,500	67,500	67,500	67,500	67,500	67,500	67,500	67,500	67,500
Capacity (Students)	600	600	600	600	600	600	600	600	600	600
Enrollment	585	619	533	572	564	571	539	554	547	517
Hoffman Trails Elementary (2002)										
Square Feet	60,247	60,247	60,247	60,247	60,247	60,247	60,247	60,247	60,247	60,247
Capacity (Students)	600	600	600	600	600	600	600	600	600	600
Enrollment	503	494	474	484	565	531	455	373	311	223
J.W. Reason Elementary (1958)										
Square Feet	44,295	44,295	44,295	44,295	44,295	44,295	44,295	44,295	44,295	44,295
Capacity (Students)	600	600	600	600	600	600	600	600	600	600
Enrollment	394	358	387	411	540	585	595	583	560	571
Norwich Elementary (1993)										
Square Feet	54,552	54,552	54,552	54,552	54,552	54,552	54,552	54,552	54,552	54,552
Capacity (Students)	600	600	600	600	600	600	600	600	600	600
Enrollment	522	513	495	505	610	586	562	554	563	567
Ridgewood Elementary (1961)										
Square Feet	45,404	45,404	45,404	45,404	45,404	45,404	45,404	45,404	45,404	45,404
Capacity (Students)	600	600	600	600	600	600	600	600	600	600
Enrollment	576	523	490	504	495	413	447	479	514	519
Scioto Darby Elementary (1989)										
Square Feet	64,897	64,897	64,897	64,897	64,897	64,897	64,897	64,897	64,897	64,897
Capacity (Students)	600	600	600	600	600	600	600	600	600	600
Enrollment	508	512	524	502	507	522	535	531	555	550
Washington Elementary (2007)										
Square Feet	60,247	60,247	60,247	60,247	N/A	N/A	N/A	N/A	N/A	N/A
Capacity (Students)	600	600	600	600	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	388	360	327	261	N/A	N/A	N/A	N/A	N/A	N/A



**Hilliard City School District  
Educational and Operating Statistics  
Last Ten School Years**

	2010-11	2009-10	2008-09	2007-08	2006-07	2005-06	2004-05	2003-04	2002-03	2001-02
<b>ACT Scores (Averages)</b>										
Hilliard	23.2	23.2	22.9	23.4	22.4	23.4	22.2	22.4	21.7	21.8
Ohio	21.8	21.8	21.7	21.7	21.6	21.5	21.4	21.4	21.4	21.4
National	21.1	21	21.1	21.1	21.2	21.1	20.9	20.9	20.8	20.8
<b>SAT Scores (Averages)</b>										
<b>Hilliard</b>										
Verbal/Critical Reading	N/A	533	511	530	513	520	514	522	513	510
Mathematics	N/A	555	543	553	530	540	526	540	528	530
Writing	N/A	510	502	518	494	505	n/a	n/a	n/a	n/a
<b>Ohio</b>										
Verbal/Critical Reading	N/A	538	537	534	536	535	539	538	536	534
Mathematics	N/A	548	546	544	542	544	543	542	541	539
Writing	N/A	522	523	521	522	521	n/a	n/a	n/a	n/a
<b>National</b>										
Verbal/Critical Reading	N/A	501	501	502	502	503	508	508	507	506
Mathematics	N/A	516	515	515	515	518	520	518	519	514
Writing	N/A	492	493	494	494	497	n/a	n/a	n/a	n/a
<b>National Merit Scholars</b>										
Finalist	N/A	5	2	7	1	3	4	2	0	0
Semi-Finalist	N/A	5	1	8	1	3	4	2	3	0
Commended Scholars	N/A	7	6	8	7	9	4	10	11	0
<b>State Testing Indicators</b>										
Total Number of Indicators	26	26	30	30	30	25	23	18	22	22
Hilliard Met	26	26	29	30	28	25	21	16	21	19
State Average Met	18	18	19	18	19	17	11	8	11	12
Performance Index Score *	103.5	101.9	101.5	101.1	100.2	101	97.2	96.1	93.7	90.5
<b>ODE Per Pupil Costs</b>										
Hilliard	\$ 11,398	\$ 11,475	\$ 10,697	\$ 10,968	\$ 10,234	\$ 9,806	\$ 9,382	\$ 8,759	\$ 8,365	\$ 8,367
State Avg.	(a)	(a)	10,184	\$ 9,939	\$ 9,623	\$ 9,343	\$ 9,047	\$ 8,758	\$ 8,438	\$ 8,073
<b>Cost to Educate Graduate</b>										
Hilliard	\$ 117,170	\$ 111,991	\$ 106,315	\$ 100,773	\$ 94,569	\$ 89,262	\$ 83,957	\$ 78,880	\$ 74,699	\$ 70,628
State Avg.	(a)	(a)	103,896	\$ 99,495	\$ 95,086	\$ 92,869	\$ 88,351	\$ 84,129	\$ 79,747	\$ 75,655
<b>Average Teacher Salary</b>										
Hilliard	\$ 69,870	\$ 69,369	\$ 64,703	\$ 60,326	\$ 59,195	\$ 56,139	\$ 52,932	\$ 50,743	\$ 48,111	\$ 44,686
State Avg.	\$ 56,715	\$ 55,958	\$ 54,656	\$ 53,410	\$ 53,536	\$ 50,772	\$ 49,438	\$ 47,659	\$ 45,645	\$ 43,755
Average Teacher Years' Experience	14.4	15	13.8	12.5	12.4	12.3	11.9	11.4	10.0	10.0
Percentage of Teachers with a Master's Degree or Higher	61.7%	63.9%	74.2%	69.6%	67.3%	66.5%	65.7%	60.6%	(a)	(a)
<b>ODE Teacher/Pupil Ratio</b>										
Hilliard	(a)	(a)	(a)	18.8	18.8	18.5	18.4	17.5	15.8	16
State Avg.	(a)	(a)	(a)	18.6	19.6	18.6	18.5	18.5	16.5	16.9
<b>Percentage of Students on Free/Reduced Lunch</b>										
Free/Reduced Lunch	19.62%	17.44%	16.20%	14.62%	14.10%	13.86%	11.58%	9.73%	10.65%	7.03%

n/a - Test did not exist at this time.

N/A - Information not available at the time of this document's preparation

(a) - Information is not available.

\* - The Performance Index Score reflects the achievement of every tested student. The score is a weighted average of all tested subjects in grades 3-8 and 10. The most weight is given to advanced students (1.2) and the weights decrease for each performance level. This creates a scale of 0 to 120 points, with 100 being the goal.

Source : School District Student Records and Ohio Department of Education



Hilliard City School District | 5323 Cemetery Road | Hilliard, Ohio 43026

**7 + 7 + 7**

characteristics  
of effective  
**LEADERS**

characteristics  
of effective  
**TEACHERS**

characteristics  
of effective  
**STUDENTS**

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**21<sup>st</sup>** CENTURY LEARNING  
*go for the 7s*